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SUMMARY

hundreds die inumbo crash

747 Jumbo jets collided on the runway at airport, Tenerife, in the Canary Isles and indicated that hundreds of passengers had died. The aircraft, both of charter flights with loads of tourists, belonged to Pan Am of the Dutch KLM airline.

U.K. waters

Mr. Strang said that the Government's blunt refusal to go along with the Commission's solution to the Irish unilateral threat was on a major point of principle.

Bank lending sluggish

INDUSTRY'S sluggish demand for bank loans in the past few months after last year's temporary increase is underlined by the latest breakdown of lending published to-day by the Bank of England.

Prentice may stand as independent at election

MR. REG PRENTICE, the disaffected Labour MP for Newham North-east, confirmed yesterday that he intends to stand as a parliamentary candidate for the constituency at the next general election.

Lib-Lab pact opposition fades

THE remarkable agreement between the Government and the Liberal Party, which has surprised many observers, is fading as the Government remains in power for several months.

Stock exchange membership

STOCK EXCHANGE membership is expected to back the completion of the £13.2m. Tallisam computerised settlement project by a comfortable majority.

U.K. inflation

U.K. inflation rose 2.3 per cent in February, compared with 1.4 per cent in January. The figure threatens to push the country's inflation rate over the 18 per cent officially forecast for this year.

U.S. inflation

U.S. inflation rose 2.5 per cent in February, compared with 2.1 per cent in January. The figure threatens to push the country's inflation rate over the 10 per cent officially forecast for this year.

U.K. inflation

U.K. inflation rose 2.3 per cent in February, compared with 1.4 per cent in January. The figure threatens to push the country's inflation rate over the 18 per cent officially forecast for this year.

Silkin rejects EEC fish plan and seeks better farm deal

BY ROBIN REEVES: BRUSSELS, March 27

Mr. John Silkin, the Minister of Agriculture, flatly rejected the Community fisheries conservation plan to-night and demanded an EEC farm deal which will keep food price increases in the U.K. to a bare minimum.

The rejection of the Brussels Commission's fisheries plan, designed to head off the Irish Government's threatened unilateral ban on Irish waters of all large fishing vessels, was rather overshadowed by the three days of almost continuous negotiations on EEC farm prices for the 1977-78 season, beginning on April 1.

To-night the Council, presided over by Mr. Silkin, with Mr. Gavin Strang, Parliamentary Secretary for Agriculture, leading the British delegation, was giving itself for an all-night bargaining session to hammer out a farm prices package before dawn.

In the balance, as part of the overall package, hung a massive EEC subsidy to offset the scheduled rise of up to 18p a pound in U.K. butter prices this year.

British Ministers had made clear this week-end that in exchange for this they were prepared to accept a 2 per cent devaluation of the "green pound".

Ram joins Desai Cabinet and averts Indian crisis

BY K. K. SHARMA

MR. JAGJIVAN RAM has agreed to join the Indian Cabinet headed by Mr. Morarji Desai, the man who beat him to the leadership, thus avoiding a major crisis in the early days of the Janata Party-dominated Government.

Mr. Ram agreed to take the post of Defence Minister after two days of high drama during which some rather unedifying jockeying for positions took place among the contenders for the senior jobs.

Mr. Ram's name was originally among the list of Cabinet members announced by Mr. B. D. Jatti, the acting president, on Friday night, but the Congress for Democracy leader stayed away from the swearing-in ceremony the next day, claiming that he and his colleagues had never agreed to join the Government.

Four-year low in standard of living

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A FALL in living standards to the lowest level for nearly four years will be shown by official figures out this afternoon—one day before the Budget.

The figures will highlight the way the income tax system, which does not adjust automatically for inflation, squeezes take-home pay.

Mr. Denis Healey, the Chancellor of the Exchequer, is expected at least partially to offset this trend with sizeable income tax cuts to-morrow.

The national income and expenditure statistics are expected to show a drop in real personal disposable income of between 1 and 1 1/2 per cent between the third and fourth quarters of last year, to a level 1 per cent lower than a year earlier.

This was suggested in the recent Bank of England quarterly bulletin which noted that, while real wages and salaries rose by about 8 per cent between the beginning of 1973 and the end of last year, income tax and national insurance contributions restricted the rise in real disposable incomes to only 1 per cent.

Real disposable incomes appear to have been falling in the last few months under the impact of an accelerating rate of inflation and continued pay restraint. Indeed it has required a continuing fall in income tax and national insurance contributions to sustain consumer spending at even its recent, weak level.

Catching up

A decline in real disposable income of between 3 1/2 and 4 per cent has been projected by some economists for this year compared with 1976, but Mr. Healey is expected to offer the prospect that the combination of the Budget tax cuts and a satisfactory pay agreement could lead to a rise in real take-home pay in the year from July.

Catching up with the impact of inflation on income tax over the last 12 months would cost £1.5bn. in revenue, involve an increase in the married allowance from £1,085 to £1,245 and require a rise in the starting band for higher rates from £5,000 of taxable income to £5,750.

The total amount of income tax concessions will depend partly on the way the Budget is linked with the talks on Phase Three of the pay policy, but also on the way within the borrowing ceilings of the International Monetary Fund loan shown by the latest Treasury forecasts.

Vance hopeful on eve of Kremlin talks

BY DAVID SATTER, MOSCOW, March 27.

MR. CYRUS VANCE, the U.S. Secretary of State, today expressed optimism about his talks in the Kremlin with Soviet leaders to-morrow, and said that the only way to achieve rapid progress in strategic arms limitation talks was for both sides to agree to large cuts in their stockpiles of strategic weapons.

Negotiations have been stalled by disagreement over whether and how to include the American Cruise missile and Soviet Backfire bomber in any second stage strategic arms limitation pact.

Apparently acting to conciliate his Soviet hosts, Mr. Vance said that he had turned down a request for a meeting from Soviet officials, and praised the reception he received yesterday at Vnukovo Airport, Moscow, from Mr. Andrei Gromyko, the Soviet Foreign Minister, as "very cordial."

Mr. Vance said the U.S. was ready for detailed arms control discussions, and he was prepared to stay in Moscow for several extra days if negotiations begin to make visible progress. It was still possible to reach a comprehensive SALT 2 agreement by the October deadline, but "both sides would have to work very hard and spend every effort."

Mr. Vance declined to indicate how deep strategic arms cuts would have to be. "I won't get into numbers, that's for discussion with the Russians."

After his arrival in Moscow, Mr. Vance said that the principal purpose of his visit would be to develop a negotiating framework to achieve a SALT 2 agreement. He said to-day that the human rights controversy, which has provoked an angry and defensive response from the Soviet Union in recent weeks, should not impede negotiations.

Mr. Vance's arrival here comes amid rising Soviet Press criticism aimed at the Carter Administration's support of Soviet dissidents. The Soviet Press has also chided the U.S. for the lack of progress in achieving new arms control agreements.

The Communist Party newspaper Pravda to-day said the whole world was aware of the Soviet Union's readiness to improve relations with the U.S. But the passivity of the Ford Administration in concluding the new SALT agreement was motivated by political considerations in an American election year, and in the first two months of the Carter Administration constructive steps to improve relations were still not visible.

Pravda repeated charges that American support for Soviet dissidents constituted interference in the Soviet Union's internal affairs. It echoed a pointed attack on the Carter Administration by the Soviet Government newspaper Izvestia, which accused the White House and Capitol Hill of colluding in measures of support for Soviet dissidents, based on an "evangelical" approach to foreign policy. "It is very difficult to combine Sunday sermons with real life and real foreign policy, if not impossible."

Mr. Vance said: "We have rights spoken out on human rights across the board, not just in the Soviet Union. We have no intention of singling out any one country." U.S. foreign policy Page 10

Table with 2 columns: Policy, FT SURVEY. Includes entries for Justinian, Saudi Arabia II, and various market indicators.

Table with 2 columns: ON OTHER PAGES. Lists various news items and their page numbers.

INDUSTRIAL MAIDSTONE KENT PROMINENT INDUSTRIAL PROPERTY ADJOINING THE TOWN CENTRE APPROX. 240,000 SQ. FT. FOR SALE AS A WHOLE OR WOULD DIVIDE

make it

Fire Angel

MICHAEL COVENEY

Several big numbers are desperately contrived in an attempt to inject the dismal proceedings with energy. They include a Mardi Gras cabaret repertory performance of operatic arias, a bluesy song by Deborah and Bobby, Baruch Meyer, now re-vamped and set in the underworld of a Little Italy Martin Scorsese's jump off here), it nightmarish amalgam of festa and stilted owes as much to Town as it does to of Venice.

and lyrics are by the music by Roger the programme disconcerts us, the reminds us, the as" by William The Venice Bar is by Don Piranha, a father whose girl with love for Angelo nobler in a three-lucy must choose the feebly charac of Angelo himself, e, a cool black cat, and Ricci the wide-boy who can a storm, at least

ther Bobby, attrac op sung by Julian and well set with nice Jewish girl the moneylender Angelo the before turning a pound of flesh fails to come near idea to con and Angelo into d is given little puny libretto to of the part.



Gregory Dempsey and Katherine Pring in William Douglas Home's new comedy 'In The Red' which opens last Friday at the Whitehall Theatre, London



Gregory Dempsey and Katherine Pring

James Galway

As virtuosos are apt to be, James Galway is of a voracious appetite. Having snatched Vivaldi's *Four Seasons* from under the nose of the violinists, having pioneered the path of Thelma Houston's *Orion*, he showed on Thursday that the flute repertory itself can be re-explored. He had persuaded Sir Lennox Berkeley to orchestrate Poulenc's Flute Sonata as a concerto, and now gave his first performance, with the Royal Philharmonic Orchestra, conducted by Charles Dutoit.

To choose Ibert's as the other concerto of the evening could be seen as a homage to the famous French flute tradition—a homage indeed to Jean-Pierre Rampal Galway's own teacher, who gave (with the composer) the first performance of the Poulenc work in its original flute-and-piano form. It might have seemed dangerous to couple two works by composers of such an apparently similar Parisian inter-war ambience, to which the word *salon* gets slightly attached. But if Ibert's concerto aspired to no more than elegance Poulenc goes deeper.

The chief characteristic of this old-new work is indeed that, behind the respect for formal tradition, a profound unease shows, waiting for at least partial resolution. The effect is all the more touching in Berkeley's shiffling orchestration, when the second and third movements may without any crude allusion remind us respectively of a Bach

Victoria de los Angeles

Resplendent in mauve chiffon, with a flourish of jet-black flowers, Victoria de los Angeles is still as flamboyant and attractive a recitalist as London has to offer. Increasingly, her every recital is a journey towards its own end, with her voice relaxed, a little girl smashing her doll upon the cult-artist, goes quite against the thrust of the music and therefore lacks any apparent sense.)

Often, those encores have included one of Granados' "Tonadillas" in the ancient style, but on Friday she offered the complete collection of 12 songs at the delightful second half of the concert. Primitive, simple emotions; backward-looking, indigenous music; with Miss de los Angeles as an interpreter they are so much more than the sum of their insubstantial parts. The seductive curve of her instantly infected voice around Granados' phrases tells of love, pain, ingratitude (desperate grief in "La Maja dolerosa," relentless anger in "Calajiao") with a profound Spanish directness no folk-singer could better. If there were moments (in the wide ranges of "El mirar de la Maja") where her voice was less than equal to the demands she made on it, at other points in the Granados her range was remarkable—a deeply resonant low F sharp in the third "Maja dolerosa," an unearthly single cry of "Ay" in "El Majo Ovidado."

Adventurously, Miss de los Angeles gave a group of six Polish songs by Chopin in their original language (though reference to the text inevitably reduced her potent communication with the audience). Peter Katin (an unaccompanied but highly responsive accompanist) led these interpretations carefully, bringing a quality of gritty pessimism to the grief of "Smutna Rzenka" which made Polish and Spanish nostalgia seem poles apart. Sadly, neither artist was at home in the precise, rarified atmosphere of Debussy's *Fetes Galantes* settings: Mr. Katin too forceful and solid, Miss de los Angeles exposing cruelly those bumps in the melodic line and weaknesses at the top of her range which affect music which which she does not feel at home.

NICHOLAS KENYON

The Bassarids

by DAVID MURRAY

The revival of Henze's dramatic pace than his original *Bassarids* preserves its ambivalence, but he is a novice at handling actors. The visual exposition is still weakest: Elder, faithfully and searchingly, indecisively presented to mark with as much sonorous gravity as earlier in Henze's own hands. Of the cast, only Anne Conoley's Antonia is new; less spikily personal than Josephine Barstow was in the role, she foists Dionysiac conversions. Again, Tiresias—Auden's Tiresias—ought to be a bumbling Anglican prelate, appearing later in the "rocco" Internuncio as a cruel parody of himself: here he and Kallman took as much care to batter Henze's special operatic gifts as to indulge their own view of the dramatic action.)

Henze sets Pentheus' moment of truth to music of a strange, dark tenderness, which recalls similar passages in *Der Junge Lord* when the beloved ape, masquerading as a *Milord*, reverts to his own nature. Welsby is splendid, but the production

The Entertainment Guide is on Page 6

Laborintus II

by DOMINIC GILL

The performance was otherwise exceptionally good. Directed by Stephen Savage, in the three principal parts delivered with splendid conviction, style and energy. Quick, able from the RAM kept response above all from the ensemble of instruments: lay an outstandingly huge, liquid, pregnant chords of Berg especially, which punctuate the last part of the work, seemed more vivid, and more weighty, than I have ever heard them.

Grant Smith's narration, in Italian, was nicely noted, and linguistically impeccable.

The first half of the evening was all instrumental—an excellent account under Stephen Savage of Varese's *Ocende*, "his" for speaker; hard, taut and serene; a careful and precisely balanced reading of 18 instruments of Stockhausen's early wind quartet *Zeitmasse*, under David Sinton; and a lively performance of Xenakis's *Akron* for 16 wind instruments under Paul Schwartz, which caught the elemental quality of the music well. There were earth-tremors from the contrabass clarinet and double basses, and missed only at the failure of two solo sopranos to right vocal timbre instrumental sense.

Garrick Ohlsson

As one who feels that Brahms' "Paganini Variations" ought to be heard from time to time, but only by other people, I was roundly disarmed by Garrick Ohlsson's playing of the first book of them on Thursday. There cannot be a musical point in them which was not duly noted, and none of the opportunities for belabouring the piano was taken. Ohlsson's technique and assured strength were directed toward achieving maximal lucidity; he can produce as large a tone as he wants, but never does so merely to make overwhelming waves of sound. The Brahms generally sounds massive: here it seemed quicksilver and intricate.

Welsby's Pentheus, shot through Souza. Some character-detail has been lost, but much of it fully sensitive creation, and was awkward in the first place, and wanted re-thinking rather than reproduction. Henze had a far surer sense of his own appearance—though it would be a largely Romantic programme. For he plays like a conscientious musicologist who happens to have been endowed with a remarkable command of the keyboard. He expounds the music; each detail has clearly been polished within an inch of its life, and is judiciously tapped into its place in the musical structure to make its proper point. There is scarcely a breath of spontaneity, for what that's worth. Pieces made of small parts therefore suit him best—long phrases tend to be analysed into their components. The wood, so to speak, is kept in clear view, and the leaves are closely examined, but in the middle-focus where the tress ought to be there is often only a blank. Ohlsson's scrupulous intelligence makes it work: one listens hard Brahms' on 79 Rhapsodies were all the same bloodless affairs with their rhetoric strained—nothing impetuous allowed, and only as much drama as is strictly licensed by the notes. Again, the first Chopin Scherzo was pressed to display its formal plan unusually effectively, but a Walsby and Mazurka lost as much in vital impetus as they gained in deliberate local graces. Ohlsson's account of the F minor *Fantaisie* was beautifully finished. As for the B flat Sonata of Mozart, K.570 (which has made its place in the repertoire rather slowly, after the setback of initial publication with a sort of violin accompaniment), I admired Ohlsson's meticulous way with it—delicately confident within a cautiously narrow dynamic range—at least as much as I regretted his breaking of every phrase in the Adagio into halves. It is easy to imagine that his taste for dissection will eventually be assuaged, and that his playing will disclose an emotional power proportionate to his evident gifts.

DAVID MURRAY

BUDGET

Read all about it in the FT.

et Day, Tuesday March 29, is the most up-to-date in the financial calendar. The day's Chancellor's pronouncements have a direct effect on every man, woman and child in the country.

the obvious place to read all about it is in the Financial Times. The morning following Budget Day, the five you its usual in-depth analysis of the day's events. Including the implications for industry, business, industry, personal and finance.

you want more than the bare facts turn to the Financial Times first for the widest range of informed comment. Make certain of your copy.

FINANCIAL TIMES THE PEOPLE'S BUSINESS NEWSPAPER

Junction Dance Company

Second of last week's Camden dance offerings was the Junction Dance Company, an offshoot of the London Contemporary Dance School. There is some amelioration of the glumness I noted at the Shaw Theatre earlier last week: the standard of dancing from the five members of the company looked more alert, and the choreographic matter has rather more weight to it. Two-thirds of the programme was shared by Kris Donovan and Ingegerd Lonroth, each providing two works. On Miss Donovan's *Hunting Song* and *Night Shades* I do not feel much comment is possible: the first was hermetic about a man and a woman; the second repetitious about birds.

But Miss Lonroth's *Child's Play* and *Andante Amoroso* had

some movement ideas which caught the attention. In the first of two, a man and a woman, apparently became serious when a kitchen knife was brandished—though not used; in the second a pair of lovers were suitably amorous, and the dance qualities of *Serenade*—elegant, long-limbed and cool—were a real pleasure to watch.

The evening was made worth while, in no uncertain manner, by the final piece in the programme, Micha Bergese's *The Act of Waiting*. Mr. Bergese is a fine soloist with LCDT, has produced a dance for four girls that is sustained throughout by the potent image suggested by his title. A projection of a pastoral scene provides a setting in which we see the four women waiting,

CLEMENT CRISP

Dog's Dinner

The scene, spectacularly designed by Patrick Robertson, is a decrepit warehouse, of which we are given a cross-section from top to bottom. And from top to bottom is where Edward Petherbridge apparently falls, having climbed the dangerous stairs to watch his ex-wife and her current lover through binoculars. This is a masterpiece of stagecraft on the part of the director, Jonathan Lynn, but Robert Williams' play doesn't achieve a similar level of excitement again for a long time.

The cellar is used by tramps as a kiphouse, and we meet the occupants one by one. Barney is the first (Frank Middlemass), dishonest, mendacious and bibulous. Then Gervais (Ernest Clark in a full white beard), a decayed academic; Harris (Mark Wing-Davey), still young, and reputed to be a good cook. Finally the one girl, Orchid (Shelley Reid with a Glasgow whine), and her friend, too drunk and too somnolent to need a name, played with alarming elasticity by Eddie Davies.

The piece is held together not by a plot but by a situation. Dobson—this is Mr. Pether-

Deutsche Länderbank

Aktiengesellschaft
Frankfurt am Main

Financial Highlights

| | Dec. 31, 1976 | Dec. 31, 1975 |
|----------------------|---------------|---------------|
| Total Assets | DM 3,225 m | DM 2,619 m |
| Deposits | DM 2,799 m | DM 2,229 m |
| Loans | DM 996 m | DM 854 m |
| Capital and Reserves | DM 105 m | DM 72 m |
| Dividend | 18% | 16% |

B. A. YOUNG

OVERSEAS NEWS

EEC nears common line on third world ties

By Guy de Jongh, Common Market Correspondent
ROME, Mar. 27. THE NINE Common Market countries have moved further towards defining the general outlines of a common approach towards economic relations between the industrialised countries and the developing world...

Bhutto's troubles deepen on eve of Assembly

BY DAVID HOUSEGO
ISLAMABAD, March 27. MR. BHUTTO'S troubles deepened over the week-end as Pakistan's newly-elected National Assembly gathered here for its opening session under a total boycott by opposition members...

The danger in the situation is that neither the PNA nor Mr. Bhutto has left itself much room to manoeuvre. The PNA now seem bent on a campaign of agitation in the streets as a means of overthrowing Mr. Bhutto with little regard as to what this might mean in loss of human life or in civil disturbances...

Muzorewa calls for referendum

BY OUR OWN CORRESPONDENT
SALISBURY, March 27. IN WHAT may be a serious setback to current settlement efforts, Rhodesian Prime Minister Ian Smith and African National Council President Bishop Abel Muzorewa today appeared sharply divided over the purpose of a referendum to establish a majority leader...

The bishop, who returned to Salisbury on Thursday after an eight-week tour of Europe and Africa, told a 5,000-strong National Consultative Assembly meeting in a Salisbury football stadium today that "the only proof of Mr. Smith's sincerity about majority rule is that he should not organise the exercise of one man one vote."

WORLD TRADE NEWS

AUSTRALIA

ASEAN relations in jeopardy

BY KENNETH RANDALL IN CANBERRA

AUSTRALIA IS running into increasing problems with her neighbours of the ASEAN group (Indonesia, Malaysia, Singapore, Thailand and the Philippines) because of restrictive import policies designed to shelter depressed Australian manufacturing industry...

far as they affect trade. During his Australian visit last October, Mr. Lee said he recognised that trade liberalisation in the present circumstances is just not on. The immediate point of this Malaysian protest this month among a number of more general ones is the threatened closure of the Malaysian plant of the Australian-controlled...

ASEAN exports in fact of her own to the group. In a major policy Parliament earlier Mr. Andrew P. Australian Foreign acknowledged the present situation offering hope of an Australian part on the Government's greatest importance consolidating any of our close relations five members of individually and the Government's the ASEAN count increasingly concerning their economic Australia...

THE ASSOCIATION of South-East Asian Nations (ASEAN) has reached agreement on the mechanics of an emergency oil-sharing scheme which, said a joint Press statement released Saturday, could immediately be activated at a "moment's notice."

The plant did not begin production until 1975. Australia's world over-supply will not last current system of import quotas. For clothing uses 1974 as the base year for calculating surpluses from Australia. B.H.P.'s recent faces the prospect of being frozen out of the Australian market...

W. German Comecon exports slip

FRANKFURT, March 27. WEST GERMANY'S trade with the Comecon countries, excluding the German Democratic Republic, is expected to grow by 10 per cent this year. In contrast with the 1976 performance, imports and exports are likely to expand at about equal rates...

Measure of agreement EEC's textile stance

EFFORTS to settle the remaining differences within the EEC over the position the Community should adopt at the resumed GATT talks in Geneva on world textile trading arrangements are likely to be made shortly within the EEC Council of Ministers...

Sharp Italian price rise

ROME, March 27. ON THE eve of the crucial meeting between Italy's three main trade union confederations and the minority Christian Democrat government of Sig. Giulio Andreotti on the terms of the International Monetary Fund over new loan of U.S.\$530m., the official Italian statistics bureau, ISTAT, has reported an alarming 2.3 per cent rise in the Italian cost of living index in February compared to the month before...

Pertamina man under house arrest

JAKARTA, March 27. INDONESIA'S Chief of Staff of Security and Order Command, Admiral Sudono, said in Jakarta that Ibnu Sutowo, former President Director of the state oil company Pertamina, has been arrested since last week, AP-DJ reports from Jakarta...

Kuwait criticises companies

KUWAIT yesterday joined Saudi Arabia in criticising foreign companies which it said demanded exorbitant prices for essential projects. Kuwait Finance Minister Abdulrahman Al-Atiq told newsmen that certain foreign companies were not to leave their homes due to an intensifying investigation which is being carried out by a special team headed by the Attorney-General's office...

VW to raise car prices

BONN, March 27. VOLKSWAGEN, West Germany's biggest car manufacturer with 22.6 per cent of the market in the first two months of this year, invited the Federal Cartel Office to a direct trial of strength when it announced price increases for its range of passenger cars averaging 3.9 per cent...

Giscard may call in Chaban

PARIS, March 27. A CLEAR outline of the policies and ministers with which the French Government will attempt to reverse the electoral shift to the left in the year before the general election should emerge over the next few days. President Giscard d'Estaing has promised early initiatives, and a cabinet reshuffle could inaugurate them...

Uncertain start for European steel plan

ROME, March 27. PLANS TO restructure the European steel industry got off to an uncertain start at the Rome summit with some countries, notably West Germany, unwilling to accept the full statement that the Brussels Commission has been urging them to adopt...

U.K. success in Caracas

CARACAS, 27. THE BRITISH industrial exhibition closed its doors after a ten-day stay in this Venezuelan city and reported sales amounting to \$15m. Organisers of the trade fair, which brought together the largest demonstration of British goods, services, and technology ever staged in this South American republic, estimated that over 45,000 persons attended...

World Economic Indicators

Table with columns: Country, Industrial Production 1970=100, Feb. 77, Jan. 77, Dec. 76, Feb. 76, % change on year. Includes rows for U.S., U.K., W. Germany, Holland, France, Belgium, Italy, Japan.

U.K. success in Caracas

Participants, organisers and local observers concurred in calling the affair an unqualified success, and predicted that the three boilers, each to produce 75 tonnes of steam per hour, and these will be installed at the Las Majaguas sugar factory in Venezuela...

Consolidated Foods Overseas Finance N.V. established in The Netherlands Antilles. Dfls. 40,000,000. 6 1/2% bearer guaranteed Notes of 1971 due 1977/1980. May 1, 1977.



Arabic text at the bottom of the page.

JPY 1150

HOME NEWS

Proposals soon for urban decay

FINANCIAL TIMES REPORTER

Proposals are expected to be made before the end of May for the urban decay... Mr. Peter Shore, Secretary of State for the Environment...

SE likely to vote for computer

By Margaret Reid

THERE ARE now widespread expectations in the Stock Exchange that a very comfortable majority of its members will this week back the completion, strongly recommended by the Council, of the £13.2m. Tallman computerised settlement project.

Special steel threat as imports 'double'

FINANCIAL TIMES REPORTER

INDEPENDENT steel-producers in Sheffield say that the latest surge in imports of special steels, now estimated to have more than 70 per cent of the U.K. market, threaten the future of specialised steelmaking there.

Dutch group takes Ozalid

FINANCIAL TIMES REPORTER

OZALID, the office supplies company, is expected to announce to-morrow that it has passed into Dutch control with the acceptance of a takeover bid from Océ van der Grinten. Océ's offer of 92½p a share closes to-day, and in view of Ozalid's difficulties and doubts about its management strength many shareholders have seen little option but to accept.

Port congestion charge levied in Liverpool after delays

HIPPING CORRESPONDENT

PORT congestion charges are being levied on ships arriving at Liverpool after delays. The charges are being levied by a further 5 per cent from April 4.

Tate & Lyle cuts jobs

BY RHYS DAVID

TATE & LYLE, the dominant British sugar producer, is to reduce its 12,000-strong U.K. labour force by about 1,000 people as part of the rationalisation programme being implemented as a result of its take-over of the rival Manbre & Garon group last year.

Small Whitley expands

BY GOODING

WHITELY brewers for the first time, with two pubs this year and another probably opening in 1978. It is completing acquisition for £900,000 of Stanneylands, a previously public concern with a small chain of restaurants and hotels in the North-East.

Plans for Fife

DAVID, CHEMICALS CORRESPONDENT

CAL is to lodge a proposal for a plant to crack ethane for making ethylene. Through Esso is still evaluating such a project, it agreed to go ahead with an application so that the separation and ethylene plants could be considered jointly at a public inquiry.

If you don't need to go via cold, crowded New York, come home with us via Miami.

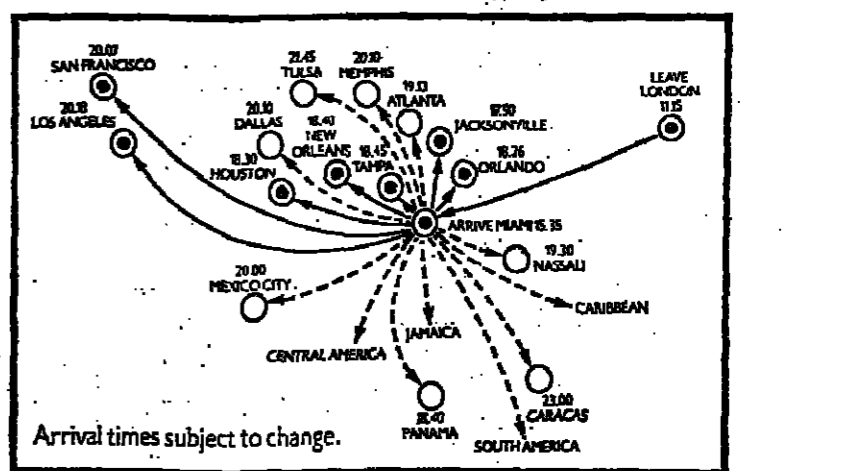
Body suggestions

RIEF

Little relationship to reality," Sir Frank's views are published in a booklet commissioned by the Tory group, Centre for Policy Studies. Crime prevention The Home Office and the police are appealing to Britain's business community to pay more attention to crime prevention. More than 1,000 copies of a booklet on the subject are being sent to commercial and industrial organisations and individual companies.



Miami is waiting to welcome you on your National Airlines flight. It's the sun-kissed gateway to the USA. National flies there direct from London and onward to Houston, New Orleans and to other major cities in the South and South West. We have good connections to the Caribbean, South and Central America, too. All part of the helpful service you get from National Airlines. The kind of sunny, southern-style service you'd expect from Florida's national airline. So why fly via New York when you don't have to? Fly home with us via Miami. National flies non-stop from Heathrow to Miami, so call your travel agent and say "National Airlines, take me, I'm yours."



Student 'No' to education for industry

By Michael Dixon, Education Correspondent

STUDENTS' foremost priority was to defeat the Government's attempt to bring education into line with the needs of industry. Mr. Charles Clarke, president of the National Union of Students, told the union's conference in Blackpool yesterday.

Profit curb fears

The National Federation of Builders' and Plumbers' Merchants says in a letter to Mr. Roy Hattersley, the Prices Secretary, that the new price proposals outlined by the Government could drive many of its members out of business. It is particularly concerned that controls on gross profit margins are to stay.

Health survey

Mr. David Ennals, Secretary for Social Services has commissioned a survey of health standards among different social classes. It will aim to find out why the health of unskilled workers and their families compares badly with that of professional people.

Investment

Invest £1.5m. to modernise its operations in the...

Attacked

Padgean, chairman of the... attacked Galbraith's his BBC TV series 'Uncertainty' for inconsistencies. He criticised the analysis of the industrial state "bears



Nilfisk largest manufacturer of suction cleaners

STUDENTS' foremost priority was to defeat the Government's attempt to bring education into line with the needs of industry. Mr. Charles Clarke, president of the National Union of Students, told the union's conference in Blackpool yesterday.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOTTERS

PROCESSING



As many as 30 different cake and biscuit recipes can be prepared automatically under the direction of the console shown on the left.

Cakes at a touch of a finger

CRAIGMILLAR division of Van der Berghs and Jurgens is using a high automated blending and mixing array at its new 51m food production plant at Purfleet, Essex.

COMPUTERS

Mini grows muscle

ABLE TO cope with jobs which a few years ago were the sole preserve of machines costing £2m. and more, is a new 'mini' from Systems Engineering Laboratories priced at a mere £75,000.

Because of this latest announcement and previous launches of jumbo minis from other sources, it is becoming evident that minicomputer no longer describes anything very precisely, other than a machine which is not in the line of development of the large conventional computer.

SEL's 32/76 is the latest of a series of powerful units which some 200 have sold in less than two years for jobs running from the mathematical simulation of the operation of the Space Shuttle to interactive graphics jobs, car design with real-time data acquisition and many other uses where very high speed in the handling of large amounts of information is required.

One important characteristic of the equipment is that it has been built up from a series of microprocessors each with a specific function to perform at very high speeds. At the same time, large amounts of solid-state memory may be associated with the logic and control units to provide up to 16 Megabytes of 600 nanosecond memory, allowing users to run very large programs without a disk.

INSTRUMENTS

Dimensions checked at high speed

FAST non-contact dimensional gauging system developed by Gay's (Hampton) is to be marketed world-wide by Thomas Necor of St. Albans.

PACKAGING

Sensitive products preserved

FORMING depths of up to 25mm, are possible with light-weight foils from DRG, which sees this development as an advance in the high speed real fed packaging of long-life sterilised meat products.

Over the last few years much rethinking on retort pouch development has taken place. In DRG Flexible Packaging, the emphasis has been on finding better ways of packaging and processing existing products. The company found that light-weight aluminium foils may be extended by up to 40 per cent by laminating to an oriented plastic film. Extensive tests have proved that this can be achieved on conventional reel-fed vacuum packaging machines (such as the Multivac) using air pressure.

METALWORKING

Notching machine

TWO VERSIONS of a hydraulically operated adjustable angle notching machine from Italy are now available in the U.K. Called the Vari-Notch, the blades can be independently power adjusted to give a notch setting from 10 to 120 degrees, unlike conventional machines which can usually only cut at 90 degrees.

MATERIALS

Tougher paints

WORK CARRIED OUT at the Paint Research Association, Teddington, has confirmed the effectiveness of new aluminium compounds developed by Manchem (an ICI Group company) as a paint additive.

HANDLING

Containers come down to earth

ANY TYPE and size of ISO container or flat, up to 40 ft long, can now be transferred from the vehicle to the ground, and back by one man on almost any surface where a forklift truck can travel.

TRANSPORT

Small electric ca

LATEST VEHICLE in the are hydraulic electrically powered range 8 inch drums, launched by Electraction is the prevents power-Tropicana. This two/three handbrake is the electric m was basically created as an electric leisure vehicle—but the maker believes it will emerge as a fully fledged, electric road vehicle in the not too distant future.

ENTERTAINMENT GUIDE

Opera & Ballet, Theatres, Cinemas, and Clubs sections listing various performances, dates, and locations.

COMPANY NOTICES

Dividend Notice, The Toronto-Dominion Bank, Legal Notices, Bond Drawing, and Classified Advertisement Rates sections.

PLANT & MACHINERY SALES

Table listing various industrial equipment for sale, including furnaces, saws, presses, generators, and pumps, with descriptions and prices.

JP 1000 150

HANDLING
Containers
come down
to earth

TRANSPORT
Small elect

“Why does ITT go on investing in Britain?”

The last few years have not, to put it mildly, been good ones for the British economy.
And yet, in 1976 for example, ITT companies in Britain invested no less than £18 million in new plant and machinery. Plus another £15 million on research and development. Which isn't to say that ITT is a philanthropic organization lending Britain a helping hand with no thought to its own financial stability or profitability.
Far from it.

ITT has always prided itself on being profitable, and intends to remain so.
And its investment programme in Britain has always been planned on that basis.
The results:- in the past, healthy profits year after year, even during the recent recession.
And for the future, the renewed conviction that, given the right resources and backing, British industry can match the world for efficiency. And profitability.

ITT companies in Britain include: Abbey Life Assurance, Ashe Laboratories, Excess Insurance, ITT Consumer Products, Rimmel, Sheraton, Standard Telephones and Cables and Standard Telecommunication Laboratories. For further information, including the latest edition of a 20-page publication "Facts about ITT in Europe," please write to 190 Strand, London WC2R 1DU.



Building and Civil Engineering

£4m. Irish pipeline award to Laing

JOHN LAING Pipelines, in a joint venture with the South of Ireland Asphalt Company (SIAC), has been awarded a £4 million contract to lay 41 km of onshore natural gas pipeline for the Bord Gais Eireann in the area of Cork Harbour. It will serve Ireland's first gas find, the Marathon Kinsale Head field, now being developed.

The £4m. contract calls for the laying of 30 km of 600mm (24-inch) diameter welded steel pipeline with a further 11 km of 450mm (1 foot 6 inch) pipe. This is part of the line which will run inland from the shore line at Inch Beach on the east side of Cork Harbour entrance in a wide circle north and west, finishing in Cork city.

About 200 men will be employed on the work which starts on April 1 and is scheduled to be completed by October.

Consulting engineers for the contract are the British Gas Corporation and quantity surveyors are Currie and Brown and Covey.

The CEBG, Transmission Development and Construction Division, of Guildford, has awarded John Laing Construction, Engineering Division, a £760,000 contract to build a chimney at a new 280 MW power station at Bulls Bridge, Hayes, Middlesex.

The chimney will be over 197 feet high, have a diameter of 60 feet and include eight steel flues each 12 feet in diameter.

A concrete raft base 10 feet below ground level, with vertical walls has already been built by another contractor. On top Laing will construct a 40 feet high circular plinth of reinforced concrete columns capped by a ringbeam. The remaining 158 feet will be constructed of reinforced concrete using the slipform continuous pouring method.

On the site of a former British Rail sleeper yard the new station will be completed by 1980. It will be switched on to meet peak demands.

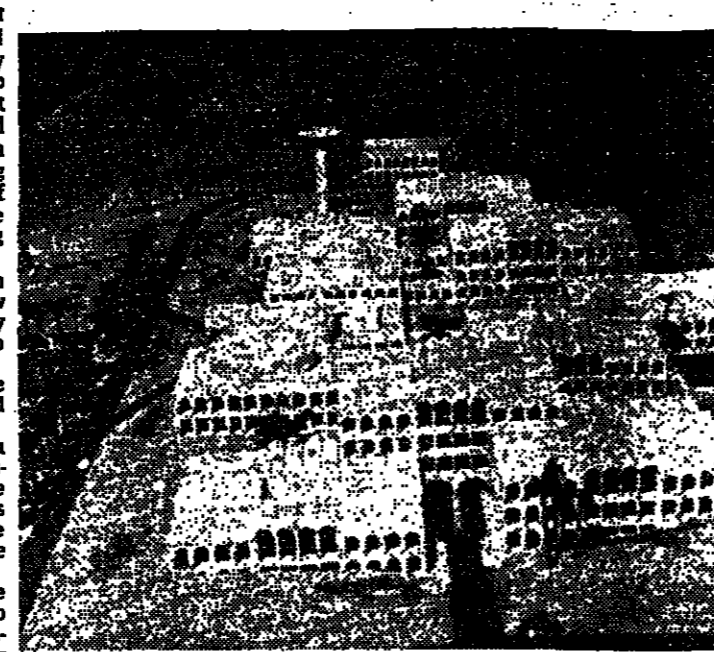
Laing will start work in June with completion due by the end of April next year.

Another job for Laing is a £470,000 civil engineering contract in connection with the modernisation of Thermalite's plant at Purfleet, Essex, where aerated concrete blocks are made.

The work involves extensive alterations and extensions to existing production facilities, including concrete foundations for five new autoclaves.

More houses for Milton Keynes

TRADITIONAL construction has been adopted for 207 dwellings to be built under a new contract year.



Full design services and project management support on the vast Maritime Academy project in Libya, a model of which is shown here, is being provided under a contract signed by White Young and Partners with the Secretariat of Marine Transport, Libyan Arab People's Socialist Gamarat. Apart from the Academy buildings, there will be a new harbour and a site has been selected near Tripoli. Preliminary suggestions were submitted by the consultants towards the end of 1976 and the full design contract was signed last week.

Two jobs in Shetlands Coal Board places big orders

CONTRACTS worth £1.6m. have been awarded to the Terrapin International Group.

The largest contract, worth £1.5m., has been placed by Miller Construction Northern to extend the Tofts Voe construction camp in Shetland to accommodate a further 540 men.

The entire project is now worth £5.1m. to the Terrapin Group and calls for the provision of over 37,000 square metres of building. Work on the first stages of the camp has already started and the contract will be completed by May 1978.

Electric and Mechanical Services, a Group company has been awarded two further contracts for work in the Shetlands. One valued at £120,000 from Miller Construction (Northern) is for the underground sub main cabling near Sullom Voe comprising the supply and installation of seven thousand metres of cable and the other valued at £20,000 is for the electrical installation in a new building at Lerwick for Norscot Services.

CONVEYOR belt worth over £25m. has been ordered by the Coal Board. It is to be supplied between May 1 and April 30 next year.

Over £21m. of this order is for life resistant belting and it will be shared between BTR Belting, Dunlop, Greengate Industrial Products, Scandura and J. F. Fenner and Co.

The rest of the order for belting of a different specification is split between BTR Belting, Greengate Industrial Products, Telford and Goodyear Tyre and Rubber Company.

The Coal Board has also ordered over £2.5m. worth of pvc insulated main cables. This is being shared between AEI super-Mare Cables, BICC, Crompton Parkinson, Delta Enfield Cables and Elrab General Cables.

Pool's homes

WORK HAS started on a new housing estate at Dorset, earmarked for housing to be jointly promoted by the Borough Council and a large industrial engineering firm, Powell Duffryn Group.

The Housing Association with the Housing Association super-Mare.

The homes—a mix of flats and terraced houses—300 in all—will be for skilled industrial workers, also Bristol.

Newcastle metro job

WORTH around £1.6m. a contract for work on the Tyne and Wear Metro project has been won by Balfour Beatty Construction, member of the Balfour Beatty Group (BICC).

The contract was placed by Tyne Wear Passenger Transport Executive; consulting engineers are Mason Pittendrigh and Partners and the architects Alsworth Spark Associates.

HAC flaws traced

STRENGTH and safety of high alumina cement (HAC) beams can be monitored by a relatively simple non-destructive method devised by Acoustic Emission Consultants, a joint company of Tekell Holdings and Cambridge Consultants.

Both laboratory and site tests have shown that it is practicable to find flaws and predict the likelihood of failure by listening to the natural ultrasonic signals emitted by a structure when it is under load.

The method can be used on suspect beams and, periodically or continuously on beams in situ.

Acoustic Emission Consultants is at Edison Road, St. Ives, Huntingdon, Cambs. More details on 0543 80461.

Fairclough homes in Norfolk

AT GORLESTON, in Norfolk, 241 dwellings are to be built for the Orbit General Housing Association by Fairclough.

Contract price is £2m. and covers 118 two-storey houses and 123 two and three-storey flats. Duration is two years and the general layout will be that of three-filled courts surrounded by the dwellings but with some use of brick-screen walls as well.

Tracking a seabed pipe

BURYING a pipeline in a trench on the seabed to protect it is one of the most important jobs in North Sea oil and gas operations.

Finding the pipe again once it is at the bottom of the sea demands high precision steering of the jetting barge which will do the burying job.

Surveys have been retained by Smith's Overseas Inc to carry out this position fixing task for the barge which will operate on 25 miles of the 16-inch pipeline from Unionoil's Heather Field and the BP Ninian field in the northern North Sea.

Using the Mini Ranger positioning system from the barge, and on a separate survey vessel, the company is already on site. It has also been commissioned to do an "as-built" survey of the pipeline.

Factor in Wales

THREE FACTORY costing £870,000 are to be built for the Welsh Agency.

One factory is to be built in the Rhymney area, another at Bryn, and a third at Edward W. Glitten Industrial Estate, Wrexham.

All the factories are to be completed in the summer of 1978.

Gas block plant move

PLANNING PERMISSION has been granted by Bolsover District Council for the £3m. gas concrete building block plant that TAC Construction Materials wants to build at Alfreton in Derbyshire.

Tenders are on their way to civil engineering companies and work on the six-acre site should begin in April-May.

Production is to begin in the summer of 1978 at an initial weekly output of 15,000 square metres of blocks. This will rise to 40,000 square metres, supplementary to the company's existing block plant at Balton, Widnes.

Lacey Roberts Tonge and Horbury are construction management consultants for the Alfreton project, on behalf of TAC which is a Turner and Newall group company.

Exposes the decorative aggregate

WHERE SPECIAL aesthetic effects are required in pre-cast exposed aggregate concrete, solvent based surface retardants with etch depth control can be used. The fluids have been developed by Chemical Building Products, Cleveland Road, Hemel Hempstead, Herts. HP2 7DL (0462 2101).

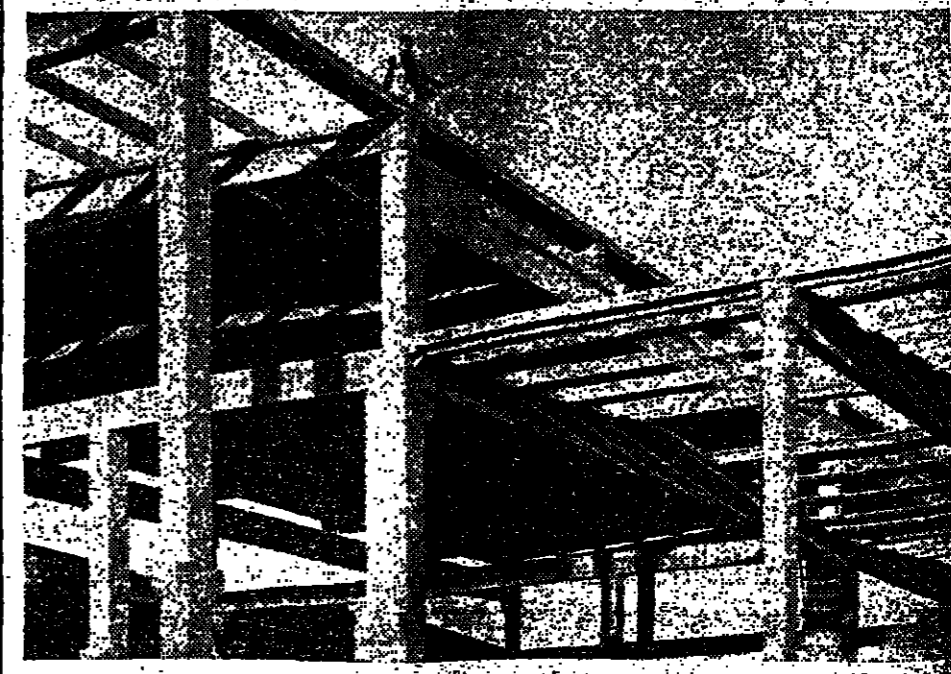
Called Liffex 235, the fluids are thixotropic, and can be brushed or sprayed on moulds, formwork, shuttering, or concrete. Retarding agents in the liquid combine with the surface cement to delay normal hydration, while allowing the underlying mass of concrete to set and harden in the normal way.

This leaves a soft cement paste on the surface of the concrete which can be brushed or washed away, while decorative aggregates are exposed but firmly embedded. Three types are available—for deep, medium, or fine etch depths.

The material can also be used to provide a mechanical key when in-situ concrete joints have to be made. Liffex is supplied in 25 litre pails, and will cover 10 square metres/litre.



Variations on a theme



The Crendon 4" beam and post design is just about the most versatile structural system available to the industrialist today. Combining economic framing with quick, precise erection these precast frames are readily adaptable to suit most warehouse, factory and two storey building requirements. Bespoke arrangements as illustrated are well within the design capability of the system which allows a wide choice of claddings and insulation. The basic theme is expanded in our technical information leaflet "Crendon Metric 4"—our engineers are always pleased to help with the variations.

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The Executive's and Office World

EDITED BY JOHN ELLIOTT

MANAGERS' PAY IN EUROPE

BY NICHOLAS LESLIE

Heavy cost of transfer from U.K.

COMPANIES contemplating the transfer of a senior executive to any of seven major European countries or to the U.K. to raise his living standards by up to 71 per cent. This is a survey of a major study of an among top managers which is to be carried out.

The survey also illustrates the relative costs of living in each country for example, that a top manager in a company with a salary of £20m. a year, the U.K. chief executive would be paid at £4,450 while the chief executive of a French company would be £27,500 (£27,500). The U.K. chief executive would be £4,450 (£4,450) while the chief executive of a German company would be £13,170 (£13,170).

pean compensation structure which is cost-effective, retains executive motivation, and is appropriate to varying national environments.

Dealing with the subject of cost-of-living differentials, the survey warns that comparisons should be treated with caution as no single comparative index adequately reflects differences in national spending patterns and in the levels of purchasing power of international executives. The survey therefore provides a general guide to likely differentials.

Thus, the indicator given in the survey on comparative costs of living relates to the international executive on a high income level and takes into account all the major items relevant to their spending patterns, assuming some modest

by each category was not great assuming a married couple with two dependent children where on average, about 10 per cent. lower among those paying the wife has no income of her own.

The 11 executive positions studied are as follows: chief executive, deputy chief executive, division director, then top marketing/sales executive, manufacturing executive, executive engineering, research and financial executives, and top administrative, personnel and purchasing executives. A description of the function of each managerial position is given.

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Median level

In Belgium, where the median level of annual sales of companies surveyed was \$14.5m, the median total per annum remuneration of the chief executive was \$36,330 in com-

RELATIVE RESPONSIBILITIES OF MANAGERS

| Positions | B | F | G | I | N | S | Sw | UK |
|-------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|
| | % | % | % | % | % | % | % | % |
| Chief executive | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Deputy chief executive | 81 | 77 | 71 | 73 | 79 | 77 | 72 | 77 |
| Division director | 70 | 71 | — | 67 | 69 | 66 | 61 | 67 |
| Top marketing-sales executive | 64 | 66 | 61 | 70 | 66 | 62 | 58 | 58 |
| Top engineering executive | 52 | 60 | 57 | 58 | 68 | 54 | 58 | 49 |
| Top financial executive | 54 | 56 | 50 | 58 | 62 | 60 | 52 | 55 |
| Top personnel executive | 51 | 46 | 45 | 55 | 56 | 46 | 52 | 45 |
| Top purchasing executive | 47 | 45 | 41 | 50 | 50 | 38 | 45 | 24 |

B—Belgium, F—France, G—Germany, I—Italy, N—Netherlands, S—Spain, Sw—Switzerland.

pany was carried out European companies in 13,628 executives in positions. Those included 693 chief executives, 639 top sales executives, financial executives, 15 involved were Italy, Switzerland, Germany, Belgium and the Netherlands. The survey also included information on the provided by the Management Association with Management Centre publishers of the survey is linked.

covers a variety of management, administrative evaluation systems, salary reviews, company cars and pensions security legislation. It is out that earnings appeared in most countries, but that it is from country to country do inflation rates levels and practices as added a "further" to the task of the salary planner in a coherent Euro-

adjustment to local consumption patterns. Further elaboration is not given, however.

To maintain a U.K. standard of living in Italy would require a 4.2 per cent. salary rise if an executive transferred there. For Spain it would be 9.5 per cent. and for France 37.4 per cent. The biggest increases would be 50.5 per cent. for a move to the Netherlands and 71.2 per cent. for Switzerland.

In drawing up salary comparisons, figures used are based on projections given by the companies concerned to MCE for early this year. Companies have been split into bonus-paying and non-bonus-paying categories and it was found that the difference in base salaries paid

panies where bonus was included, and \$33,220 in non-bonus companies.

Corresponding figures in France — where the median total annual sales figure of companies surveyed was \$13.9m. — were \$43,300 and \$35,710. For the Netherlands, with median company sales of \$21.7m, the figures were \$26,760 and \$24,710, while in the U.K. the median annual sales figure for companies surveyed was \$23.6m., corresponding figures were \$16,590 and \$13,170.

The weight of taxation in the U.K. is highlighted through lower level of responsibility in comparisons of net incomes after deduction of income taxes and social security charges. One of the excep-

The survey states that in formulating salary administration programmes it is normal practice to relate the remuneration of the top executive of each function to the salary level of the chief executive. It then goes on to show in tabular form the relationship, in percentage terms, of ten top management positions to the chief executive. Thus, the deputy chief executive is shown to have 71 per cent. of his superior's responsibility, while the chief executive in the Netherlands is shown to have 81 per cent. In the majority of cases U.K. executives have a higher level of responsibility in comparison to their counterparts in other European countries. One of the excep-

Ways to cut red tape in the quest for exports

BY BERNARD SIMON

EXPORT managers are quick to pounce on anything which soothes their major headache of red tape. So it is little surprise that the Simplification of International Trade Procedures Board (Sitpro) has already sold 5,000 copies of its new book showing how export paperwork can be made easy.

The book is just one part of Sitpro's efforts to cut trade documentation and procedures, thereby helping traders to prune costs, speed up delivery times, reduce errors—and ease frustrations.

Sitpro was formed seven years ago by the Department of Trade. On its board are shippers, forwarders, bankers, port authority representatives, insurance men and officials of the Department of Trade and HM Customs. And its work has the backing of United Nations groups dealing with trade facilitation, as well as bodies such as Lloyd's, the General Council of British Shipping and the Institute of Freight Forwarders.

In addition Sitpro has 20 sister organisations abroad — endpo in India and Sitpro in South Africa are the most recent additions. It is currently helping to set up trade facilitation bodies in Australia and Ireland.

The basic advantage of the layout standardisation is that a large number of different export documents, which previously had to be filled in separately and which included a good deal of unnecessary information, can be completed by typing just one master document and then using a mechanical copying process.

Efforts continue to standardise other trade forms to Sitpro's master document. Highest priority at present is EEC certificates of origin (which will hopefully be aligned within the next 12 months) and other Community transit documents. Sitpro is also working on the air waybill, although the problem of reaching consensus among 150-odd airlines is holding things up.

Alignment of trade documents has over-shadowed an equally important part of Sitpro's work — the facilitation of trade procedures. Why for instance, asks Mr. Raven, should companies' VAT payments be checked through their books while checks on customs duty payments are laboriously carried out at border posts? Sitpro is trying to get HM Customs to allow inventory checks of duty payments.

It is also hoping to persuade all EEC governments that two border customs checks — one on leaving a country, the other on entering its neighbour — are wasteful.

Another Sitpro project which can already save exporters time, money and frustration is its design of a standardised non-negotiable liner waybill (in use since the beginning of the year) as an alternative to a bill of lading.

Although some shipping lines have designed their own way-bills, there are numerous discrepancies between their documents. Sitpro is pressing all lines not only to accept way-bills (which, unlike bills of lading, need not be sent to importers to enable them to clear their goods), but also to use its standardised form.

Simple as it is, Sitpro suggests that those intending to introduce an aligned system should consult outside experts. Some duplicating-machine manufacturers offer a systems consul-

tion service. Reputable export consultants can design and install a complete system. Sitpro itself sells a one-day, do-it-yourself training kit, while various chambers of commerce and the Government Training Services Agency regularly offer courses on aligned documentation.

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Procedures

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Layout

According to Mr. John Raven, chief executive of Sitpro, his organisation is only now "at the stage where we have some products in stock and can get down to telling people about them."

The survey, which runs to nearly 230 pages, also contains details of social security benefits and pension plans in each country. Entitlements illustrated include retirement and survivor benefits, disability, sickness and unemployment benefits and family allowances. Charges to both employer and employee for each of the benefits is explained and details are given of the different funding practices for pensions in each country. The most recent legislation affecting benefits is also briefly outlined.

Sitpro reckons that by using the key, exporters can halve documentation costs, estimated to account for between 7 and 8 per cent. of the average consignment value. Mr. Raven also maintains that the recent alignment of just one U.S. customs form to Sitpro's internationally-approved system will save British shippers about £1m. each year.

Exception

Profit sharing was shown to play a relatively minor role in European remuneration planning, the exception being France, where such schemes are legally required for all companies employing more than 100 people.

Stock options plans, fairly popular in the U.S., are not anywhere near so common in Europe. None the less, among countries surveyed the U.K. was shown to have the highest percentage of companies providing such an option — 15 per cent. with Germany being the lowest at 6 per cent. Another area where U.K. companies lead the field is in company cars. Some 83 per cent. of companies have them. Elsewhere, percentages ranged from 61 in Spain to 86 in the Netherlands.

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The survey is available from Management Centre Europe, Wellesbourne S.A., Rue de l'Orphelinat 40, 1070 Brussels, price Bfrs.11,000.

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Wang Laboratories, Inc. founded by Dr. An Wang 51 in Boston, USA. Since early days when its products included specialized data

the large computer and mechanical calculator. In 1969 Wang was the first to use magnetic tape cassettes and also first to offer plug in programs.

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As the company has steadily expanded, Wang is a world leader in small computer systems.

It was natural that Wang should expand its activities into more powerful calculators, into small computers.

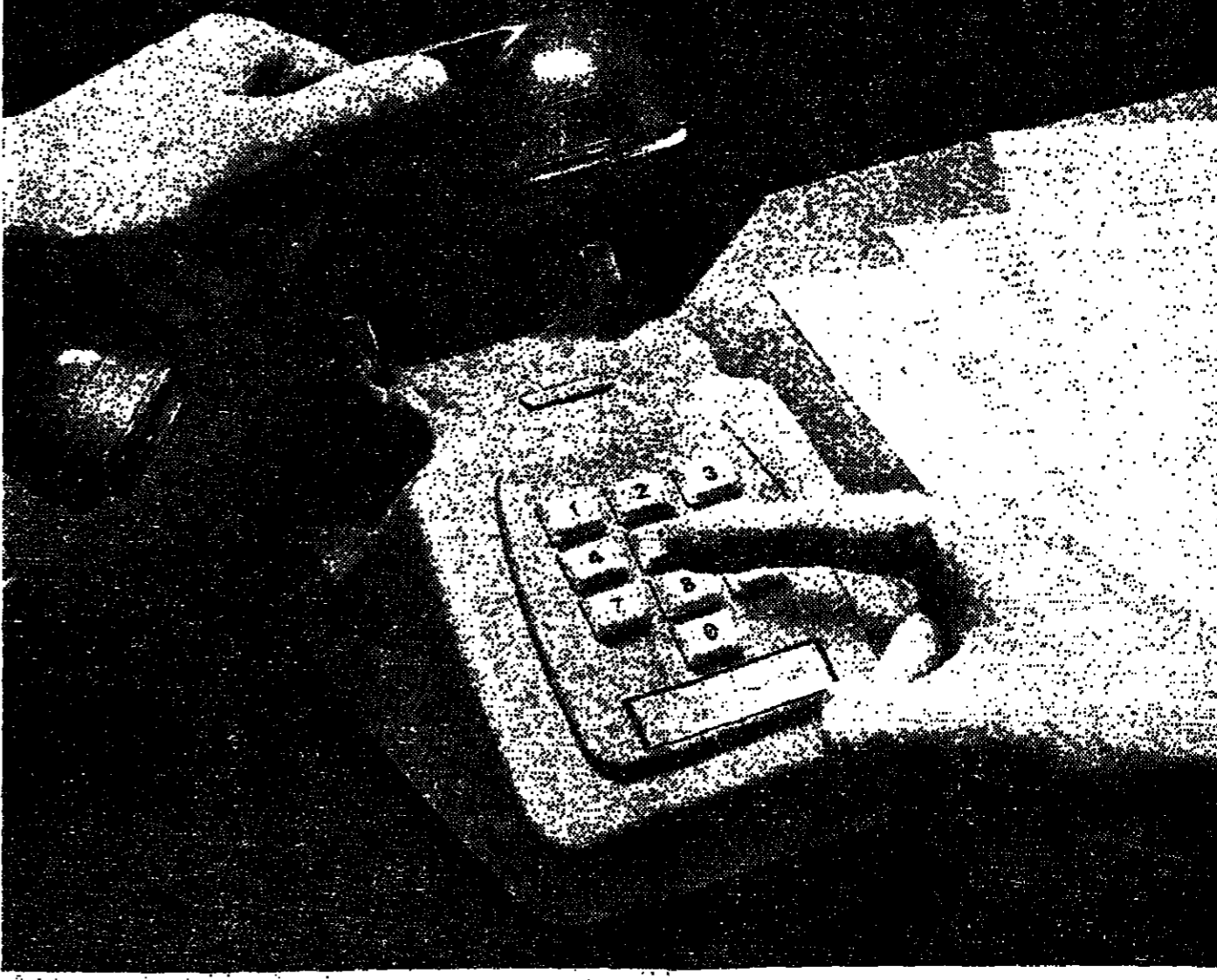
Wang's philosophy in the early sixties Wang pioneered the electronic calculator to bridge the gap between

Wang: pioneering the advance of technology. In 1972 Wang introduced its first small computer system. And again incorporated totally new concepts. Today the range



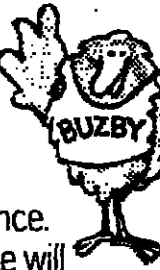
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MONDAY, MARCH 28, 1977

The Nine do better

THE LATEST EEC summit, which ended in Rome at the week-end, has gone well by the Community's recent standards.

The decision to invite Mr. Roy Jenkins, as President of the Commission, to at least part of the Western summit in London is a victory for common sense.

The Rome talks have shown that EEC summits or European Councils, can operate in the way in which they were intended.

The Nine's more positive approach to North-South issues, and in particular towards the negotiations on a Common Fund for commodities, is also to be

The haggling over civil aviation

CIVIL AVIATION is an industry in which a company's market share depends at least as much on inter-governmental bargaining as on competitive skill.

The British point out that, on scheduled services between U.K.-owned and U.S.-owned locations, American airlines earn twice as much as British airlines.

The Bermuda agreement has helped the Americans to develop what was already a powerful civil aviation industry.

and as the gateway to other cities; since London belongs to the U.K., the U.K. deserves an equal share of the revenue.

The Bermuda agreement has helped the Americans to develop what was already a powerful civil aviation industry.



Mr. Cyrus Vance

M R. CYRUS VANCE, the U.S. Secretary of State, is in Moscow to-day to talk about SALT, the Strategic Arms Limitation Agreement.

In a wider sense, however, it is difficult to escape the conclusion that this is the time that matters.

President Carter has done a remarkable thing. He has achieved both consistency and simplicity of language.

CARTER'S MAN IN MOSCOW ● BY MALCOLM RUTHERFORD A bid for real nuclear disarmament

The principal failing is that neither takes account of advances in technology. As measures of arms control—distinct from political agreements intended to improve the general atmosphere of Soviet-American relations—they would be logical only if there were a commitment quickly to move on not only to SALT 2 and 3, but probably also to SALT 4 and 5.

Dr. Kissinger, who played a large part in the agreement, described it as a potential turning point leading to "putting a cap on the arms race and the first step to a reduction in arms".

every assumption on which the strategic arms limitation talks have ever been based. It could be fired from air, land or water.



Mr. Brezhnev making a speech last week which reaffirmed his support for SALT.

President Carter, with two options, to get Vladivostok to set a new ceiling of 1,500 for both sides.

Doubtful validity

Those were the assumptions on which previous strategic arms limitation negotiations have been based.

Yet, even if the assumptions had been correct, the holes in SALT 1 and Vladivostok were still gaping.

ahead, but not surprisingly the Russians have begun to make progress of their own.

Even the launcher ceiling enshrined a degree of "over-kill"—the term for the way the superpowers can theoretically destroy each other several times over.

If reached, should include a provision for further negotiations beginning no later than 1980-81 on the question of further (sic) limitations.

Another more important factor, was the strategic development in the U.S. The Cruise missile is a vastly sophisticated version of the German buzz bomb used in the Second World War.

would not be certain whether it had a nuclear or a conventional warhead.

Cruise has thus become the MIRV of SALT 2, only more so. If it were excluded, the agreement in terms of arms control would mean very little.

MEN AND MATTERS

Strictly inconvertible

Next time you go to Madeira, dear keep your weather eyes open for a Zarco.

They sought it with thimbles, they sought it with care; They pursued it with forks and hope;

Legally the Zarco is worthless. Physically it looks like a cross between a photocopy of a dollar and the work of a very amateur forger.

the other notes it sports the illegible signature of an imaginary President of the imaginary Bank of Madeira.

FLAMA claim they issued the Zarco for fun—but most of the fun is being had by the island's con-men.

Yet somehow the currency idea is true to form as FLAMA is a rather jolly liberation movement as such things go.

Such a switch from Treasury to Central Bank is not very common and it is rather significant that it was the Bank itself which approached Walker.

is partly a reflection of the fact that Walker, in his current position as Assistant Secretary in the Overseas Finance Division.

It is no secret that the Treasury and the Bank of England have on several occasions failed to see eye to eye over money supply and foreign exchange policy.

A special group was set up to investigate the clearing banks' case but last week it came up with a divided report.

atmosphere far removed from the farm. But with the April 1 starting date for the Community's farm year.

Britain's John Silkin, who presides over the Council until the end of June, has however let it be known that the Community's prediction for draughts packed all-night sittings is not his idea of dealing with such weighty matters.

On this basis last Friday's meeting could be considered a success as it broke up at nine. The meeting was a brief one however because Ministers unanimously turned down the Commission's package.

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FINANCIAL TIMES SURVEY

Monday March 28 1977

Saudi Arabia

The second section of our two-part Survey covers the Kingdom's industrialisation, infrastructure development and manpower problems following the decision to slow down spending in an attempt to beat inflation.

wer

nding

ard Johns

ITS inscrutable self Government did not anything to the world... decided last year that it strict its spending in o reduce inflation to a ptable level. Admit budget in July—s lent and stupefying s Arabian summer set ted expenditure for exactly the same level previous year.

perienced observers of dom's largely unex- ible finances saw no ificance in that. Many whether the Govern- d be able to disburse that—having managed er cent of a smaller 4-75 according to pub- imates. Expenditure 76-77 fiscal year (end- 16) was projected as same as revenue—not or more. This merely imply no change in dple of maximum of revenue.

Only towards the end of last year did the Saudi conversion towards a measure of fiscal restraint become clear. In effect, the Government concluded—not without differences within the Cabinet—that there were limits to the rate of inflation tolerable and also to the price payable for rapid development. As the recently published annual report of the Saudi Arabian Monetary Agency put it, the Government decided to regulate its outlays so as to slow down the rate of monetary expansion.

It also surprised the experienced observers of Saudi public finance by estimating expenditure in 1975-76 at SR77.49bn. (\$21.52bn.)—almost double the amount in 1974-75 and almost as much as total disbursements during the First Plan period. Notwithstanding their fullsome assurances about the Kingdom's capacity to spend, the Government itself may have been surprised at the outcome.

From the beginning the Kingdom was aware that it would have to pay a high price in terms of project costs and inflation for rapid development because of the relative backwardness of its infrastructure, deficiencies in its administration and shortage of indigenous manpower. Only in its assumptions about the availability of finance is the programme not ambitious.

Expenditure will safely exceed the SR98.23bn. for the second Five-Year Development Plan. As an exercise in the absorption of revenue it is a unique and unprecedented challenge but it seems that only inflation can enable the King-

dom to achieve something like the projected disbursements. The Government has now in effect recognised that there are desirable limits to growth. In 1975-76 the 29 per cent increase in non-petroleum Gross Domestic Product exceeded the official projections.

The Government could be forgiven for not proclaiming the decision to restrain spending given the commitment to maximum absorption of revenue, which had become something of a sacred cow. Pursuit of the ideal is probably necessary politically if the Government is to justify in itself and to the people a level of oil production beyond what is required to meet the State's financial requirements, quite apart from the external considerations involved. At the same time the nation's leadership, not the least the Crown Prince, insist that the second Five-Year Development Plan (1970-75) is not being revised.

Construction

Sheikh Hisham Nazer, Minister of Planning, is reluctant to concede that there is a re-ordering of priorities—despite the concentration on removal of infrastructure bottlenecks. Rather, he says, it is a question of rescheduling projects—a need already foreseen in the Second Plan.

"What will happen is that we will be faced with time lags and so in practice there will have to be an extension of time limits, not a rearrangement of priorities," he says. No projects have been axed. The execution of many of them was scheduled,

both implicitly and explicitly, beyond 1980.

"The financial cost of the Plan is not the critical measure of its size" it is conceded on page 532 of the 577-page English-language text. There is acknowledged the inevitable constraints which would be encountered in increasing the workforce by 53 per cent in five years and in achieving the 60 per cent annual growth in construction activity reckoned necessary for implementation. It was calculated that construction would account for no less than half projected public expenditure and about 80 per cent of fixed capital investment.

Saudi Arabia began its bid to achieve maximum sustainable growth without having assessed fully the physical and human constraints or having defined in advance priorities in relation to both manpower and construction problems. In both respects the exercise would have been a difficult one because of the problems in predicting the demand made on resources by the private sector which—with the deliberate encouragement of the State—has shown an amazing vigour.

In reaching for the ultimate in developmental terms not too much heed was paid initially to the difficulties ahead. Despite the most forthright recognition of actual and desirable limits to growth the Second Plan in its totality has retained its sanctity.

Yet clearly it is very much less than an integrated plan—more an amalgam of the various sector projects than the Government would care to admit—for which the Ministry of Planning's expensive foreign advisers must

bear a large part of the responsibility. Most serious was the failure to appreciate the limitations imposed by port capacity and to anticipate the increase in the volume of imports. Last year they would have reached the level forecast for 1978.

Saudi planners were well aware that the construction of residential accommodation had not kept pace with demand during the first Plan period but did not appear to have foreseen fully the escalation in rents and the acute pang resulting from the shortfall. Although money once seemed no object, appropriations for some sectors can only be said to have grossly under-estimated requirements, even after allowance for the exceptional inflation experienced in the first year of implementation and the high prices quoted by even the lowest foreign bidders for major contracts—which have been swollen by assessment of spiralling costs within the Kingdom.

Comparison between current and constant prices in the second Plan's projections indicated an assumption of 80 per cent inflation over the 1970-75 period, or an annual average of 16 per cent. For consumers the rate over the past two years is generally reckoned to have been more like 40 to 50 per cent, and as much as 70 per cent, if rents are taken into account. This compares with the 35 per cent recorded in the official cost-of-living index for 1975 which, based on a low standard, is out-of-date and being revised. Given the wide discrepancy in lifestyles and expectations, it is hard to generalise.

From the earliest days of the second Plan's implementation

official preoccupation with inflation has grown. The economic and social stresses resulting from it could not be ignored. Distribution of the resources pumped into the economy by increased State spending has not by any means been evenly spread. Despite the voracious demand for manpower of all kinds and the rapid rise in rates of earnings probably only a minority have been able to keep pace with inflation.

Public employees have been particularly hard hit, not the least because of the Government's policy of generally restraining pay increases as a means of combating inflation. The inevitable effect has been intense pressure on Saudis to leave the civil service and governmental agencies. Significantly, the Government last month doubled salaries of the Armed Forces.

Measures

To counter inflation the State has adopted an array of piecemeal measures. Subsidies on essential commodities have been stepped up. Rent controls have been imposed. With its capital now increased to SR12bn, the Saudi Real Estate Development Fund has lent almost as much over the past two years in extending cheap credit for housing—a field where the private sector has responded with alacrity to the opportunities presented by the shortfall in supply.

Most important of all has been the onslaught on port congestion, which in itself was res-

ponsible for 39 per cent increase in the cost of imported goods last year. So effective has the campaign been that surcharges at Jeddah and Dammam were last month eliminated. The Government has begun investigating the lush trade margins of merchants and the whole system of distribution.

Foreign contractors undertaking projects in the Kingdom have been obliged to import their own labour requirements and provide accommodation for them. Now the Government is to look into the role of agents in the bidding for projects.

In opposing demands by other members of the Organisation of Petroleum Exporting Countries (OPEC) for a substantial oil price increase and questioning their claims about inflation imported from industrialised countries, Saudi Arabia was laudably frank about the proportion accounted for by its own bottlenecks and shortages of manpower. Nevertheless, the outburst of official anger at "inflated bids" by foreign contractors should be seen within the context of the general preoccupation with inflation.

The Government is well aware of the allowance made for inflation in these bids. On the one hand the resentment stems from the feeling that they have ignored the Government's efforts to combat inflation and now take a too pessimistic view about the future rate. On the other hand there is the conviction that international companies have wrongly assumed that Saudi Arabia is willing to spend regardless of cost.

Saudi Arabia has now

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SAUDI ARABIA XVI

Despite the wealth bonus produced by the fourfold increase in oil prices a few years ago, Saudi Arabia finds itself having to grapple with inflation abroad and even more at home. This has led the country to modify its terms of reference, particularly in areas of high investment.

Development Plan

THE KINGDOM'S Second Five-Year Development Plan is—as it says—“far larger than has been possible for any other country of comparable population at an early stage of its development into a modern industrial society” to contemplate. The document itself could be seen as expressing aspirations towards unparalleled material progress in a short period of time which would only have been made possible by the complete lack of financial constraint in prospect.

In a contrast to the means are the needs of a society which emerged only in this century from a social gloom enlightened only by its strong spiritual values, albeit of a sort hardly conducive to a drive towards the forefront of a 20th century society. Of its kind, the Plan is refreshingly frank and free of illusions. In vision it looks beyond 1980 and the whole programme should be judged in this light. Even so, taking the longer-term view, it is still reasonable to question just how fast Saudi Arabia can develop into a modern industrial society.

The past year has only confirmed doubts about its ability to absorb revenue on the scale envisaged by the 2nd Plan or complete anything like the projects outlined. In itself the record of the far more rudimentary programme undertaken in the 1970-75 indicated the degree of the non-financial constraints. The public expenditure target of SR498bn. (\$142bn.) for the 1975-80 period is nine times what was originally envisaged for the 1st Plan and six times the actual disbursements.

Over the previous five years recurring expenditure was almost equal to appropriations but the SR40.13bn. outlay on projects was only 72 per cent. of the development appropriations made. That compares with SR33.06bn. for the 2nd Plan. The Kingdom actually embarked upon the 1st Plan

2nd. FIVE YEAR PLAN EXPENDITURES (1975-80) (SRm)

| | |
|-------------------------------------|---------|
| Water and Desalination | 34,065 |
| Agriculture | 4,683 |
| Electricity | 6,249 |
| Manufacturing and Minerals | 45,058 |
| Education | 74,161 |
| Health | 17,302 |
| Social Programmes and Youth Welfare | 14,649 |
| Roads, Ports and Railroads | 21,263 |
| Civil Aviation and SAUDIA | 14,945 |
| Telecommunications and Post | 4,225 |
| Municipalities | 53,328 |
| Housing | 14,263 |
| Holy Cities and the Hajj | 5,000 |
| Other Development | 309,104 |
| Sub-total Development | 318,416 |
| Defence | 78,187 |
| General Administration Fund | 38,179 |
| Sub-total Other | 179,514 |
| Total Plan | 498,230 |

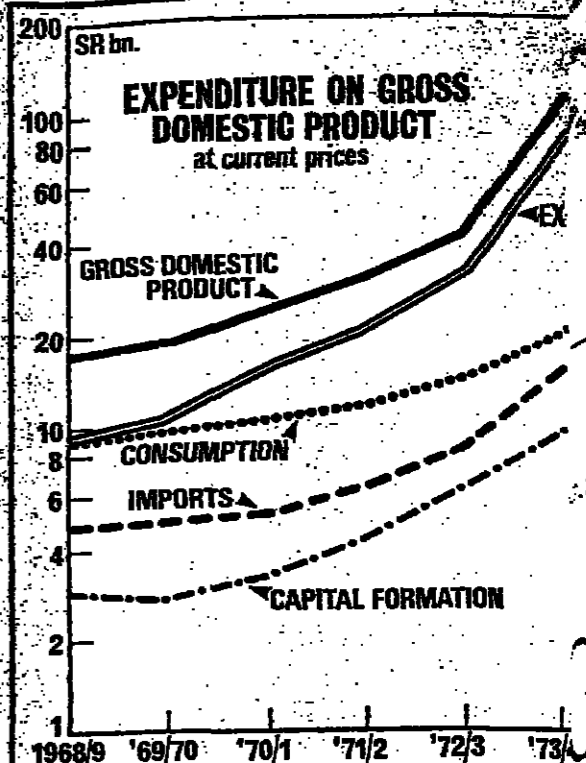
Kingdom's purchasing power. With a tailor-made adjustment to the country's own terms of trade, it was calculated that national income would have grown annually at the rate of about 44 per cent. in the five-year period.

In the course of the First Five-Year Plan per barrel revenue for Arabian Light, the marker crude, went up from U.S. 91 cents to nearly \$10 and output nearly doubled. As a result the petroleum sector's share of GDP rose from 53 per cent. to 75 per cent.

Growth

Even if its share of the total fell, non-petroleum GDP was reckoned to have grown by 13.3 per cent. Expansion was most rapid for construction, which raised its share of non-oil GDP from 16 to 25 per cent. From its very much smaller base there was an encouraging expansion of other manufacturing industry albeit from a small base. By the standards of most developing countries and normal expectations of future demand, the build-up of infrastructure could be considered healthy. The value of output attributed to transportation, communications and storage was reckoned to have doubled bringing their share of GDP up from 15 to 18 per cent. The performance of road construction over rugged and difficult terrain was considered particularly good.

As it embarked upon the 2nd Plan the Government erred on infrastructure — having underestimated both capacity and the pressures brought upon them by the scale of demand created by both State and private expenditure. Indeed they were such as to bring about a non-petroleum GDP growth estimated at 19 per cent. compared with the 13.3 per cent. aimed at in the 2nd Plan. Having achieved such a rate in the 1974-75 period it seemed reasonable to aim for a similar one for the 2nd Plan period.



with concern about whether the financial resources would be available and expecting a budgetary deficit in its first year. These misgivings were laid to rest by the oil price increase negotiated early in 1971.

The threefold escalation in per barrel revenues made it possible to step up expenditure, but the gap between revenue and expenditure suddenly opened wide. During the 1st Plan's period of implementation the accumulated budgetary surplus amounted to SR97.8bn. (\$27.60 bn.), of which two-thirds came in the year 1974-75 when Saudi Arabia probably achieved all the growth that it could with comfort.

Higher oil prices made virtual nonsense of Saudi Arabia's overall growth rates. Having increased from \$4.9bn. to \$11.3bn. over the 1970-3 period Gross Domestic Product was estimated to have rocketed to \$42.2bn. by the summer of 1975, which would give a rise in per capita income from \$910 to \$6,812 in five years. In translating these figures into constant prices the Ministry of Planning took account of the fact that a normal deflation factor would have greatly minimised the contribution of oil.

Most of the oil is exported and therefore the increased value greatly increased the

Oil still accounts for 75 per cent. of GDP, 95 per cent. of revenue, and virtually all export earnings. The drive to increase the return on hydrocarbon resources and diversify the productive base of the country through industrialisation needs an explanation or justification. Saudi Arabia has a comparative advantage deriving from its gas, which is associated with oil production and at present going to waste. Fundamental to the programme is the immense distribution system being carried out by the Arabian American Oil Company.

For a number of reasons examined on the opposite page — not the least cost escalation — the scale of the project has been reduced and completion will certainly be delayed well into the next decade. Negotiations and studies, joint venture projects with foreign partners for export refineries, petrochemical complexes, and other heavy industrial plants have yet to result in implementation.

Apart from low-priced energy, the State's provision of cheap credit and provision of other facilities are also in favour of such developments. Against this must be set the high capital and labour costs as well as the climatic and other environmental factors. Diversification in this direction is not proving as simple

as it might seem. The economic development of the country's resources, the maximising of commercial earnings from oil over the long term and preserving depletable assets. Fourth came the reduction of dependence on crude oil before, fifth, the State to invest in human resources by training, education and the raising of standards of health and, sixth, the increase in the well-being of all groups within the society and the fostering of social stability in the circumstance of rapid change.

The Government's long-term profitability looks like a significant industry for import substitution. The return on hydrocarbon resources and diversify the productive base of the country through industrialisation needs an explanation or justification. Saudi Arabia has a comparative advantage deriving from its gas, which is associated with oil production and at present going to waste. Fundamental to the programme is the immense distribution system being carried out by the Arabian American Oil Company.

The Government's priority to maximise potential, which is large despite cultivatable area as rainfall. Yet even with able injections of capital introduction of both the modest targets in may not be met.

Broadening the base in a significant take a long time. No results can be expected until towards the next decade. Yet the has no choice but to difficult objective: in time the emphasis should be on developing human resources improving their well.

Slower

CONTINUED FROM PREVIOUS PAGE

accepted the principle of however, the time-phase for the development of the Jubail and Yanbu industrial estates impeding still accounts for the greater part of economic activity in the country, with up to 50 per cent. of the total outlay going directly or indirectly into the import of goods and services. The Government is apparently uncertain what the optimum levels of spending are, and has also yet to define with any precision the development priorities beyond the continued emphasis given to raising port capacity, improving road transport and—more problematically—eliminating administrative inefficiency.

Its determination can be seen in the award of two contracts for facilities designed solely for imports needed by the public sector's housing programme. The Government is also preventing accretions to project listed in the original Plan and is seeking to reduce the scale of some included in it. Likely casualties are such grandiose schemes as the sports complex at Riyadh.

Given the pressures of demand, there can be little or no scope for cutting back electricity, housing and urban development—three sectors where development has been rapid — or the programme for water desalination where there have been delays because of administrative difficulties.

A more obvious candidate for a slowdown would be industry, stimulated by the extraordinary enthusiasm shown by the merchant community in diversifying in this direction and also by the abundance of cheap capital available from the Saudi Industrial Development Fund. It would be very much against the Kingdom's free enterprise policy to check this momentum. Regardless of official wishes, the long-term he as big as any.

PROJECTED GROWTH RATE OF GDP 1975-80 (SRm; 1975 prices)

| | Estimated 1975 | Average annual growth rate |
|--|----------------|----------------------------|
| Private: | | |
| Agriculture | 1,469.0 | 4.0 |
| Crude petroleum and natural gas | 121,232.0 | 16.0* |
| Other mining and quarrying | 175.3 | 15.0 |
| Petrochemical refining | 7,494.7 | 5.0* |
| Other manufacturing | 901.8 | 14.0 |
| Electricity, gas, water, and sanitary services | 333.3 | 15.0 |
| Construction | 4,362.0 | 15.0 |
| Wholesale and retail trade, restaurants, and hotels | 2,580.0 | 15.0 |
| Transport, communications, and storage | 3,637.8 | 15.0 |
| Ownership of dwellings | 1,626.7 | 6.0 |
| Finance, insurance, real estate, and other business services | 895.2 | 15.0 |
| Community, social, and personal services | 522.4 | 14.0 |
| Less imputed bank service charge | (63.0) | — |
| Total private | 141,117.2 | 10.2 |
| Government: | | |
| Public Administration | 1,291.4 | 10.0 |
| Education | 1,026.8 | 12.5 |
| Health | 256.5 | 15.0 |
| Subtotal | 2,174.7 | 12.1 |
| Defence | 1,025.4 | 15.0 |
| Total government | 3,600.1 | 12.9 |
| GROSS DOMESTIC PRODUCT (excluding import duties) | 148,717.3 | 10.2 |
| Import duties | 22.7 | 15.0 |
| GDP | 148,800.0 | 10.2 |
| Summary: | | |
| Private sector | 138,726.7 | 9.7 |
| Oil | 16,390.5 | 13.4 |
| Non-oil | 3,600.1 | 12.9 |
| Government sector | 3,600.1 | 12.9 |
| Total Non-oil | 19,990.6 | 13.2 |

* These rates are national only (to all in the GDP picture) oil production policies are not part of the Development but are determined by the Supreme Advisory Council Petroleum and Minerals.
 Source: Central Planning Organization.

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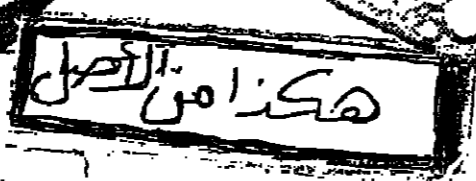


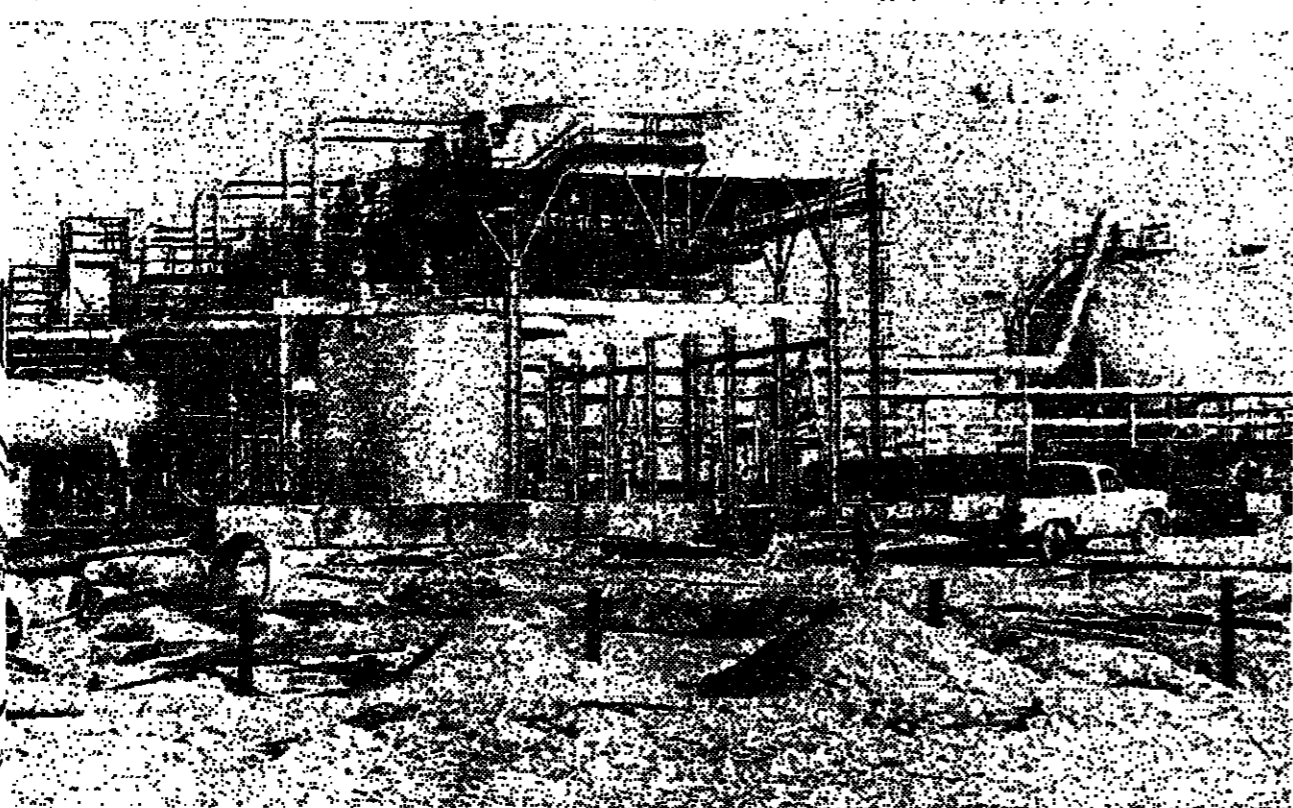
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Aramco's gas oil separation plant at Ras Abu Ali.

Saudi Arabia's immense project for gas collection will be the biggest industrial scheme in the world. But rising costs have led to an extension of the original timetable and the size of the project has been scaled down.

Gas collection

about the great Saudi as gathering project he character of the development plan more the embodiment ble aim—the harness—the Kingdom's associ- resources now being d their delivery to than a rock solid it to the construction rt of a system which worked out in a de- ter plan. The whole ed with a directive to February, 1975, to th the design, can- nd operation of a gas system, was worked ury. Even now there a definite plan stating system will contain, ould cost, and when t components should

vent the system will inspiring size. It will test industrial project ord has ever known, ly exceeding in cost Alaska pipeline, which st expensive single industrial construction uring the two peak ctivity it will be the or pushing imports he Eastern Province 1 8,000 tons a day in projected 28,000 tons its operation it will a generation of no less MW of electricity— ouble the designed d the Egyptian High

is already in Saudi gas gathering system erable size operated, the most part still Aramco. This system ses from the whole area of Aramco opera- e gas which comes off crude in the early separation (in other the higher pressure) above the oilfields injected, flared, used ally or piped to fuel h Cement Company 200 ft. The wet gases in the later stages of are piped to a col- ure at Abqaiq and are arated into natural gas (NGL), which are o the fractionation and plant at Ras Tanura, plus ethane gas, used partly as a feed- the SAFCO fertiliser and for the running of the d partly as industrial such facilities as the ira refinery.

ated gh no figures are pub- ically, it is estimated 976 Aramco production al gas ran at some 4.4- bic feet a day, and it n that 950m. cfd, or per cent of output, was ductively. Of this gas d was used by Aramco 330m. cfd was re- 240m. cfd was ex- as propane, butane or gasoline from the Ras fractionation and de- sation plant; 9m. cfd l to private industry— he Hofuf cement plant; n. cfd went to various ent projects—desali- fertiliser production, ural projects, etc. In a day terms, the NGL came to about 200,000 on a plant with a capa- 300,000 b/d, already ent to 40 per cent. of the during the earlier 1980s at least outside North America. likely this Aramco sys- ndergoing a 60,000 b/d on, due for completion his year, which involves struction of a new NGL enough of a margin in, this ng and conditioning at Berri. This is designed eaten the gas and to te it into three streams—

NGL which will be pumped to Ras Tanura, ethane which will go to be used as feedstock in the nearby Jubail industrial centre, and a high quality residual gas to be used as an industrial fuel. The original Saudi idea of early 1975 was to build along- side the Aramco system four or five new NGL processing and conditioning centres at Uth- maniyyah and Shedgum on the Ghawar field, Safaniyah, Khurais and possibly Abqaiq, all of which (bar Khurais) were to be designed to sweeten the gas and produce two gas streams—one a residual pipe- line gas (to be used for generat- ing electricity, desalination, fer- tiliser production, Aramco's own processing and production operations, iron ore reduction and fuel for all other industrial purposes), and the other an NGL plus ethane stream which would be pumped to a fractiona- tion plant at Ju'aymah. (The exception to this pattern, the Khurais centre, was not to be connected to the residual gas grid, because it was foreseen that the relatively small amounts of methane produced from the field would be needed to generate power locally.)

Exported From Ju'aymah the propane, butane and natural gasoline would be exported, while the ethane would be pumped to Jubail to be used as a petro- chemical feedstock. Later, in 1976, it was decided that an additional NGL plus ethane pipeline would be built across the peninsula to another frac- tionation centre at Yenbo, where, again, the NGLs would be exported and the ethane used as feedstock.

Taking into account the 360,000 b/d of capacity in place or about to be installed in the existing Aramco network, the total capacities envisaged for the Saudi gas system under these plans were: 5.5/60m. cfd of associated gas input (implying an oil production of 15m.b/d), producing roughly 2.5m. cfd of residual gas for industrial fuel, 400 b/d of ethane, 960,000 b/d of NGL, and 5,000 tons a day of sulphur—with the considerable volume of gas remaining being used for operational purposes and for the running of the system itself.

The total cost of the system was estimated in 1975 to be \$5bn, and it was envisaged that the contractors—principally Fluor, Ralph M. Parsons, Bechtel and Hudson-McDermott—would have finished the Shed- gum processing centre and the Ju'aymah fractionation plant by the end of 1979.

At present work is going ahead at Sheddum, Uthmaniyyah and Ju'aymah, where the site preparation is now half com- plete and construction work has been started, while the detailed design of the system as a whole is some 25 or 30 per cent. com- plete. But already the entire project has been subject to re- appraisal. Last summer a task force was set up to review the scale and the order of implem- entation of the scheme, and although its recommendations have not been published, it is assumed that it has already made its report.

Broadly speaking the Govern- ment was worried on three counts. First it was felt that oil production would be un- likely to run at an average of more than 10m. b/d at the most, and that even if it did reach his year, which involves 12m. b/d there would not be enough of a margin in, this average volume of output to allow for the gas system still to be operated at capacity dur- ing months in which production

fell below the average. As originally conceived the system was also dependent on "right" fields producing in "right" proportions—in other words these fields with a high gas content had to contribute a consistent share of total Saudi oil output. Apart from reducing the capacity of the system, the only way to get round this problem would have been either to produce cap gas when oil output dropped below a certain point or to have brought on stream fields of unassociated gas. Neither of these solutions would have been satisfactory—the first because it would have meant reducing pressure in the reservoirs, and the second because unassociated gas would be unlikely to contain anything like appropriate quantities of ethane and NGL and might also be inappropriate for use as a methane feedstock for fertiliser production.

Second, there were growing doubts as to the ability of the world markets to absorb all the NGL produced—the total production of ethane plus NGL from the new scheme being potentially equal to a third of total non-Communist world output (including existing Aramco production) in 1976, or about one and a third times the 1976 production of the North- Communist world outside North America.

Third, the cost of the scheme by the summer of 1976 had rocketed above the original estimates of \$5bn—though apart from the effects of inflation and the possibility of making in- creasingly accurate estimates of cost as design work progressed, there had admittedly been a considerable increase in the scope of the work as a result of the addition to the plans in early 1976 of the Yenbo fractionation plant and the pipeline across the peninsula. By the end of the year estimates had reached \$10bn.

Schedule

As one response to the spiral in costs the Government is allowing the schedule for the completion of the project to slip. Instead of being completed in 1979, it is now aimed to have the Sheddum and Ju'aymah in- stallations finished by the end of 1981, while no specific dates have been set for the completion of the rest of the system. The official word is that the building of the remaining facilities will be staggered through to the mid-1980s. This easing of the schedule is saving money by allowing a more methodical pro- gression and a more efficient use of manpower.

At the same time, although there has been no official announcement, it seems that the Government now envisages that the eventual capacity of the system will be geared to the gas associated with an oil produc- tion rate of not more than 10m.b/d—in which case produc- tion of NGL may be cut back from 600,000 b/d to 400,000 b/d, and production of ethane from 400,000 b/d to 200,000 b/d. The cut in ethane capacity will in- volve a particularly big saving, because the extra costs involved in producing 400,000 b/d rather than 200,000 b/d were wholly disproportionate to the volume of extra production—and it seems in fact that this element in the re-arrangement will go ahead regardless of whether the system as a whole is reduced to cater for oil production of 10m.b/d or not. It is, however, unwise to attach too much sig- nificance to detailed reports of changes in the capacity figures, because at different times over the past two years there have been considerable fluctuations in estimates of the total volumes

of gas and gas liquids that the system will make available after supplying its own fuel require- ments, and of what mix of pro- "right" proportions—in other ducts will come out of the sys- tem. In practical terms the reduc- tion in planned capacities has meant that the idea of building further installations at Abqaiq has been abandoned, or at least scaled down to the point where any work on that site will in- volve no more than the minor expansion of the existing facili- ties, while it seems probable that the Khurais processing centre is likewise about to be scrapped.

Savings Neither the re-scheduling nor the scaling down of the system have had any specific cost sav- ings attached to them—there have not after all been any official announcements of these changes—but were the system still envisaged as it was at the beginning of last year it seems probable that its cost would now be estimated at well over \$20bn. As it is the latest cost estimate mentioned by Dr. Abdel-Hady Taher, the Governor of Petromin, is \$16bn, a figure which still officially includes Khurais, it is assumed.

Even with a scaled down system catering for oil production of 10m.b/d, as well as storage for a large amount of ethane feedstock, the Government is going to have to incorporate a considerable safety margin into its plans for industrial projects which will use methane as a fuel or in the case of any fur- ther fertiliser plants, a feed- stock because oil production will not of course run at 10m.b/d consistently month after month. The only way in which the Government will be able to avoid planning to use less than the average supply of gas than it will receive, will be for it to find and develop fields of unassociated gas of appropriate quality and composition, such as have been found recently in Iran and Qatar.

At present Saudi Arabia's gas reserves, estimated by Aramco at 63 trillion cubic feet proven and by the Government at 88 trillion cubic feet proven, are composed almost exclusively of associated gas (in this case mainly dissolved in the crude rather than in big gas caps above it) and only two deposits of unassociated gas have been properly appraised. These are the Khdan field in a Jurassic formation beneath the Rub al Khali and a very small deposit in Khuff limestone of the Permian era underneath Dhahran. The first of these deposits is of course not produc- ing, but the second is producing gas for domestic consumption through two wells.

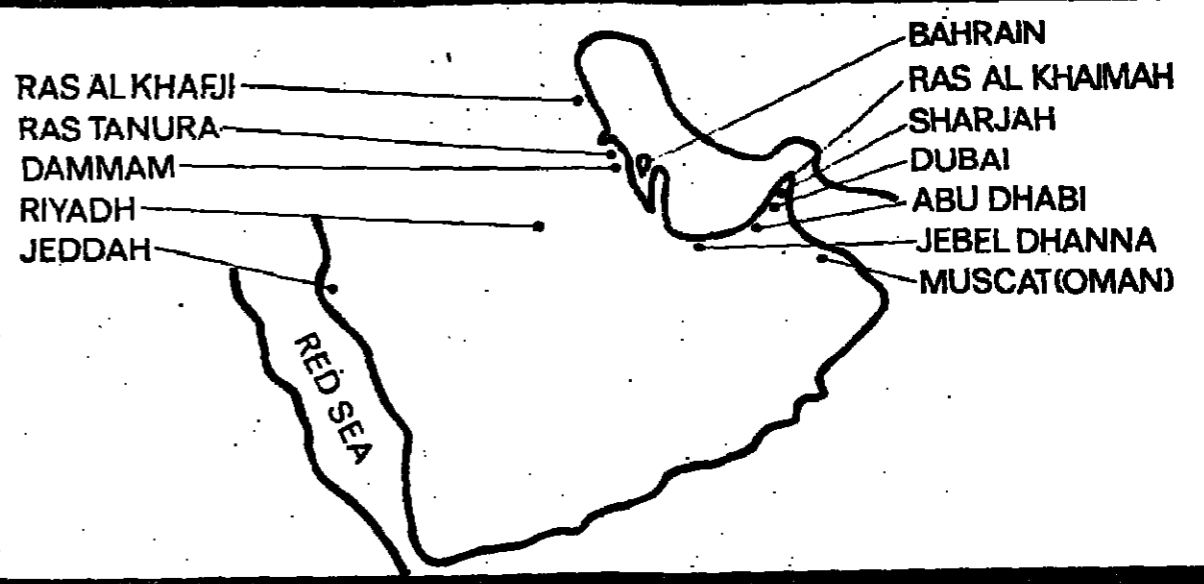
Aramco is at present employ- ing one rig full time on deep drilling, and it has so far struck gas in five out of five wells drilled into Khuff struc- tures in the Rub al Khali (the least interesting of the finds), south Ghawar, north Ghawar, Qatif and Damman. The next well is to be drilled through to the Khuff beneath the Berri field.

Even on the basis of the limited drilling carried out so far it seems certain that all the finds represent commercial fields, and it is anticipated that from south Ghawar to Qatif at least, wherever there is a structure there will be gas—the Khuff in this area appearing to be totally gas saturated. It is not yet known, though, exactly what composition and qualities any gas produced will have, and as yet no plans have been made for its use.

Michael Field

Yusuf bin Ahmed Kanoo

KANOO



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سعودی عرب

Saudi Arabia wants to keep oil price rises in perspective.

Why?

For some time now, the cornerstone of Saudi Arabian international policy has been the use of oil as a base for the economic development of our country. Any government whose income is largely derived from a depletable natural resource has little option but to follow such a course.

Undoubtedly, the size of our oil reserves and our production capacity has helped generate an equally generous income, which is being used to fund an ambitious Five Year Development Plan.

So why then is Saudi Arabia anxious to keep any further rises in the price of oil to what might be regarded a more reasonable level?

The answer lies in the fact that any development programme is dependent on more than just hard cash to succeed. It needs technology, expertise, sophisticated equipment and international co-operation - and in Saudi Arabia's case, this means looking to the industrialised nations to provide much of this input.



But this pre-supposes that the Western economies are in a buoyant state - whereas in reality they are still suffering from the effects of economic recession. Therefore, any inordinate increase in oil prices will have an adverse effect on their recovery, damaging the equitable balance which Saudi Arabia regards as essential between oil producers and oil consumers.

On a more practical basis, any rise in oil prices directly fuels inflation in the consuming countries - and this inflation is then exported back to Saudi Arabia in the form of higher prices for the goods, technology and services we buy from the West.

And these are imports which we are going to require for a long time yet. Our plans for the expansion of our transport and telecommunications networks are a good example of why.

For instance, our road system must keep pace with the country's growth in order to cope with the influx of goods and expanding external trade, and to link the main areas of development. Over the period of the Five Year Plan, it is intended to increase the Kingdom's network of surfaced roads from its present 11,000 kilometres to over 24,000 kilometres, with an additional 10,250 kilometres of earth surface rural roads.

Expansion of Saudi port capacity is also a must. Imports are expected to increase in volume to 13 million tons per annum by 1980, compared with only 3 million tons in 1974. This means enlargement of the Jeddah and Damman ports, with specialised industrial ports being constructed at Jubail and Yambu.

A country of 870,000 square miles must rely to a great extent on air transport for fast mobility. At present we have 20 airports in service, with three of them being international (Jeddah, Riyadh and Dhahran). A massive programme is now under way to construct new airports, expand existing ones and improve the service facilities. Our national airline SAUDIA has seen a dramatic increase in its passenger throughput, and plans to increase its fleet of aircraft to 34 by the end of the Five Year Plan period.

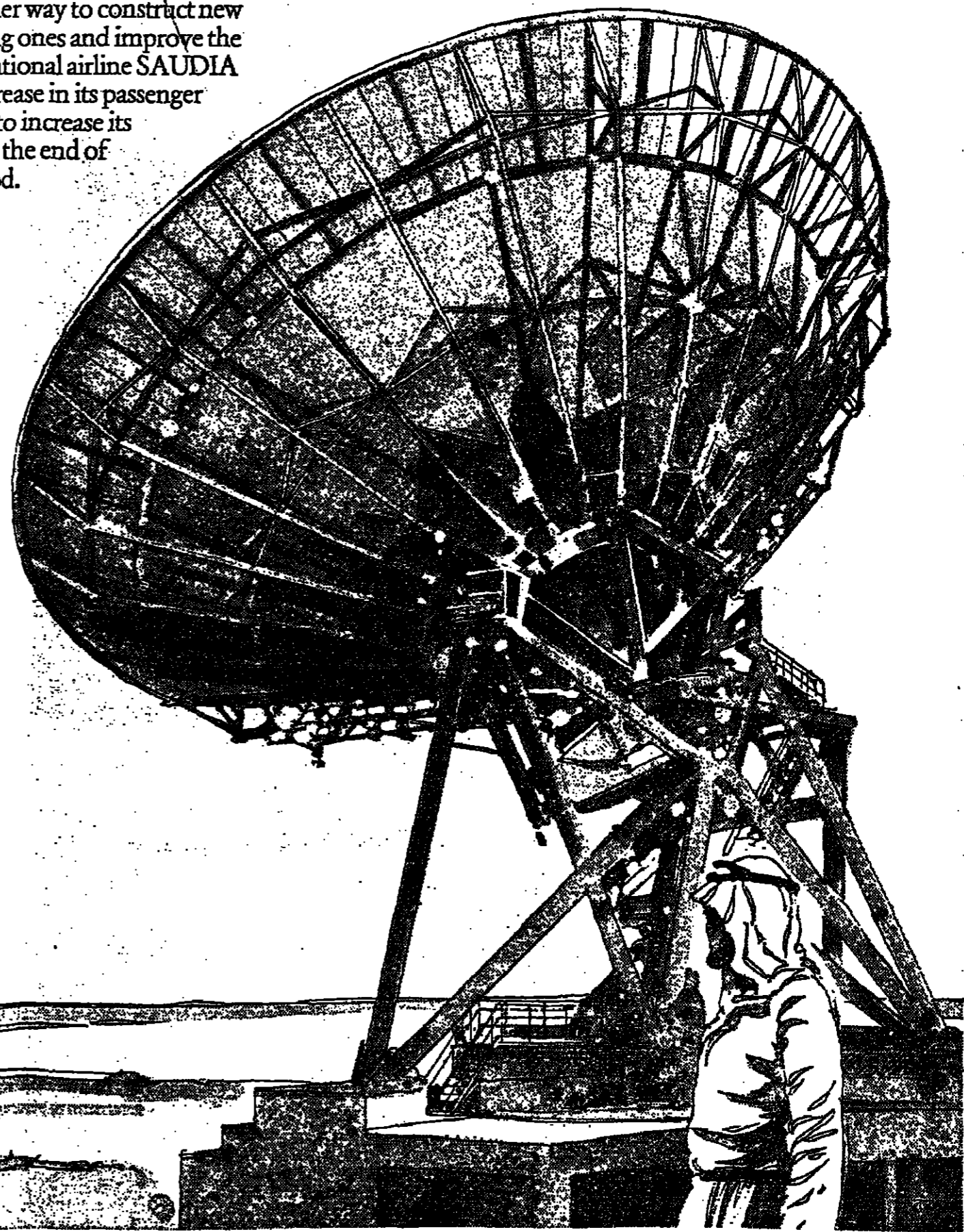
Perhaps the most impressive evidence of the effects of Saudi economic expansion is the growth in the spread and sophistication of our telecommunications services. From having 93,600 automatic exchange telephone lines in 1975, it is planned to have increased these to an installed capacity of 666,000 lines by 1980, of which 490,000 will be in use. Telex lines are also growing at a substantial rate.

In addition, our long-distance communications will also be strengthened with two Earth stations at Riyadh and Taif.



This is just one example of how Saudi Arabia is expanding to meet the needs of future generations. We have our own clearly-defined economic goals; the oil-consuming nations have theirs. And while we consider some increase in oil prices to be both fair and reasonable, we shall continue to strive to ensure that such decisions do not have a detrimental effect on the international economic system as a whole.

In short, your development is our development. It is in all our interests to see that we progress together.



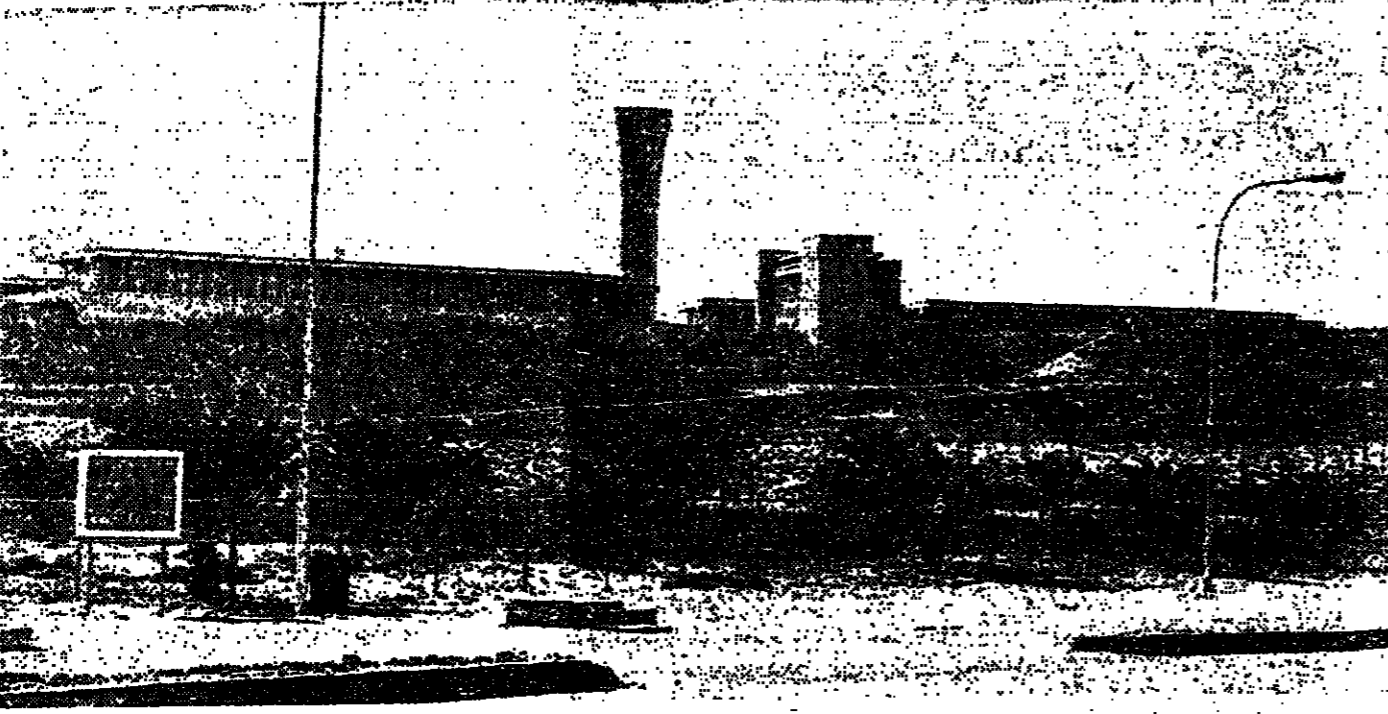
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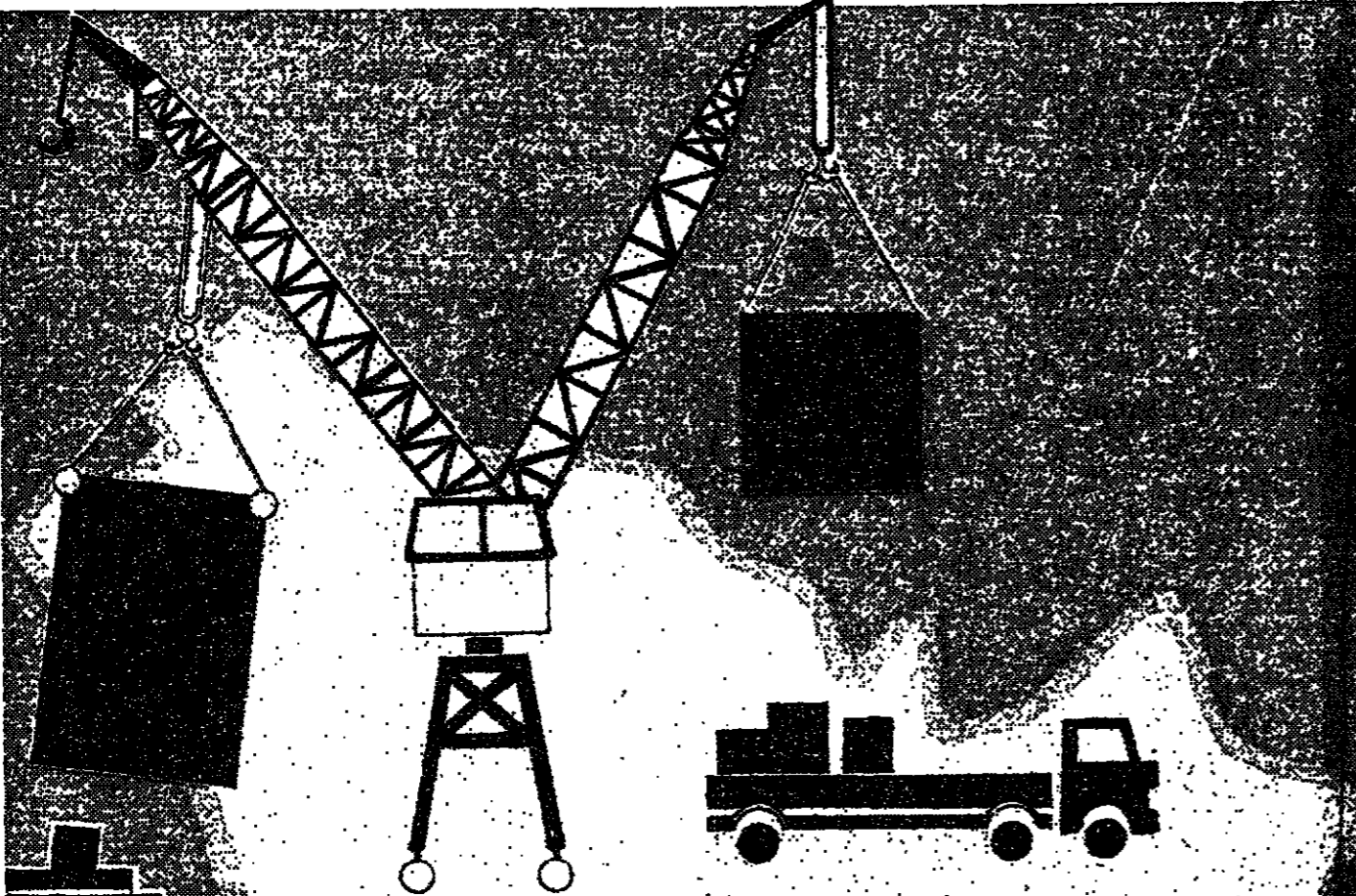
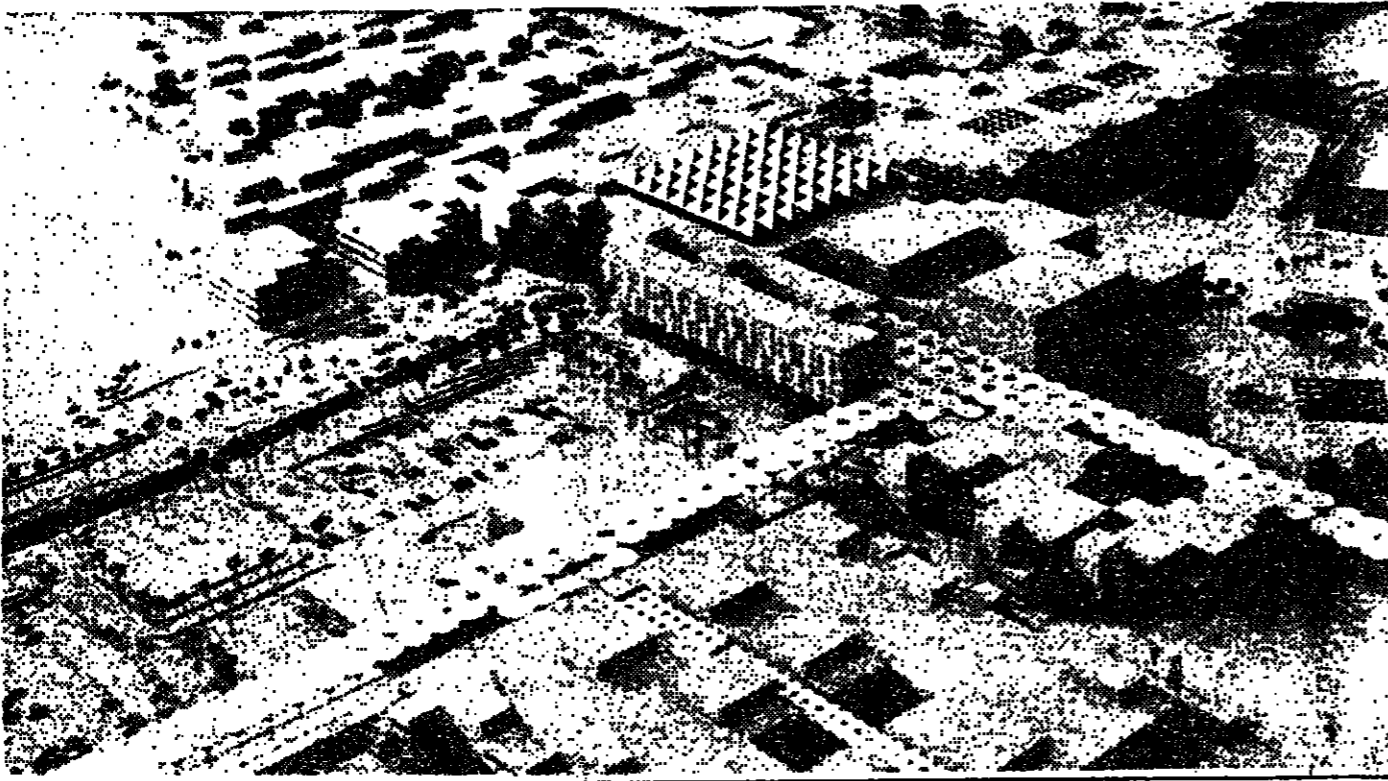
SAUDI ARABIA XX

The Saudi development plan includes large scale expenditure on national education—but it is no easy task. The changes that may be brought about by mass education when it is fully implemented, may cause dramatic changes in the fabric of traditional Saudi culture and values.

Education



Top: The University of Dhahran. Below: A model of the £1bn. University of Riyadh, designed by the HOK+4 design consortium.



AL ASAWI TRANSPORTATION COMPANY
Jeddah - Saudi Arabia

AL ASAWI TRANSPORTATION COMPANY
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AL ASAWI TRANSPORTATION COMPANY
Jeddah - Saudi Arabia

A GROUP of small boys sit in the shade of a wild bush chanting portions of the Koran in a sing-song voice. An old man of the village sits with them, guiding them and making corrections. Over a period of years, until adolescence, the boys will memorise large portions of the Holy Book in this style, will learn the rudiments of Arabic script and acquire sufficient basic arithmetic skills to allow them to function as nomadic herdsmen or as small shopkeepers. Girls will not be taught to be "literate": their mothers will teach them the duties of the home and the rearing of children.

This has been the system of education in Saudi Arabia (and in large portions of the rest of the globe) for centuries. It has met the needs of a largely nomadic population. Further development of the system was discouraged and, in many quarters, even considered to be undesirable: children with more education than their elders may cause great social strain, particularly in a very traditional conformist nomadic society. While learned men have certainly been admired in traditional Saudi culture, formal educational attainment has not generally been viewed as a path towards social advancement. There has largely been no social ladder to climb: all are equal in the eyes of Allah and if one knows the Koran and other religious rulings many believe there is little more worth learning.

Change did not begin to occur until as late as the mid-1950s. Different regions of the Kingdom were by then being governed by an increasingly centralised administration. Additional contact with the outside world brought the realisation that traditional educational methods would no longer suffice. Most importantly, the development of the Kingdom's oil reserves was beginning to be exploited, making available both the need for trained manpower, and the resources to begin fulfilling the need. It was also recognised that formal education offered some enticement for bedouin to settle in one place so that their children could attend school, a politically desirable development from the Government's point of view.

Allocation

About 10 per cent of the Government's budget has been devoted to education for the past 18 years, and the present annual allocation is close to a staggering \$US4bn. This conforms closely to the Saudi Five-Year Plan, which allocates \$US21.4bn. to education during the period 1975-80, 14 per cent of the total Plan's resources. No matter how much money is made available, the process of education on a mass scale takes time and the Kingdom started at a very low level. The size of the task ahead is indicated by the fact that despite the enormous effort of recent years one-third of the boys and two-thirds of the girls have yet to be enrolled at even the primary school level.

By far the easiest task of the whole process is to construct classrooms: the Kingdom has the money and has proceeded with this "easy" part as fast as possible, utilising prefabricated and other construction methods that contractors promise will permit rapid building. The Five-Year Plan calls for the construction of 23,812 classrooms, averaging 90 to 100 each week of the Plan. Given all the bottlenecks and other construction requirements of the society, this cannot be done. Nor perhaps should it be: simply to maintain such building presents a major difficulty. Where, after all, does one find the electricians, air-conditioning repairmen, plumbers, painters and sweepers to keep these facilities in shape? The manpower shortage is so severe and these particular types of skills so lacking that it is common to see a new building turn into a near slum within two or three years. Also, all supplies and every piece of equipment, from blackboard chalk to the latest audio-visual television colour cassette recorder, must come from thousands of miles away, requiring a logistic and financial capability that the present heavily centralised administrative system does not possess.

More important than physical facilities, and much more difficult to obtain, is teaching staff. Despite the high priority the Kingdom places on teacher-training, the demand far outstrips supply. Over half the primary teachers (rising to 85 per cent of the secondary school teachers) are imported—mostly Egyptians and Palestinians. The Kingdom is uncomfortable about this as they feel non-Saudis often do not fully appreciate the religious and

NUMBER OF STUDENTS BY LEVEL OF EDUCATION*

| | 1973-74 | | | 1974-75 | |
|-------------------------------|---------|---------|---------|---------|-----|
| | Total | Male | Female | Total | M |
| Total students | 852,611 | 598,941 | 253,670 | 977,972 | 667 |
| Kindergarten | 10,167 | 6,336 | 3,831 | 13,983 | 8 |
| Primary | 577,734 | 380,286 | 197,448 | 624,498 | 411 |
| Post-primary | 174,985 | 124,168 | 40,817 | 205,613 | 152 |
| Higher education (university) | 14,882 | 12,936 | 1,946 | 19,093 | 16 |
| Technical education | 2,180 | 2,180 | — | 3,408 | 3 |
| Special education† | 1,725 | 1,511 | 214 | 1,784 | 1 |
| Adult education‡ | 70,938 | 61,624 | 9,314 | 99,673 | 75 |

* Including public and private institutions. † Specially designed for the deaf and blind to anti-literate schools. ‡ Source: Saudi Arabian Monetary Agency, Kingdom of Saudi Arabia, Annual Report.

cultural conservatism of their society. The Government considers it has no choice, however, and even with such high numbers of foreign teachers, classes are overcrowded. Additionally, teachers are part of the Civil Service, and young Saudis already in the profession are attempting to get out: much more money is to be made in the private sector and teachers can be assigned to remote areas. Teachers also, of course, require housing—a fact that school planners continually seem to forget and which is a source of much discontent. A large proportion of present teachers need additional training: teaching methods depend largely on rote learning of the most conservative kind. The difficulty is enhanced by a rigid examination system, a unitary curriculum decreed from Riyadh for each level and a severe lack of learning materials. For lower levels, textbooks are imported from other Arab-speaking countries, but these are often unsuitable for local needs. At secondary and university levels, the problem of materials development is acute, for example, scientific materials in Arabic are incredibly out of date and distant native sources require busy students and teachers to have at least reading fluency in a foreign language.

The decision-making process tends to assume that all decisions must be made in Riyadh and at a high level within the Ministry. The creation last year of a Ministry of Higher Education to supplement the work of the existing Ministry of Education is not a solution to centralisation but simply classic bureaucratic growth. It will perpetuate the present trend whereby the holder of any degree, no matter the standard of the issuing institution or the subject involved, is regarded as equal to holders of the same degree—in status, pay and power. The form of the degree is much more important than its substance, that is, what can the holder do? It is easy to understand why students who want the status of a degree find it more desirable to do religious subjects or Arabic language subjects or petroleum engineering or industrial economics. A one pay grade differential in civil service now gives university "science" graduates a slight edge over "arts" graduates, but the incentive is not sufficient. Meanwhile the Ministry of Petroleum and Minerals perhaps understandably holds on to its direct control of the University of Petroleum and Minerals rather than relinquishing its authority to the Ministry of Higher Education.

The list of such "Catch 22" is long. The Riyadh Medical School continues to increase its intake of students, but bureaucrats in local hospitals discourage the use of their facilities for student observation (a new University Hospital is now being built); ministries of the Government, desperate for staff, entice Saudi secondary and university graduates to join them by offering to send them abroad for more study. Those ministers that refuse to make such promises do not get employees. Those that do send students find they return only to work the minimum two years before demanding to be sent outside again to acquire another, higher, degree. Over 4,000 students are currently outside the Kingdom, the largest proportion in the U.S. Because students must work for the Government one year for each year they attend a Government-sponsored place of higher learning, newly wealthy families are now beginning to prefer paying for their children's Kingdom themselves, knowing the future graduate's market value in the private sector will greatly exceed earnings as a civil servant for a four or five year period.

APPROXIMATE NUMBERS OF STUDENTS GRADE NON-RELIGIOUS SUBJECTS FOR SELECTED LEVELS

| | 1972-73 | 1973-74 |
|---|---------|---------|
| Elementary (primary, approx. ages 6-11): | | |
| Male | 28,751 | |
| Female | 14,202 | |
| Intermediate (approx. ages 12-15): | | |
| Male | 14,122 | |
| Female | 3,568 | |
| Secondary (approx. ages 16-18): | | |
| Male: Arts | 2,900 | 1 |
| Male: Science | 2,350 | 2 |
| Male: Technical/Commercial & others | 187 | |
| Total Male | 4,537 | |
| Total Female | 848 | |
| Teacher training (1 or 2 years after second; all levels): | | |
| Male | 3,609 | |
| Female | 2,241 | |
| University (Male only; 4-year course): | | |
| First degrees earned at home | 604 | |
| First degrees earned abroad | 112 | |
| Total | 716 | |
| Masters or Ph.D.: | | |
| All earned abroad | 73 | |

Figures compiled from official Saudi Arabian publications including the SAMA Annual Report, 1976, and CPO Stat book (various years). Figures approximate.

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هنا من العمل

السعودية

Six stages in a Saudi Arabian achievement

On February 22nd, 1976, National Chemical Industries Ltd. was invited to enter into competition with 41 other companies for the construction of 154 schools throughout Saudi Arabia. The company was required to submit its own complete proposal, covering every stage from design to erection, with a submission deadline date of April 10th. Conceived as the mainspring of the Second Five Year Plan, this building development would provide classrooms for 105,000 students.

Two weeks after the deadline, the number of competing companies had been narrowed to a shortlist of fourteen. On June 2nd, contracts were signed for twenty-three schools to NCI, the highest number allotted to any single company, and the only contract awarded to a Saudi manufacturer.

Now, in March 1977, NCI has completed its work and handed the schools over to the Ministry of Education.

The Government's original aim was to satisfy the urgent need for additional school facilities, if necessary by importing temporary buildings. However, all schools are permanent structures. They have been designed to the highest aesthetic, functional and technical standards. They have been built largely from reinforced concrete and reinforced polyester GRP manufactured in Saudi Arabia and completed, at highly competitive prices.

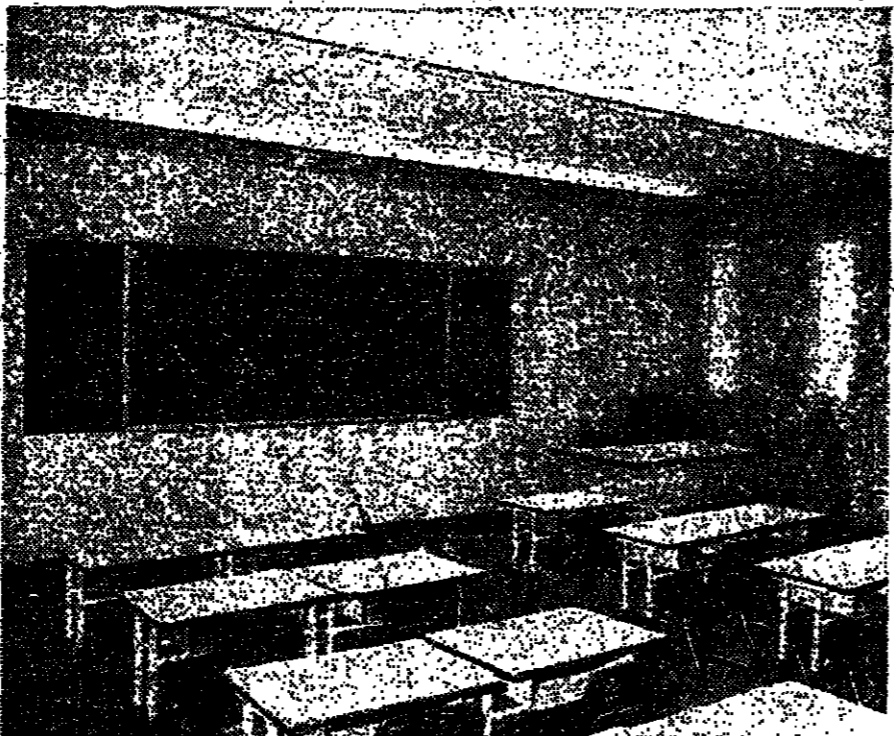
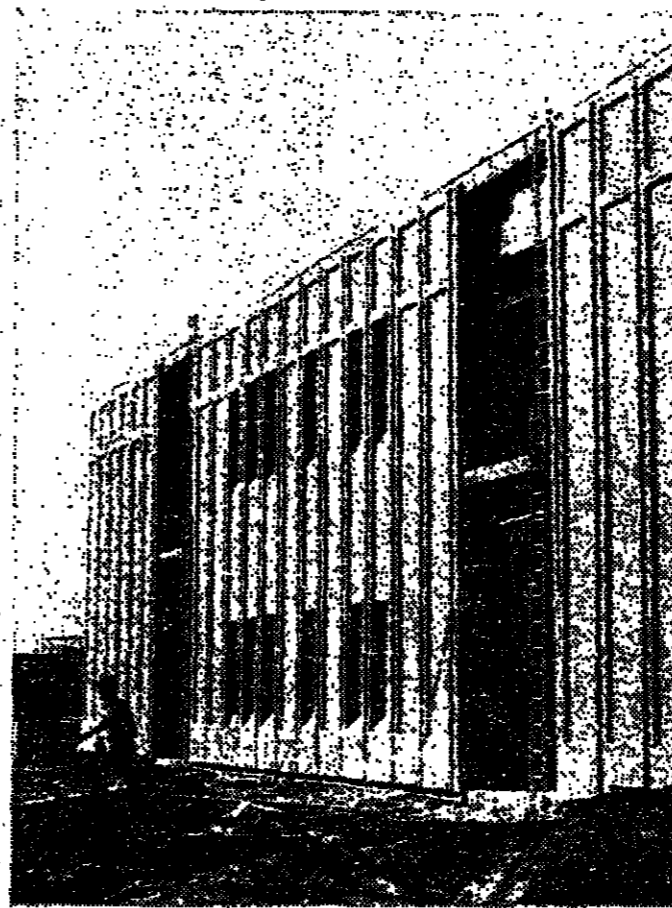
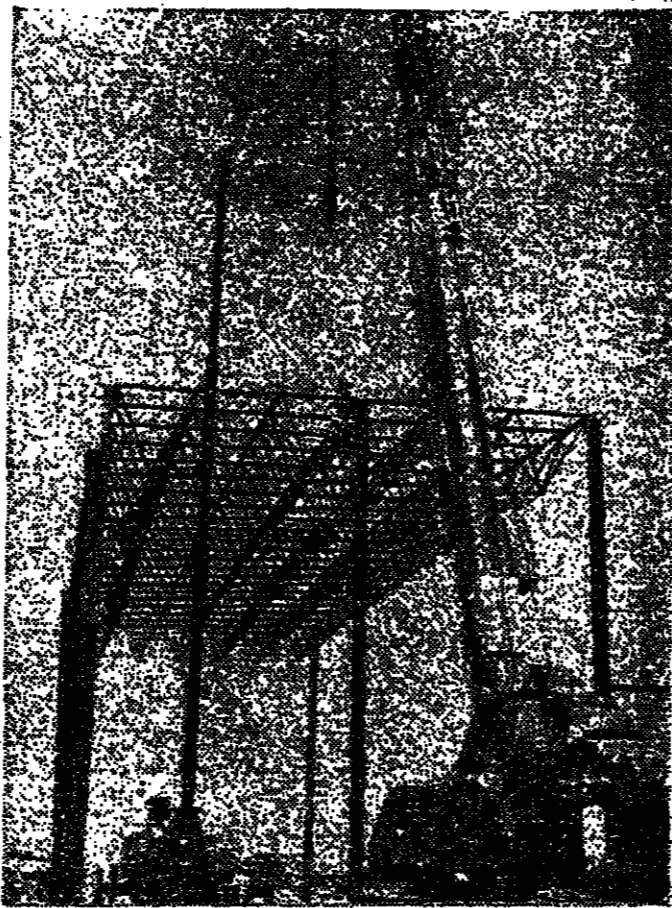
The Kingdom of Saudi Arabia is bisected by the Tropic of Cancer and suffers from harsh climatic conditions. From the beginning, NCI were aware that a successful building programme must take full account of these conditions. For this reason that they turned to a Canadian partnership, PGL Architects. Internationally renowned Mirabel Passenger Terminal at Montreal Airport and the Quebec Convention Centre at Montreal's 'Expo '67', PGL so pioneered the development of prefabricated structures for schools, hospitals and scientific laboratories in the Arctic Circle. They are no strangers to the particular design problems posed by extreme weather at isolated construction sites, which proved to be a valuable experience in both the Arctic and the tropics.

PGL's design for the NCI schools called for deep foundations and steel columns supporting light weight steel space-frames forming the first floor and the exterior walls would consist of prefabricated panels of glass-reinforced polyester, 'GRP', specially designed to take advantage of the interesting shadows cast by a bright overhead sun. Careful thought was given to the use of colour and form as a means of blending the schools with existing buildings in a desert environment. The design was extremely flexible, and the architects ensured that the completed structure would be highly resilient, well insulated, durable and economical to maintain—a vital requirement in Saudi Arabia.

Perhaps the single most distinctive feature of an NCI school is the extensive use of a structural steel system designed by the British company, Space Decks Limited. The Space Deck System is now internationally recognised as a world leader in its field, and its most truly original concepts, simplicity is the key to its popularity.

The basic unit consists of eight steel members, designed to form a rigid inverted pyramid. These units can be bolted together at the construction site and hoisted into position without the use of skilled labour, to provide large areas of clear-span load-bearing, as well as flat or cambered roofing.

NCI is Space Decks' largest customer, and the controlling shareholder in Beyer Peacock, the light engineering group which includes Space Decks. To meet the demands of the Schools Programme, NCI uses over 60% of Space Decks' production capacity in the UK. The raw materials, in the form of angular and flat steel bars, bosses and tie rods, were produced at a company's headquarters in Chard, Somerset,



4 All the exterior wall sections of the NCI schools were fabricated by NCI's GRP factory in Jeddah, employing 200 men. The Company devotes considerable energy to a development programme which adds continuously to the range of its products moulded from glass-reinforced polyester and other polymers.

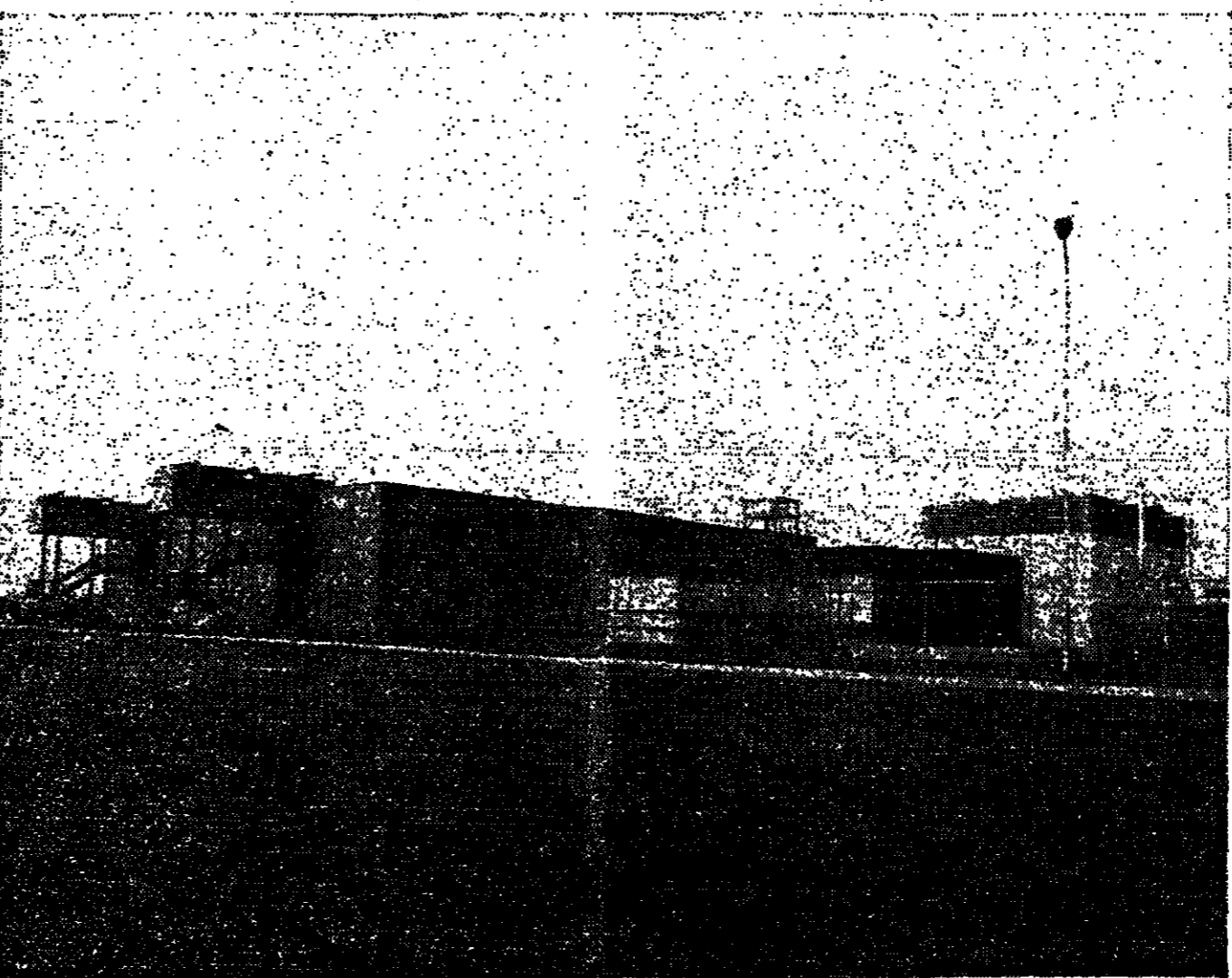
As a first stage in the Schools Programme, master moulds for all the wall panels required were hand-made in wood by NCI craftsmen. From these, a series of GRP moulds were fashioned, which when used to maximum capacity, could produce enough panels for two two-storey, twenty-four classroom schools. All in all, over 7,000 GRP panels were produced. The constituent resin was chemically pigmented so there was no need for further painting, and all panels were individually checked before despatch to the twenty-three different sites.

5 In order to guarantee the efficient and fast delivery of a staggering 50,000 tons of imported materials for the Schools Programme, the Company adopted a policy of direct control over its transport facilities, backed by the experience of established transport companies.

P&O Special Projects Division was hired to handle all imports from Western Europe and the United States using roll-on/roll-off vessels. Meanwhile, NCI faced the challenge of covering twenty-three sites in a

and shipped direct to Jeddah for manufacture in the NCI steel factory.

Working to fine tolerances and rigorous standards of quality control, the factory produced 1,100 pyramid units per day at the height of the programme, representing 1,500 square metres of roofing space, finished, stacked, palletised and delivered direct to the site.



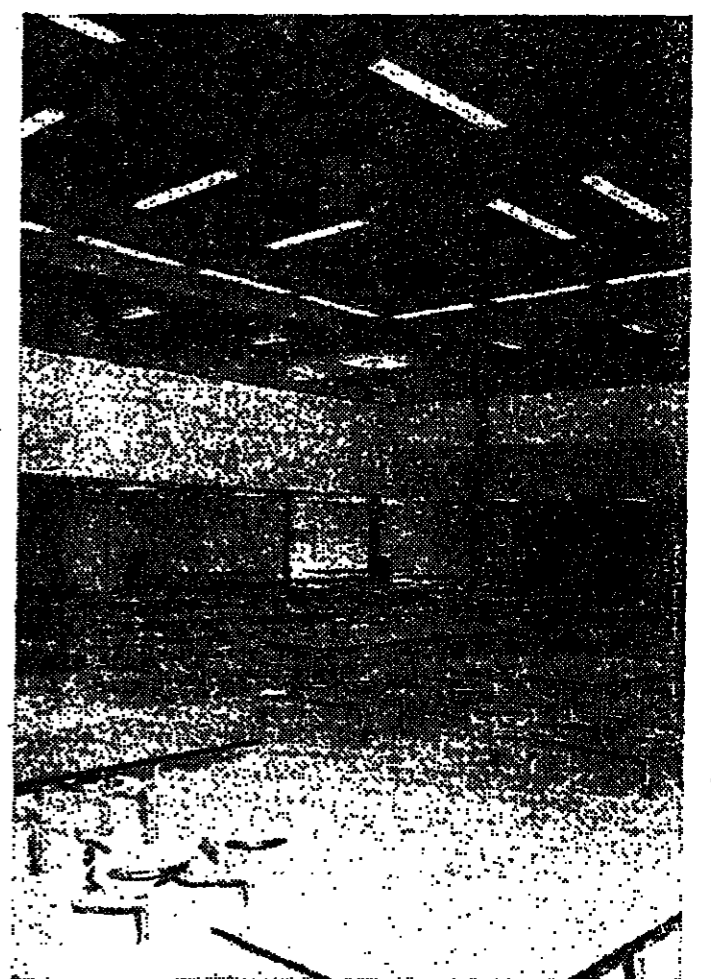
country roughly the size of Western Europe with a fleet of trucks over fifty strong, based 26 kilometres from Jeddah on the highway to Mecca.

Over the last year transportation played a large part in ensuring that all deadlines were met throughout the school-building programme. This is a considerable achievement by any standards, especially in view of the problems of port congestion in Jeddah which have only recently been overcome.

6 The success of NCI's school-building programme rested on the Company's ability to marshal its own resources and those of PGL Architects and P&O.

The construction of 115,000 square metres of school facilities within the contract period called for all necessary components for a complete building system to be manufactured at the NCI factories in Jeddah.

Though pre-engineered, it must be emphasised that each school is a permanent structure. The external GRP cladding panels provide good weather resistance and excellent insulation due to their sandwich construction. The internal walls and partitions consist of gypsum boards attached to a metal stud system, and are insulated for sound between classrooms and corridors with fibre wool.



Each building is centrally air-conditioned, a considerable advantage over simpler prefabricated structures. The school is a self-contained unit with its own complete infrastructure, including independent power, water and sewerage systems, and provides either eighteen or twenty-four classrooms for 576 and 768 children respectively. A large central dining area caters for all students in two sittings, and provides a free midday meal from food prepared on the premises. Apart from the classrooms, each school contains administrative facilities, a headmaster's office and two staff common rooms, as well as a spacious library.

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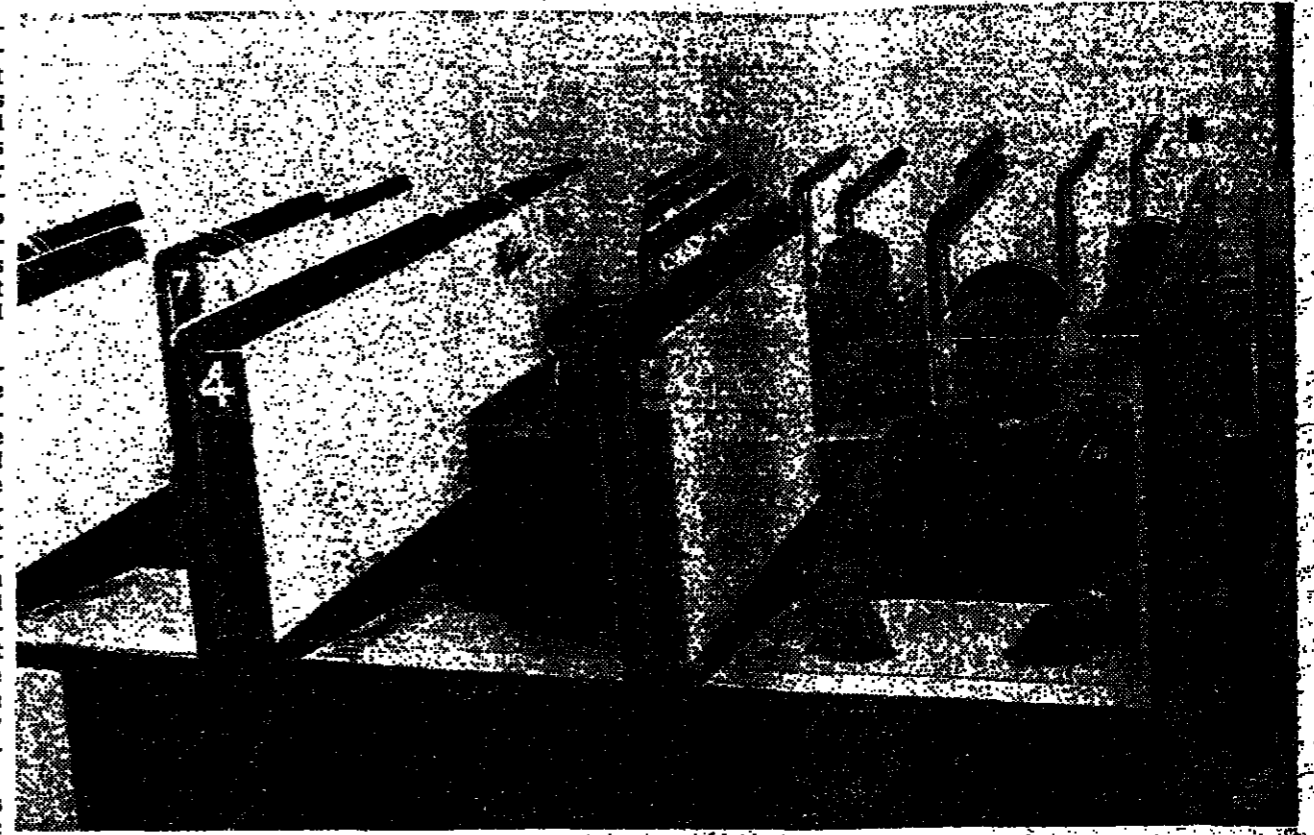
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SAUDI ARABIA XXII

Saudi Arabia has plenty of money to implement its ambitious development plans, but the lack of manpower is a serious constraint. In spite of efforts to train local workers, the Kingdom will be dependent on foreign labour—technical, managerial, skilled and unskilled—for many years to come.

Manpower



Saudi students in the language laboratory at a technical training institute.

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IN TWO vital respects—working capital and working men—Saudi Arabia's position as it goes about implementing its Second Development Plan could not be more polarised. It has almost a surfeit of the former but must import by the hundreds of thousands foreigners to fulfil the technological, managerial, skilled and basic tasks involved in the development programme. The contrast could not be more marked.

Financial resources for implementation are assured despite inflation. The need and availability of manpower are more difficult to gauge. The Second Plan certainly projected the requirement. Before its implementation it was calculated that the number of foreigners employed in the Kingdom numbered 314,000, compared with 1.28m. Saudis in employment. The figure appeared not to take full account of the number of Yemenis working in the Kingdom (until 1972 they could enter the Kingdom without a passport).

The breakdown on expatriates was based on a demographic survey made ten years ago, subsequent analyses by the Central Department of Statistics and data collected from the various ministries for their own purposes. These show that the labour force grew from 1.328m. in 1970 to 1.6m. in 1975—3.8 per cent annually, with the rate for Saudis put at 3.7 per cent and for foreigners at 4.2 per cent. By 1970 it was reckoned that there were 27,000 Saudi women in employment, compared with 1.29m. men.

Over the period of the 2nd Plan Government it was calculated that additional manpower of 730,600 would be required to fulfil targets. The anticipated Saudi contribution

of 232,000 was based on an anticipated 3.1 per cent annual increase in the number of nationals entering the employment market and the assumption that the number of Saudi women working would rise by 3.3 per cent each year. The number of foreign workers was put at 498,000, which would mean expatriates accounting for 35 per cent of total manpower in 1980.

Recently, doubts have been expressed from high official quarters about the need for as many as this. In practice, one of the best kept secrets in the Kingdom is the number of expatriates working there and their countries of origin. Reasons for the elusiveness of facts and figures can only be a matter of speculation, but it is possible to suggest two of them.

only a religion but also an encompassing, defined social structure. Associated with this, perhaps, is the Saudis' not unnatural sensitivity about having to depend on non-Muslims, and in key places, to do the job for them. Implicit in this short-term demographic adjustment (after all, once the job is done most of the foreigners presumably go home) is a second, probably not for official recognition, political land area (for instance, about the same as Iran, across the strategically crucial Gulf) but a comparatively small native population, generally about 6.25m., though probably rather less (Iran has more than 30m.). The total Saudi workforce is thought to be about 1.25m.—certainly no more than 1.5m.—the apparent disparity against population is explained by the fact that women, traditionally excluded from an effective presence in the economy, account for only a fraction of the workforce, being confined mostly to medicine and teaching, if they are not looking after large families.

According to different independent estimates, any thing from 120,000 to 200,000 workers may have entered the Kingdom in the past two years, happy with the potentially unlimited extra workers might be needed over the next six years if the development plan's targets are to be fulfilled. In other words, by the early 1980s there could be as many as 500,000 foreigners as Saudis working in the Kingdom.

Some estimates put the number of foreigners working in Saudi Arabia as high as 500,000, or twice the official Saudi Government figure, mostly in unskilled occupations (although many went home recently after a crackdown on illegal small traders). There would be about 180,000 Egyptians, as well as large numbers of Palestinians and other Arabs, including 88,000 Sudanese and Africans. The Pakistani Government says 79,000 Americans in that some 35,000 of its nationals are in Saudi Arabia, although their number may total 80,000. There are more—75,000 or so— from India, which has a bigger Moslem population. Many from U.S. far laws affect both countries are believed to stay on after making the 12,000 Britons. Other Pilgrims to Mecca and Medina in the hope of finding a job. Overall, nearly 30 nationalities are represented.

There are current estimates of 7,000 in the Red Sea area. Saudi Arabia is expected to have a 50,000 in two years. Many from U.S. far laws affect both countries are believed to stay on after making the 12,000 Britons. Other Pilgrims to Mecca and Medina in the hope of finding a job. Overall, nearly 30 nationalities are represented.

Committed

First, the Saudi Government has committed itself to rapid development without—as Dr. Ghazi al Gosaibi, Minister of Industry and Electricity put it in a keynote speech in New York last year—rupturing the religious and moral values of the country—no insignificant matter in the Moslem Holy Land, where Islam implies not

workers may have entered the Kingdom in the past two years, happy with the potentially unlimited extra workers might be needed over the next six years if the development plan's targets are to be fulfilled. In other words, by the early 1980s there could be as many as 500,000 foreigners as Saudis working in the Kingdom.

The recent granting of several large

mineral exploration contracts indicates the size of Saudi Arabia's mineral potential, especially for copper, phosphates and gold, and the attraction the Kingdom holds for international mining corporations.

Minerals

SHEIKH Ahmed Zaki Yamani, who is responsible for Saudi Arabia's mineral resources as well as its oil, said last September that he expects the Kingdom to become one of the biggest mineral exporters in the world within 20 years. He spoke particularly of copper, gold, phosphates and "chemically active minerals," taken to be a reference to uranium.

The granting of several large-scale mining exploration concessions in the past 12 months indicates both the Saudi Government's determination to realise its mineral potential, and the fact that international mining companies apparently find the prospects and terms for exploration work in the Kingdom attractive.

The Directorate General of Mineral Resources (DGMR) was set up in Jeddah 16 years ago and with the help of the U.S. Geological Survey (USGS) and the French Bureau de Recherches Géologiques et Minières (BRGM) began investigating all recorded mineral locations and ancient mine sites; it then began a systematic programme of geological mapping and prospecting.

In order to increase its overall exploration capability the DGMR last September signed a contract with the RTZ subsidiary RioTinto to set up a geological mission in the Kingdom which will complement the operations of the existing missions. Though the value

of the contract was not disclosed the budget approved for the work during the current development plan which runs until 1980 amounts to about \$54m.

Initially the DGMR's survey programme put emphasis on the older rocks of the western part of the Kingdom—the Arabian Shield—in the search for chromium, copper, gold, iron, lead, nickel, silver and zinc. Later the search was extended to the younger rocks to the north and east of the Arabian Shield (seeking copper, phosphate and uranium), to the rocks on the Red Sea coast (barium, copper, iron, lead, salt and zinc) and into the muds at the bottom of the Red Sea, investigating mineral-rich brines.

Patterns

More than half of a planned set of geological maps of the Arabian Shield has now been produced, and from records of investigated mineral deposits definite patterns of mineralisation are beginning to emerge. But as yet relatively few large mineral deposits have been found, though several mineral exploration licences have been issued.

Among the earlier licences were those for the Wadi Qatan nickel deposit and the As Massane zinc-copper deposit (both in Asir province south of Jeddah), which are held by the Arabian Shield Development

Corporation of Texas. U.S. Steel and SEREM (Société d'Etudes et de Recherches d'Explorations Minières) were granted the concession for the Jabal Sayid copper-zinc and silver mining deposit north of Jeddah. Nippon Mining and Mitsui Mining held a licence for the Nuqrah copper-gold-silver and lead-zinc deposit for about one year between 1974 and 1975.

More recently Consolidated Goldfields has been licensed to explore in the area of the Mahadh Dughab (Cradle of Gold) 280 km northeast of Jeddah. A mine was worked here by the Saudi Arabian Mining Syndicate which produced 766,000 ounces of gold and just over 1m. ounces of silver between 1939 and 1954 when the mine was closed down.

The Swedish concern Granges International Mining has been licensed to explore extensive phosphate deposits at Thamiyat north-east of Tabuk near the Jordanian border. Noranda Exploration, the Canadian company, is exploring for copper-zinc and nickel at Kutum-Talsh in the Asir region.

Among the other areas in which interest has been shown are the Jazan salt dome (thought to contain 23.5m. tons of 98 per cent pure sodium chloride) and the Zaghran and Jabal al-Rokham magnesite deposits in Hijaz province.

extreme north-west of the Kingdom's iron industry. Saudi Arabia is attracting mining companies because basic geological ledges has reached a fairly advanced stage but there is a well-defined Code which clearly states the terms of the licences, as well as the and taxation measure which exploration and tion may be carried. Although the State option to acquire a 50 per cent interest of up to 50 per cent in any mining operation (the Petroleum Mining Organisation), if of such a partnership is negotiated before the licence is issued.

Holiday
There is an initial tax of five years on any mineral exploration, which has a guaranteed licence, which has built-up reputation abroad in thinking and plan deals. Government's objective mineral policy is to set up a potential royalty from mining operations establishment of a heavy industrialisation, and a away from economic political dependence. By a Correspondent

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Continued on next page

By a Correspondent

Manpower

CONTINUED FROM PREVIOUS PAGE

Even British craftsmen are permitting block visa applica- tions, rather than requiring clearance for each individual worker, but the problems start once those groups of expatriates have arrived. In Jeddah, for instance, where the population has multiplied nearly 20 times in the past three decades to at least 800,000—and more than tripled since 1972—the acute shortage, and therefore cost, of housing has not been solved overnight by recent orders freezing rents on both occupied and unoccupied dwellings.

Again, it is the responsibility of large employers to provide (and that means, from this month, to build) accommodation for their employees—a problem that should ease somewhat now that the ports have been decongested and new facilities are being built, thus allowing essential construction materials to flow through at a greater rate. The abolition of personal income tax for expatriates, at least, is an incentive for workers to accept jobs in the Kingdom, but this is partly undercut by an officially acknowledged high rate of inflation.

By the time the country's infrastructural facilities are complete, and on present indications this will be long after 1980, the Saudis expect to have trained an indigent workforce that will rely less and less on outside help. Development of what are broadly described as "human resources" accounts for rather more than one-sixth of total expenditure under the five-year plan (realistic in view of the 70 per cent illiteracy level). In education and training, facilities are being created to increase enrolment in the various general and technical education institutions by more than 200 per cent to about 2m. students.

The World Bank has been collaborating with the Ministry of Planning on drawing up a long-term manpower development programme. The International Labour Organisation has also been involved in arranging a network of vocational training centres and—now that, as of last year, Saudi Arabia is a member of the United Nations agency—the ILO has been invited to contribute more intensive educational planning expertise. The British Council, under the auspices of the Saudi-U.K. Joint Economic Commission, has drawn up a compendium of higher education facilities available in Britain. Educational consultants such as David Llewellyn and Associates are providing help in selecting courses and placing Saudi students overseas.

Skilled and semi-skilled labourers apart, the Government recognises that it will have to depend for a long time on technological and managerial expertise from the developed countries, especially in industry. Thus, it is encouraging foreign investment in the form of joint ventures so that foreign know-how and Saudi cash can be combined, in the words of Dr. Gosaibi, "to produce significant mutual benefits." There remain suspicions, however, that future industrial manpower needs might be seriously underestimated, even though the grand plan provides for high-productivity occupations in a highly automated setting.

In the hydrocarbon-based industries, maximum employment of 27,000 is projected for the manning and maintenance of possibly as many as five petrochemical complexes with an ultimate annual capacity of 2m. tonnes of ethylene equivalent, several of fertiliser plants, an aluminium smelter and possibly a steel plant, as well as hydrocarbon distribution systems, gas-gathering facilities and refineries. Then there is the planned network of other manufacturing industry.

This must imply a continuing and perhaps accelerated drift of Saudi manpower to heavy industry from the rural areas, which, although at the start of the plan period they were using more than 30 per cent of the workforce to produce about 1 per cent of GDP, are struggling to attain self-sufficiency. The initial emphasis is on infrastructure, and many of the foreign workers engaged on constructing the system will return home. But the Government appears not to have thought out precisely the longer-term manpower requirements of keeping new services and industries going.

R.J.

Electricity

Increasing demand for electricity has underlined the need for an efficient power generation network. The major projects set up to fill this need seem to be on target.

TRICITY generating Tayif, Medina and Al Ahsa. Most of these expansion projects by six major concerns and also those of 50 other private electricity companies scattered around the Kingdom, are being financed with long-term interest-free loans from the Saudi Industrial Development Fund, the State agency established in 1974 to give financial assistance to private industry.

Up to the end of June last year, the Fund had disbursed SR1.4bn. (\$395m.) of a total of nearly SR2.1bn. in approved advances to 56 electricity companies. The six large companies share of the loan commitments came to SR1.3bn., or more than 60 per cent of the total, and disbursements to them by mid-1976 amounted to SR1bn.

The companies themselves also put up considerable sums, but with the Government ensuring a fair return on the investment. Tariffs are controlled but, by subsidy, the State guarantees 7 per cent profit to the big urban operators and 10 per cent profit to all other private electricity concerns elsewhere in the Kingdom.

Now a much more active role is being played by the Government, which recognised in drawing up the current second five-year plan that the Kingdom's power supply system must be rationalised and integrated if problems of distribution to consumers were to be overcome. The late King Faisal announced the goal of "distributing electricity throughout all villages and cities" in the Kingdom. Rightly, it was decided that apart from manpower and other economic advantages, an integrated system—standardised and expanded—would provide a greater degree of performance and reliability. Clearly, a fragmented system which had at least two different working voltages and two different grid frequencies is hardly adequate to cater for continuing rapid growth.

A Government analysis in 1974 showed that, by 1980, an integrated system could achieve additional capacity of nearly 3,300MW, compared with 1,256 MW, and serve an additional 1.6m. people over and above the 2.2m. then served. It was reckoned that such a grid would require some 30 per cent less manpower to build and maintain—a vital consideration in a country suffering from such severe labour shortage, and would be about 30 per cent cheaper in terms of investment per person served. Whether or not this turns out to be precisely the case is another matter, especially in view of industrial import cost inflation; in any event, the total investment envisaged for the entire system was estimated to be about SR7.5bn.

A reconstituted Ministry of Industry and Electricity was charged with guiding the development of the system and also coordinating of private companies' activities with that of other generators, including the Water Desalination Organisation. The Arabian American Oil Company has been given the go-ahead to integrate electricity distribution in the Eastern Province, with the region's future industrial needs particularly in mind.

Within the Ministry, an Electrical Services Department is responsible for implementing several key programmes, including the electrification of whole regions by establishing central power stations and long-distance high-tension cable networks (initial projections under the five-year plan were for more than 200 power stations and more than 4,800 km. of transmission lines). The long-term plan is to interconnect the various regional systems into a national grid. In the short-term, the department is concentrating on integrating towns and "satellite" villages.

However, this short-term programme has been delayed recently because public tenders for power stations in al-Kharj (south of Riyadh), Asir, Baha and Jizan regions were cancelled by Dr. Ghazi al-Gosaibi,

Minister of Industry and Electricity, following charges that six Western and two Japanese contractors had inflated their bids. The four projects have now been handed over by the Government to Indian, Taiwanese and South Korean concerns. Studies are under way for other provincial projects in the Najran, Sudair, Wadi Fatima, Ha'il and Qassim areas, as well as in al-Ahsa and Namas.

Powers

The recently created General Electricity Organisation, for which the ministry is responsible has wide powers to provide electricity to remote areas of the kingdom. It took over management of electrification projects already undertaken by the Government—and is operating, directly or indirectly, in new launches while submitting a phased programme for the required capital investment. Some 27 contracts have been awarded for projects involving the electrification of villages along the main pilgrimage routes to Mecca and Medina. A rural electrification programme also provides for 72 small villages to be supplied in stages over the five-year plan period at an estimated cost of more than £40m. Tenders are being invited for a further 15 projects to electrify 75 small and isolated population centres in stages. Government participation in the private sector of the rural electrification programme involves providing technical advice and services—and long-term interest-free financing for up to 75 per cent of capital requirements.

Two other sources of electrical energy—water desalination plants and natural gas—are contributing more and more to the overall concept of bulk power supply and inter-regional connection of generating facilities. Government policy now decrees that, where suitable, all desalination plants under construction or on the drawing board should have an associated

power generation capacity, utilising waste heat from the distillation process, to maximise energy supplies.

The first major desalination plant, commissioned in 1970 just north of Jeddah, has a capacity of 50MW. The second phase of the project, scheduled for completion this year, will add 30MW while work on the larger phase III extension has just started after delays. Other desalination plants are at al-Khobar, al-Wajh, Duba, Amlaj and Khafji, while several more are planned.

Aramco's integrated electrical power system in the Eastern Province, which according to plan projections will supply more than 2,400MW of additional capacity, will be fuelled by the abundant natural gas resources of the region now being more fully exploited by Saudi Arabia.

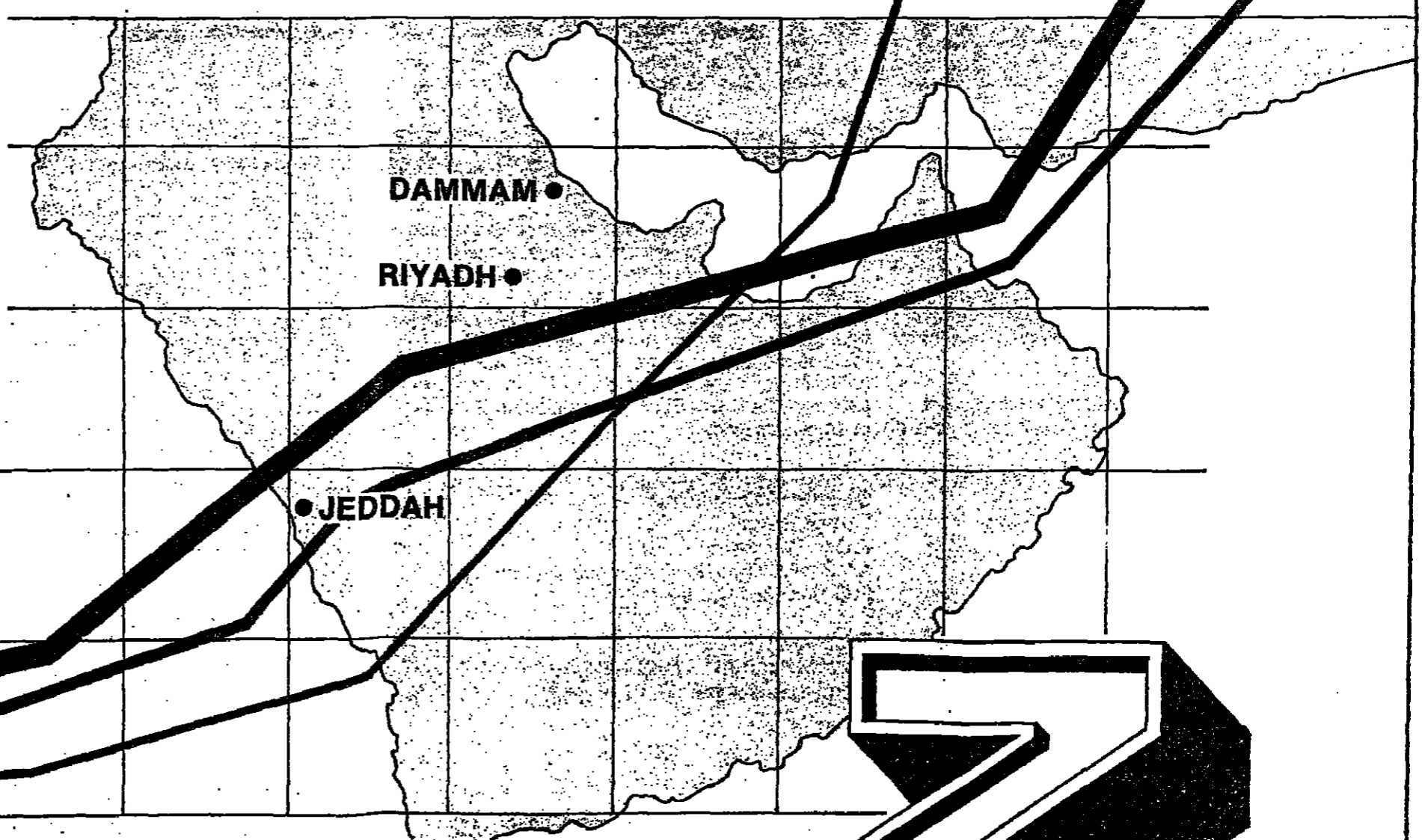
Under the Second Development Plan, estimated total investment in the power generating system (after adjustments for Saline Water Conversion Corporation projects and generation capacity of the Water Desalination Organisation) is more than SR3.48bn. But even if the overall grand scheme is being cut back, consumer demand for electricity is hardly likely to abate, especially as planned total subsidies of more than SR768m. help to ensure that tariffs are kept low—not more than SR0.07, or fractionally more than 1p, per kWh for domestic users and slightly less for industrial consumers.

The Government is proceeding on the basis that balanced and timely development will assure stable, long-term regulation of electricity generation, transmission and distribution on one hand, and development and administration of the electricity system on the other hand. Much else in the Second Plan reads as ideally, but with power generation at least Saudi Arabia looks as though it can keep the pace with the objectives.

Rod Newman

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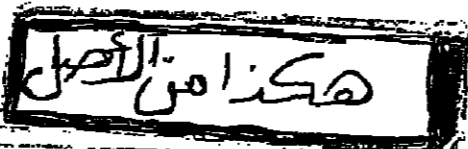
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SAUDI ARABIA XXIV

The Saudi Arabian Monetary Agency is responsible for the management of the country's enormous surplus revenues. Its policy is to adhere to conventional banking principles, and to use Saudi Arabia's wealth to achieve a greater say in international finance.

Surplus funds

SAUDI ARABIA'S surplus funds continue to grow remorselessly but their actual disposition remains a matter of considerable mystery. The surplus is managed by the Saudi Arabian Monetary Agency (SAMA), along with foreign operations which include handling funds from all the accounts of the Government and of Government agencies and the commercial banks.

Only about half the funds handled by the banking department of SAMA can be considered the long-term surplus. They derive from the Government's current accounts, the accounts of such institutions as the Saudi Development Fund, the Real Estate Development Fund, the Industrial Development Fund and other special-purpose State-owned banks, the accounts of the State pension funds and other autonomous bodies, and the commercial banks' accounts. A great part of SAMA's funds is covered by spending commitments already made or in the process of being made.

Separate

SAMA does not think of its long-term Government accounts and the various other accounts it holds as being in totally separate categories requiring separate and watertight investment operations, although it obviously has to earmark certain assets against particular forthcoming commitments on the liabilities side of its balance sheet. Likewise there are certain assets which are clearly set against the Government reserve account. These assets would come under the heading in the table of "other foreign investments." That includes virtually everything apart from bank deposits—namely, contributions to the IMF's oil facilities, direct Government aid to underdeveloped countries, loans to one or two industrial countries' Governments (notably the Japanese), loans to the World Bank and the United Nations and UN agencies, World Bank bonds, gilt-edged securities, bonds, equities, and loans to international and intra-regional institutions.

It is not clear whether this item includes equity participations in inter-Arab projects and regional investment companies and development banks. Among them are such institutions as the Islamic Bank, the Arab Bank for Economic Development in Africa, the Arab Investment Company and the Arab Fund for Economic and Social Development. All of these items may be counted as being part of current expenditure. Certainly capital contributions to such purely Saudi institutions as Saudia and the Saudi Development Fund (the Kingdom's own Third World aid fund) do not come under SAMA control and are not regarded as being a part of the nation's reserve. This is in contrast to the situation in the States of the Gulf where reserves come under the control of Finance Ministries.

The headings under which SAMA classifies its assets in the table differ slightly from the classification used by the IMF in its International Financial Statistics (IFS). (It should be noted anyway that the items included under each IFS heading are not uniform throughout the Middle East oil-producing countries—varying according to how the various countries make their reports and how the IMF works its own figures from the reports. Similarly, because countries choose to compile figures on different dates, the

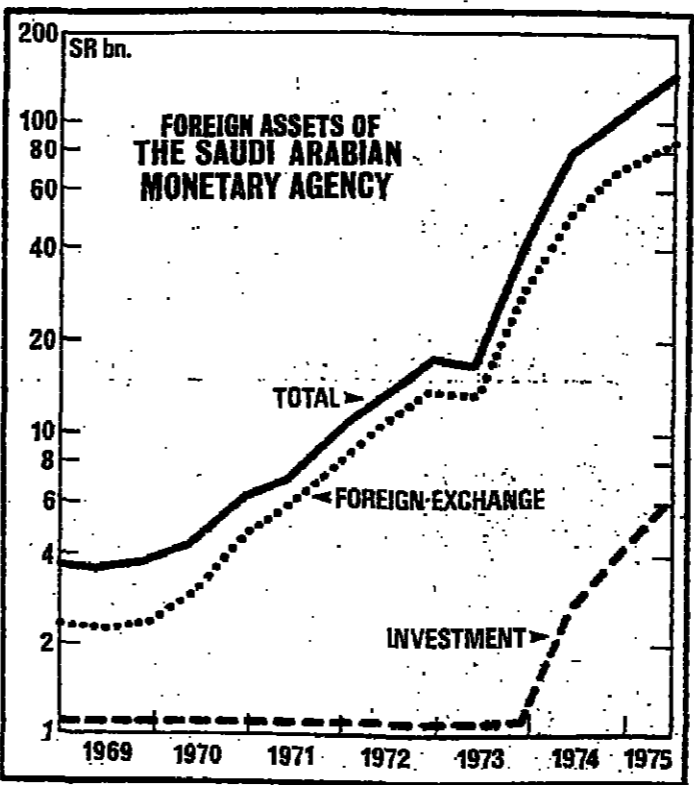
| ISSUE DEPARTMENT | | BANKING DEPARTMENT | |
|---|---------------|--|---------------|
| Notes and coins in circulation and in banking department | 3,288 | Gold (including gold element quota with IMF) | 3,288 |
| TOTAL ASSETS | 3,288 | Convertible foreign exchange | |
| Government current account | 3,945 | TOTAL ASSETS | 3,945 |
| Government special and reserve account | 24,808 | Cash in hand | |
| Other Government accounts | | Gold and silver | |
| Government Institutions and autonomous bodies such as SIDA, REDF, SDF | 6,972 | Deposits with foreign banks | |
| Pension fund accounts | 1,366 | Other foreign investments | |
| Local bank deposits | 2,218 | Other assets | |
| Other liabilities | 10,394 | TOTAL ASSETS | 49,504 |
| TOTAL ASSETS | 49,504 | | |

figures given for the end of each month in the IFS may not really apply to earlier dates. Broadly speaking, the IFS "International Reserves" figure, \$27bn. at the end of December last year, would (if the date matched up) correspond to SAMA's "Gold" and "Convertible Foreign Exchange" items in the Issue Department balance-sheet plus "Deposits with Foreign Banks" plus the IMF oil facilities loans element in "Other Foreign Investments." At the same time the IFS separate categories requiring separate and watertight investment operations, although it obviously has to earmark certain assets against particular forthcoming commitments on the liabilities side of its balance sheet. Likewise there are certain assets which are clearly set against the Government reserve account. These assets would come under the heading in the table of "other foreign investments." That includes virtually everything apart from bank deposits—namely, contributions to the IMF's oil facilities, direct Government aid to underdeveloped countries, loans to one or two industrial countries' Governments (notably the Japanese), loans to the World Bank and the United Nations and UN agencies, World Bank bonds, gilt-edged securities, bonds, equities, and loans to international and intra-regional institutions.

all of SAMA's funds were held corporate Bond, and although since 1972 and 1973 (when SA generally pursued a policy of crisis) when SA lengthening the maturities of its deposit (and other investments) in the medium-term class of long maturities of the maturities have been times times shorter. Such a period occurred in late 1974 and early 1975 when the drop in loan demand in the industrialised countries caused the banks to stop quoting significantly higher rates for long-term than for short-term money. In addition to deposits, SAMA invests large sums in fixed interest securities—Treasury bills and bonds. For the most part the bonds are issued or guaranteed by Government, Government agencies or international governmental institutions, but as an innovation in the past two years SAMA has begun buying a small proportion of high-rated corporate bonds. A further innovation has involved the purchase of some blue chip equities—though rumours of SAMA buying real estate are false.

Long-term

Generally SAMA's investment policies are very long-term affairs which involve only occasional innovations—and since the revenue explosion of 1974 such innovations have been very much fewer than the barrage of comment on the subject might suggest. Essentially no more than one expansion of the approved list, the switch from a small Morgan Guaranty investment team to a slightly bigger Barings-White-Weld team and the institution of an Investment Committee, and the beginnings of equity share and



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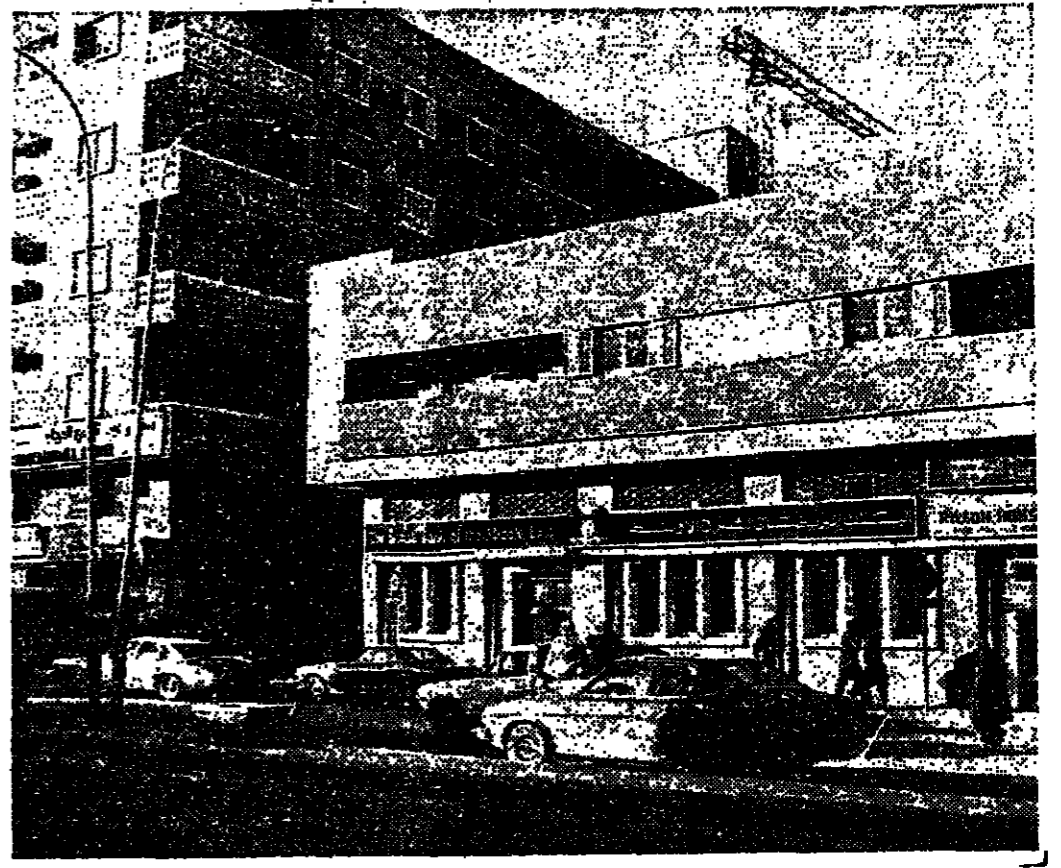
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... past three years have seen a staggering increase in Saudi Arabia's banking system. Foreign business has grown fast, although the Saudi Arabian Monetary Agency's efforts have been directed towards domestic development, including the expansion of branch banking.

Banking



A British Bank of the Middle East office in Dammam.

... JULY 1974 and from \$400m. in July 1974 to last year the total \$1.6bn. last September. Because the banks in Saudi Arabia increased from \$7bn. (excluding contra assets not located in other Arabian peninsula oil States, since it is thought that assets may have grown by 20 per cent. An indication of the market is that the bank's assets, composed of credits, bills for and guarantees stood at \$1.1bn. It is not yet possible to make an accurate comparison of the year-end totals, but it must mean that Saudi Arabia has now at least the biggest banking in the Arabian peninsula. The course of the expansion of the volume of credit (\$2.7bn. last year and all the banks have had liquid assets of 50 per cent. said, though, that Saudi Arabia this ratio is so anomalous as it is first sight because of the proportion of the assets of customers are. This reflects the conservatism and lack of innovation of many of the Saudi public. It is a fact that with the Saudi banks only 21 to 5 per cent of deposits in Saudi Arabia are not an attractive property and compared with those who have long-term funds growth of deposits, some extent with the Saudi Monetary Agency the size of the lending operations is probably a big foreign assets—

... high quality as borrowers of dollars. The disadvantage is the exchange risk, though the seriousness of this is difficult to assess. Because the Kingdom's foreign trade is not conducted in riyals, or even affected by the riyal rate, and because the riyal is not in any sense a reserve currency, it is not prone to the forces which normally cause revaluations. Any revaluation would, furthermore, involve substantial losses for both official and private Saudi holders of foreign exchange. So the only factor that is liable to induce the authorities to revalue would be a desire to combat inflation—and because inflation in all Arabian peninsula States is now generated internally rather than externally (whether this is admitted officially or not) this factor must be less important than it was three or four years ago.

... particular, has come into being over the last year or so, foreign borrowers of riyals can get back into that currency without difficulty. In most cases the lending bank will anyway have given a commitment to provide riyals through the inter-bank market when repayment is due. A second major development in the Saudi banking market recently has been in long-term lending—partly to industrial enterprises. In terms of the total volume of the banks' lending advances of this type are still not very significant, and the bulk of demand is of course met by the Government-owned specialist banks—including the Saudi Industrial Development Fund, the Real Estate Development Fund (which lends for residential and commercial property building rather than for land purchases), and the Contractors Fund, all of which make loans at less than commercial interest rates. Nevertheless in terms of the situation of a few years ago the number of industrial loans that have now been given by the commercial banks is quite noticeable—and a good many more loans are now under negotiation. Otherwise the banks' main lending goes to finance imports, minor contracting operations and the ordinary business of Saudi trading companies. The style of Saudi companies, and of companies elsewhere in the Arabian peninsula, is not to arrange a loan for themselves in advance of their incurring a foreseeable expense, but to arrange for an overdraft which will fluctuate considerably according to the company's day-to-day needs. Trading companies generally will borrow up to the hilt, because with an inflation rate running at over 20 per cent, and interest payments of only 8 per cent, they cannot but make a profit on such transactions. Indeed there must now be many Saudi merchants whose big bank stocks have given them a vested interest in the maintenance of a high rate of inflation, and who

... would be severely embarrassed were the rate to drop suddenly. While the banks are also active in providing finance for Saudi contractors, the big international contractors will generally go to their own regular banks overseas to finance that part of their expenses that is incurred in foreign currencies. Where the banks in the Kingdom are involved is in the financing of local currency requirements and in the issuing of bid and performance bonds, which have to be in riyals because the contractors are required to bid in riyals. In some instances the sums involved have been so big that banks have taken to syndicating the guarantees among other banks in the Kingdom, and on at least two occasions guarantees have been syndicated internationally. What further significant innovations there have been during the past 12 months have been caused, ironically, by SAMA itself, and by Articles 6 and 8 of its banking regulations. Both of these articles have been in force for many years. Article 6 states that banks taking domestic deposits amounting to more than 15 times their capital plus reserves within the Kingdom must keep reserves of 50 per cent. (as opposed to the normal 25 per cent) of these additional sums in cash, which in most instances means on deposit interest-free with SAMA. Article 8 states that banks should not give loans, guarantees or overdraft facilities or open letters of credit for a single borrower within the Kingdom worth more than 25 per cent of their reserves without SAMA permission, and that in no circumstances should they give loans to a single borrower exceeding 50 per cent of their capital plus reserves. SAMA has not in the past allowed increases in foreign banks' capital, partly to encourage them to agree to its long-standing aim of Saudisation, but the banks have to some

... extent been able to mitigate the effect of Article 6 by building up their reserves. Article 8, however, was more easily circumvented by the foreign banks providing that the regulations tending to the capital and reserves of their parent group and by SAMA turning a blind eye to their transgressions. What changed last year was that SAMA, after having for some time hinted that it was thinking of tightening up, began enforcing Article 8 with the specific intention of pressuring the banks into agreeing to Saudisation (involving the transformation of branches into Saudi companies in which the foreign banks have 50 per cent or less of the shares) and so being permitted to increase their capital. The banks therefore began channelling their loans through banks in the Gulf—referring borrowers to institutions in Bahrain, say, and then lending the amount of funds required for the loans to the banks in question. At the same time they also circumvented Article 6 by referring depositors to banks offshore and arranging for these institutions to on-loan the funds to the banks in Saudi Arabia that had initiated the proceedings. In the short term these procedures provided a fairly convenient solution to the foreign bank's difficulties, but in the long run it is feared that the introduction of borrowers and

... depositors to banks outside the Kingdom may result in a permanent loss of business for the banking system in Saudi Arabia. A further result of the move towards offshore dealings has been to increase the drift towards the internationalisation of the riyal. This is probably a more or less unavoidable process which is being brought about not only by the banks' operations offshore but also by the Bahrain OBU's extensive use of the Saudi inter-bank market, the beginnings of international riyal bond issues, and the habit of foreign contractors, who are paid in the Saudi currency, of selling the riyals they will receive on the forward market, and also buying riyals forward to finance some of their local currency costs. There are now quite significant markets for riyals in London, Frankfurt and Bahrain.

... In the past it used sometimes to be suggested that SAMA's conservatism stemmed from its being unable to shake off the habits acquired in the early days of Anwar Ali (SAMA's Governor from 1968 to 1974) when the central bank was operating in a country which was virtually bankrupt. Or it may be that the holding back of development in the banking sector (which is after all a sensitive area for religious reasons) was part of King Faisal's policy of letting change take place in Saudi Arabia in the gradual fashion which he had determined would allow the Kingdom to retain its Muslim and Arab character. At any rate it now seems probable that since 1974 the Government has decided to let the system develop—once it has created the type of banking community it wants through the process of Saudisation. When this transformation is complete, the expected increases in the banks' capital and the spread of branches of the former foreign banks into parts of the Kingdom outside Jeddah, Dammam and Khobar should quite quickly transform the whole character and scale of banking in Saudi Arabia.

Parity

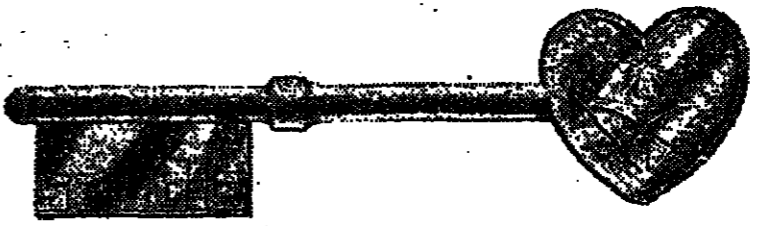
... It seems most likely therefore that the parity of the riyal will remain as it is at present—pegged loosely to the SDR, and being allowed to move within plus or minus 7½ per cent, of the rate at which it was fixed originally. In practice, in such dealings as have taken place in the international markets the riyal has tended to float towards the upper end of this spread. Apart from their fear of a revaluation, potential foreign borrowers of riyals were in the past concerned that they would be unable to get back into riyals when the time came for them to make their repayment. This is because it has always been SAMA policy not to sell riyals—the only exceptions having been on occasions several years ago when banks that became short of liquidity were permitted to sell some of their foreign currencies to SAMA in lieu of the more normal practice (in other countries) of applying to the authorities for a loan. Now that a Saudi inter-bank market, developed and used extensively by National Com-

Opposed

... SAMA is very much opposed to the internationalisation of the riyal for the good reason that it fears that the accumulation of large numbers of riyals in foreign hands will result in speculation and pressure for revaluation. In virtually every respect SAMA is an extremely conservative institution, and whereas in some ways this has been a benefit for the Saudi

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The setting-up next month of the Saudi Investment Banking Corporation should stimulate the development of a capital market. It will be funded mainly by long-term deposits and should in addition aid investment in industry.

Capital market

APRIL 3 this year should see the opening in Riyadh of the Saudi Investment Banking Corporation (SIBC). This institution, capitalised at SR30m. (\$845m.) and owned by the three Saudi commercial banks, the General Organisation for Social Insurance, the Saudi public, and the foreign banks Chase Manhattan, Schroeder Wagg, the Industrial Bank of Japan and Commerzbank, has a dual purpose. It is intended partly to aid the development of Saudi industry by giving long-term loans and undertaking related feasibility studies, consultancy work and project development, and partly to stimulate the development of a Saudi capital market. It will be funded largely by long-term deposits from the Saudi State pension funds, though it hopes also to attract long and medium-term deposits from other institutional and big private sources in the Kingdom, and will be going to the market for its short-term requirements.

In practice it seems that the major part of the new bank's work will be to fill the gap between the Saudi Industrial Development Fund (SIDF), which will normally finance 50 per cent. of an industrial project's capital requirements and

charge an interest rate of only 2 per cent. and the short-term orientated operations of the commercial banks.

Typically, if the promoters of a project were to put in a share of 25 per cent. of total capital requirements as an equity contribution (and in many cases promoters prefer to go for rather steeper levels of gearing), and the SIDF were to lend a further 50 per cent. of requirements, the SIBC would be approached for the rest of the finance. It seems possible that the SIDF and the SIBC, both of which have strong ties with Chase Manhattan, will be operating in tandem on a great many projects.

Long-term project finance is of course a fairly new phenomenon in Saudi Arabia—although it has been estimated by the SIBC's general manager that in the current year demand will reach some \$570m. So far demand has been met by the commercial banks, and in these quarters there are already fears of some quite big losses if and when some of the projects financed were to collapse.

With interest being charged at only two per cent. on a large part of their capital, high gear-

ing is not quite the same strain for Saudi companies as it is for companies elsewhere in the world. Even so, some bankers are concerned that in the event of a collapse the fact that the companies they have lent to have only small amounts of equity may make it difficult for them to recover as much of their loans as they would normally expect to get.

There are, furthermore, the considerations that foreign partners, having put in such small amounts of their own capital, will not be too worried about cutting their losses and withdrawing when things go wrong, and that the SIDF, being allowed to lend no more than half of the capital required, will not be in a position to step in, sack the management and help bail the company out, as State (and private) institutions have been known to do elsewhere in the world.

The promoters of projects favour high gearing on the reasoning that if they can retain their own capital for more profitable operations in land and property and can finance their more risky operations in limited liability companies with bank loans so much the better—especially as high gearing will help improve the normally poor rate of return (by Middle Eastern standards) that they can expect on industrial investments. Promoters also tend to regard a loan from the SIDF as a sort of official endorsement of their projects which entitles them to further loans from the banks, even if their feasibility studies have been of extremely low quality—as they often are.

In these circumstances, although the commercial banks will certainly continue to play some role in financing industry in future, they will probably not be sorry to see a new institution shoulder part of the burden at this stage—partly because of their fears over the viability of some projects, but also because they are at present fully occupied in coping with the colossal expansion of their traditional business.

With the demand for industrial loans now being met, or about to be met, almost entirely by the SIDF and the SIBC, and with industrial operations in Saudi Arabia still something of an unknown quantity in terms of profitability, it seems that there will for some time be little scope for banks arranging the issue of bonds by Saudi borrowers and their sale to members of the public.

In theory the SIBC might itself issue bonds in order to raise additional capital, as the Industrial Bank of Kuwait has done. But the issue would be complicated by the fact that the payment of interest is still officially illegal in Saudi Arabia, which means that the bonds would have to be issued at a discount. Anyway, SIBC would have little incentive to issue bonds in the market when it can obtain funds at slightly lower rates direct from the Government pension funds.

Internationally there have already been four riyal bond issues—two for Spanish Government authorities, one for the Moroccan State Development Bank and one for Algeria—all managed by the National Commercial Bank's investment banking department, which receives assistance from First Boston Corporation.

In these operations one of the main problems lies in obtaining the approval of the Saudi Arabian Monetary Agency, which since early last year has become more cautious in its attitude to international riyal bond issues and it seems, is now likely to give its approval only if the borrower is an Arab country. A second problem is in finding first class borrowers (these being put off by fears over the exchange risk involved) and without first class borrowers it is more difficult to mount a major retail operation for the bonds.

The trouble is that for the more sophisticated investor in Saudi riyals there are more profitable investments to be found than riyal bonds, while in their external investments Saudis generally go for blue-chip securities—one of their prime considerations being the safety of their investments.

It seems therefore that in the short term the only really promising prospect for developing a riyal bond market would be to arrange for an issue by a big blue-chip name foreign contractor carrying out a project in Saudi Arabia, and needing to borrow riyals to finance local currency expenditure over and above that provided for by the progress payments it would receive. In this case the borrower would not be put off by the exchange risk and would stand a good chance of meeting with SAMA's approval.

In contrast to the bond market the equity share issue market is clearly going to be quite active during the next few years. At present there are only some 20 shares quoted in the Saudi market (if one excludes the shares of the minor electricity companies), but in the near future, quite apart from the shares in various industrial, real estate and service companies that are likely to be issued, there are certain to be similar operations in the Gulf States as well, while Citibank opposed the idea partly on grounds of group value, but partly because it did not want to have to share the profits from its highly successful operations in Riyadh with other parties. There has been no news of whether the Saudis have held discussions with Citibank, or whether Citibank's attitude has softened in line with the change of policy at the latter decided last spring that because Saudisation had become inevitable if Al-Jezira Bank has

the banks responded to the Government initiative until SAMA started putting pressure on them last year.

Since last summer, however, the United Bank of Pakistan has become the Al-Jezira Bank while the Algemene Bank Nederland is in the process of becoming the Bank al Saudi al-Holandi—it is shortly to make a public share issue—and Banque de l'Indochine and the British Bank of the Middle East (BBME) are at different stages in their negotiations with the authorities preparatory to their obtaining their Royal decrees. At an earlier stage in the pipeline are the Arab Bank and the Banque du Caire.

would be as well to resist no longer so as not to be the last bank to benefit from the extra capital and new branches which Saudisation would involve. Accordingly its policy is now to be Saudised as quickly as possible—though it is unlikely to open its doors as the Bank al Saudi al Britani (as it might logically be called) before the end of the year.

Despite the fair number of share issues that there are soon going to be in Saudi Arabia there appears to be little scope for any of the commercial banks or, more important, the Saudi Investment Banking Corporation to develop an active business in underwriting or managing the issues. It is certainly recognised that one has to be fairly careful in arranging for a share issue to be bought by a large number of the public and not taken up mainly by a few big merchants. To arrange a wide distribution of shares it is now common practice to advertise the issue in all the newspapers, give the shares a reasonably low face value, set a ceiling on the maximum number of shares that may be bought by any one person, arrange for every Saudi investor to receive citizens' application forms, and finally, have well known and confidence inspiring names on the Board—as the latter decided last spring that because Saudisation had become inevitable if Al-Jezira Bank has

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Opposed

Originally the BBME was strongly opposed to Saudisation, fearing that its agreement to this principle in Saudi Arabia could in the long run lead to similar transformation of its operations in the Gulf States as well, while Citibank opposed the idea partly on grounds of group value, but partly because it did not want to have to share the profits from its highly successful operations in Riyadh with other parties. There has been no news of whether the Saudis have held discussions with Citibank, or whether Citibank's attitude has softened in line with the change of policy at the latter decided last spring that because Saudisation had become inevitable if Al-Jezira Bank has

Telecommunications

IN NO OTHER sector can the fiscal objections included in Saudi Arabia's 2nd Development Plan have been so awry as they were for the telecommunications and postal services. Appropriations in the last two budgets have comfortably exceeded the total of SR4,220m. (\$1,190m.) originally envisaged for the full 1975-80 period—and with good reason. By the current estimates of the Government that sum would only just cover the cost of the nationwide, sophisticated switching project aimed at raising the number of automatic telephones from 200,000 to 680,000 by 1980. Philips, the Dutch company singled out for direct negotiations about a year ago, is believed to have stuck at a price in the region of SR200m.

Whatever the explanation for this differential, there can be no doubt that Saudi Arabia will have to make heavy capital expenditure to obtain a telecommunications system—internal and external—befitting its aspirations and requirements.

Telecommunications links between the main urban centres of the Kingdom and the outside world have improved immeasurably. Even three years ago it was a matter of luck rather than judgment if an international call booked well in advance came through at anything like the required time.

Three years ago getting an international telephone call was highly problematical, but since then telecommunications have improved immeasurably. To achieve this the planned expenditure in this sector has been comfortably exceeded.

It was almost as problematical calling from Riyadh to Jeddah or vice versa, unless one could call upon special attention. Only in 1973 was it possible to slow such private businesses as banks the luxury of telex links to the outside world.

With the installation of ground satellite stations in 1974 international communications became very much easier. Then towards the end of 1975 the link across the "spine" of Saudi Arabia became operational—microwave from Jeddah to Taif and onwards by co-axial cable to Riyadh and to Dammam which was connected in the early part of this year when Sirte of Italy completed a SR200m contract. Since then two earth satellite stations have been installed by the Mitsubishi Electric Company of Japan, enabling it to move the mobile ones to improve communications in the north-west around Tabuk, and in the south-west around Abha.

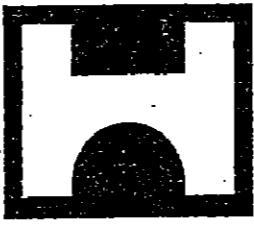
Actual performance in developing telecommunications fell well short of the targets of the first plan which gave fairly high priority to the sector and set out to provide a system of automatic telephones over a wide area of the Kingdom. The international call booked well in advance came through at a rate of 137,000 but they were concentrated in the three main urban centres, leaving the rest of the country to continue coping with manual exchanges.

Uncertain

Replacing the uncertain high frequency radio previously used, the cross-country link connecting Jeddah, Riyadh and Dammam completed the first of three phases of the programme for giving 90 per cent. comprehensive coverage of the Kingdom. The number of telephones now installed is 170,000 and should soon reach 200,000. L.M. Ericsson of Sweden last summer started implementation of a SR110m contract for the supply and installation of automatic equipment in various parts of the Kingdom as an interim measure for improving the internal system.

However, in telecommunications as in other fields of physical infrastructure, the improvement and expansion of services has so far not been sufficient to keep pace with demand. The central backbone soon became heavily loaded. Similarly, whose initial capacity of 60 channels being raised to 250—have been inadequate to keep pace with the growth of international traffic.

In itself the creation in 1975 of the Ministry of Post, Tele-



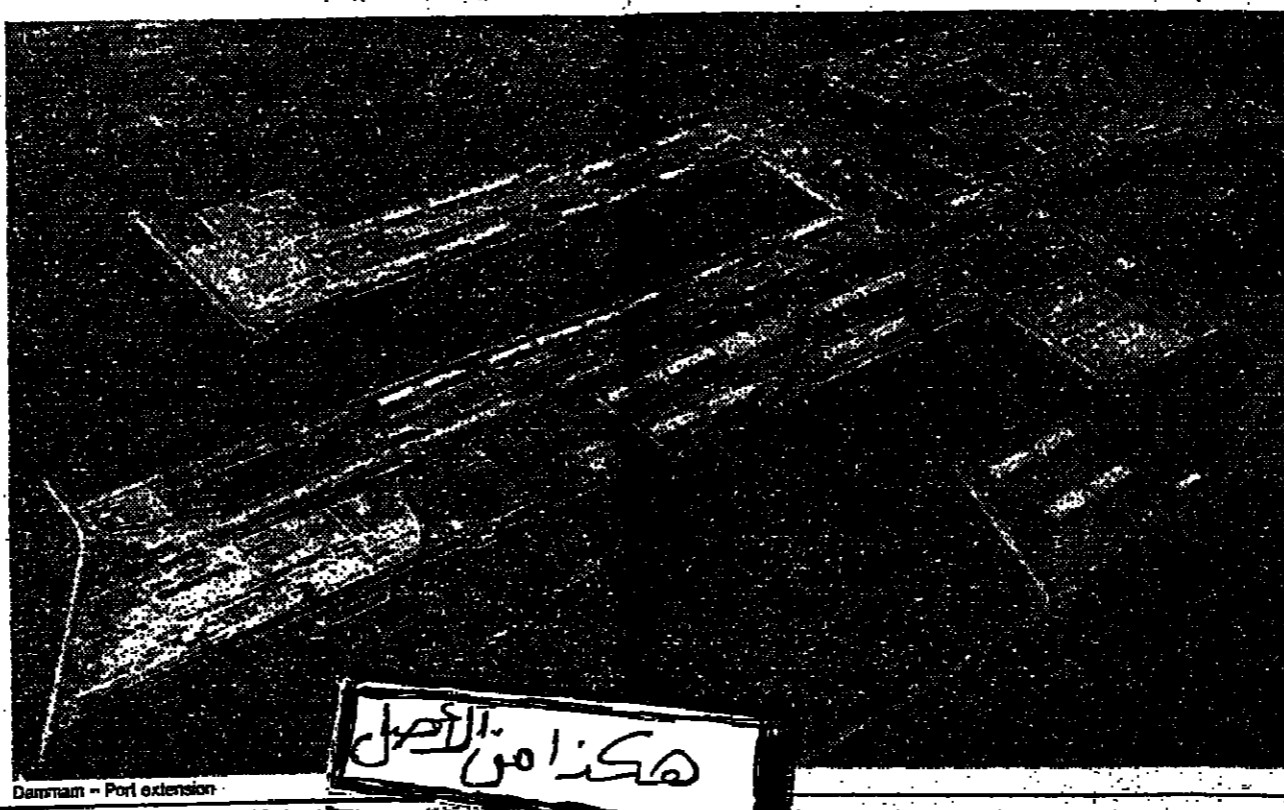
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The housing aims of Saudi Arabia's development plan have so far proved impossible to fulfil—accommodation is in short supply and is extremely expensive. But the next few years can be expected to show an improvement.

Housing

The acute pains from growth that Saudi Arabia suffered, the short-term expense of housing, even before the inflationary squeeze on available funds being felt. The programme inevitably intensified the problem itself. For expatriates in the professional, executive and diplomatic category costs of housing are as high as any in the world. Rents are reckoned to have levelled off in 1976 at \$20-30,000 for the type of housing in Jeddah or Riyadh of the type which they want. This would be as much as ten times the rent before 1972. There has also been the intensive speculation in land suitable for residential accommodation especially on the perimeters of the built-up areas of the main urban centres.

Special Well-qualified expatriates, for the most part Americans and Europeans, have been in a special situation. Almost invariably the cost of their accommodation would be covered by their employer otherwise, it would not be worth taking up any post in Saudi Arabia. The expense of housing has been one factor in the "inflation bids" of Western companies and as such has not been ignored in the general furor. Unaccustomed to oriental bargaining, foreign concerns may often have paid more than necessary. Sheikh Hisham Nazer, Minister of Planning, cites the example of one renting a villa worth SR80,000 for SR400,000. "Now I think that they have come to the point that the situation which they created was intolerable even for them." Under regulations introduced last year foreign concerns carrying out projects worth

SR100,000 or more are responsible for or are obliged to build their own facilities—both office and residential—on rented land. They were the "cause of the problem," alleges Sheikh Nazer. Undoubtedly, expatriates were mainly responsible for the inflation on costs of what might broadly be termed middle-class housing. Yet even before their intensive influx began three years ago the housing situation of the Kingdom as a whole was deteriorating.

The Ministry of Planning calculated that only about 75,000 standard or better dwellings were constructed in the 1970-75 period, compared with a requirement for new ones and replacements of 154,000. A distinction should be made between standard and better accommodation. In the first half of the decade the needs of lower-income families, resulting from rapid economic development and rural depopulation would have been mainly responsible for outstripping supply to such a numerical extent. Socially, over-crowding and the build-up of shanty towns was as worrying as the squeeze on modest salary earners from rack-renting landlords.

Official recognition of the need for action at a State level came in 1971 when the General Housing Department was set up at the Ministry of Finance. It subsequently went ahead with the construction of 2,500 dwelling units for low-income families—which have only been completed recently. The Saudi Real Estate Development Fund was established by the Government and is now making a big contribution to the solution of the crisis. In the administrative reshuffle of 1975 this was made the responsibility of the new Ministry of Public Works and Housing.

Another development for low-income families in Jeddah, involving high-rise blocks, is understood to be in the final stages of negotiation.

Sensibly, the Government is concentrating on the low-income families. It appears to have good reason for its confidence that the private sector can respond to the challenge of providing the better class of accommodation required. In the first 18 months of the Plan's implementation it had already achieved one third of the target laid down in Jeddah where the expansion to the north-west and north-east of the city is impressive, there is currently even a surplus of quality accommodation—which may be temporary but has had the effect of reducing rents demanded.

Of critical importance has been the cheap finance channelled by the SREDF to individuals and developers. In 1975-1976 it made no less than \$3,000 loans for private buildings with an approximate value of SR8m. By November, when its capital was increased from SR8m to SR12m, 14,500 more advances worth 4bn had been made. In addition 270 loans valued at SR180m had been extended for the construction of commercial buildings.

Rebate

The SREDF is empowered to finance up to 70 per cent of houses constructed for personal use and 50 per cent of those built for investment. Under a subsequent measure the former category qualified for a 20 per cent rebate on building costs. Administered through the branches of three commercial banks, the call on the Fund's resources has far surpassed the expectations indicated by the initial capital of only SR750m. With the backing of this cheap money local entrepreneurs have not been in any way slow to appreciate the profit opportunities presented by the housing shortage. They are also readily availing themselves of the advantage of prefabrication and building systems as customers of or in partnership with foreign expertise. With the easing of port congestion construction materials, in particular cement, have become cheaper and soon Saudi Arabia should be benefiting more fully from the significant industrial capacity—with an actual over-capacity in prospect—to produce them itself.

R.J.

Telecommunications

CONTINUED FROM PREVIOUS PAGE

frequently the case—it is overloaded or breaks down. At the same time the plan is to increase the capacity of the backbone by increasing the number of multiplexes along the line, effectively raising it from 1,800 to 10,000 channels.

The Ministry of the PTT's estimate of SR900m will probably be well exceeded by the lowest bid—believed to have been made by a consortium made up of Sirti, Siemens and Telettra—although not to the extent of the Philips' price for the automatic switching system. The discrepancy between it and the one which the Ministry of PTT regards as reasonable must in part be accounted for by the sophistication of the equipment required. It has so far wanted an software-programmed electronically controlled switching system that would allow, amongst other things, any malfunctioning to be located at the operational control centres at Jeddah and Riyadh.

Any substantial reduction in the scale of the cost envisaged by Philips would no doubt mean a reversion to a simpler technology.

After the direct negotiations were called off the project was put out to limited tender among 11 leading companies including Philips. It is the biggest undertaking of its kind yet to be put out to bidding in the world. For Saudi Arabia it will involve increasing the number of telephones in operation from 200,000 to 660,000 with a threefold expansion for Riyadh and Jeddah—from 50,000 to 170,000 and 50,000 to 150,000 respectively—but also a big extension of service to smaller towns by the end of the Second Plan period.

This foresees the provision of at least 20 telephones for every 100 residents in the larger cities and five per 100 in the smaller towns. Under a separate contract Genetec and ITT are installing new telephones so that the total operating in the Kingdom should be over 5,000 by the middle of this summer and up to 15,000 by 1980.

The Saudi Ministry of PTT

has criticised its consultants, accusing them of fixing specifications to suit particular bidders and exaggerating costs in collusion with contractors. Seeking safety in numbers it is to use no fewer than four consultants in its employment—A. D. Little; Preece, Cardew, and Fryer; Swadlow; and Norconsult—appraising new bids for the switching system as well as seeking the advice of the International Telecommunications Union.

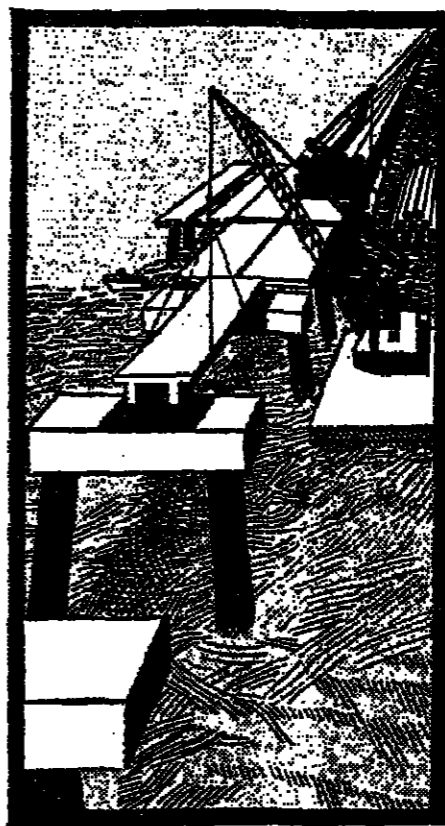
Connections with the Gulf and the outside world generally will be improved by the project for a co-axial cable and microwave link between Dammam-Jubail and Bahrain being undertaken by Ericsson. A submarine cable is to be laid from Jeddah to Port Sudan. More important, given the weight of international traffic with the U.S. and Europe, is the third satellite ground station to be built near Jeddah for which bids are currently being evaluated.

While its own facilities have lagged behind fast expanding demand, Saudi Arabia has been one of the prime movers behind the project for a pan-Arab satellite. Discussion on it dragged on for several years in the Arab Telecommunications Union until final agreement was reached on going ahead with plan. Responsibility for putting it into an orbit designed to give the Arab world a comprehensive system has now been made over to a special organisation.

The Kingdom will provide the headquarters for this entity in which it now has 26 per cent of the \$100m capital so far provided by 12 countries. When it does go into orbit the Arab satellite should provide the focal point of a comprehensive system of telecommunications for the Arab world which at present is desperately fragmented in this respect. It will be designed not only for telephone and telex services but for TV and radio transmission as well.

R.J.

Raymond are in the middle of the Middle East

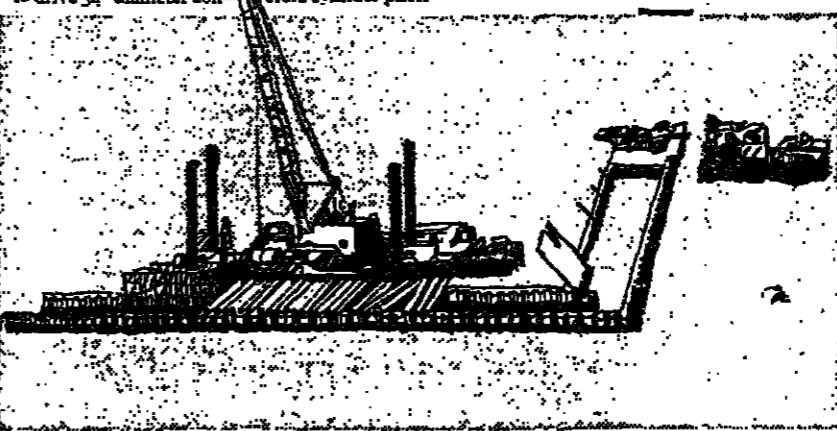


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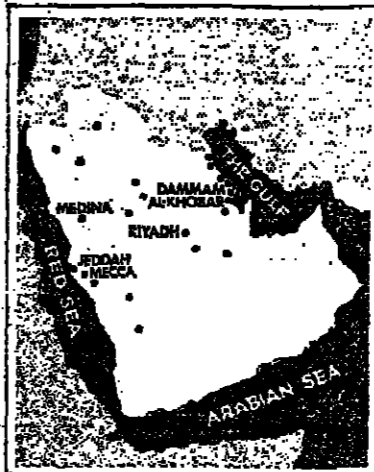
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A massive programme to improve the country's roads has been undertaken over the last 12 years. It is aimed both at coping with the rapid rise in traffic and also opening up the more remote areas of Saudi Arabia.

Roads

ONE OF Saudi Arabia's most striking achievements over the past 12 years has been the building of a road system which links the main cities and towns of the Kingdom and which has greatly increased the country's development potential. With the economic boom traffic is constantly increasing, and during the Second Plan period the Government intends both to improve the existing road system to cope with the extra traffic and to extend the system to the more outlying areas of the Kingdom.

Detour

The original Riyadh-Jeddah road was designed to link as many centres of population as possible, and so makes a large and time-consuming detour round to the north. A more direct route to the south is being developed, so far the most easterly quarter of the road is virtually complete, and two other quarters are under construction. But the fourth quarter, whose construction is essential if the other sections of the highway are to carry more than local traffic, has not yet been put out to tender, for reasons which remain obscure. The Government says, however, that it will be included in next year's budget. The Ministry of Communications now intends to make the whole Jeddah-Dammam link a dual carriageway, while the Tapline road is also to be dualised.

Other highways which the Government intends to see built during the plan period include links between the Riyadh-Hail axis and the Tapline road, cutting out the long detour via Dammam which traffic from the Central Province of the country has to make to reach the Kuwait border. In the far north of the Kingdom Al Qalibah and Al Jawf are to be linked, and parts of a new route connecting Jeddah to the Jordanian port of Aqaba along the Red Sea coast are already under construction. South of Jeddah two new roads will take traffic to Abha, Jizan and the North Yemen border, one which is under design, along the Red Sea coast, and the other, parts of which are already complete, taking a spectacular route through the mountains. Saudi Arabia is expected to finance

with all its neighbours. With vast distances to be covered, and in many cases only small groups of people to be linked up, some of the road projects have only limited economic justification. But the Government argues that there is a strong social justification for road building, that roads generate their own traffic and that the country cannot be fully developed economically without a complete road network.

The linking of these roads inside North Yemen at Hodeida and Sadaq. A road running south from Riyadh towards North Yemen and the south west of the Kingdom is also to be extended to provide a direct link between these areas and the capital. In the longer term a further trans-Arabian road is to be constructed passing through Hail. Although in the last financial year only about two-thirds of the planned 3,000km of asphalted road was completed, progress is expected to be better this year with the freeing of some of the constraints on supplies of cement, asphalt, steel and other materials. The intention is to build 12,068km of asphalted road and 10,280km of earth surface road.

The roads are designed for the Saudi Ministry of Communications by a number of consultants including BMMK and Partners, of the U.K., which has designed and is supervising the direct Riyadh-Jeddah route, and the U.S. firm Wilson Murrow, which is at present concentrating on a complex of feeder roads in the Riyadh area; among the others are Sauti and Italconsult from Italy, the latter involved in the mountain roads of the south west, Edco, a German/

Iranian concern, and the Safa. But despite the partnership of professionals from other Arab countries not all Saudi companies have the organisational ability to handle the major construction jobs, and there have been some failures. The British, American, Swiss and Italian concerns are hampered by their higher unit costs, even though their know-how is acknowledged to be superior. The Plan calls for the spending of a total of SR1bn, on roads, of which nearly SR1bn is allocated for actual construction. The Plan suggests that the cost per kilometre is very dependent on exactly what type of roads are actually built, and there are strong indications that the SR750,000 estimate is well below the true figure. In the draft version of the Plan it is stated that the cost of road construction during the First Plan period was SR278,000 per kilometre, so that even allowing for the possibility of economies of scale usually takes into the cost under the second plan account the recommendations are most unlikely to be below a technical committee before that figure.

Tender

Contractors tender for road construction contracts there are virtually no negotiated contracts—and the Ministry of Communications usually takes into account the recommendations of a technical committee before choosing tenders. Many Saudi Arabia is a major market for road building equipment, since with labour

relatively costly it is accommodated in construction is mechanised. The course, a big mark and cars, of which virtually no sharp shortage of trucks serious proportion that exorbitant charged for the J run, and for a truck drivers from make a fortune port and capital has now eased some. A more distant opportunities is of constructing a Riyadh to Jeddah burden of traffic. The project is being by a ministerial which is also come idea of building a line between J Dammam, since the route. But neither included in the F prospect of second for either project outside observers. However, the Plan a study of the facilities and possibilities of the track.

The Government is devoting considerable sums of money in order to maximise the Kingdom's agricultural potential and thus reduce the dependence on imported food. But development is hampered by the influx to the towns.

Agriculture

THE DECLINE in the relative share of foodstuffs in total non-oil private imports by Saudi Arabia by about 6 per cent over the past five years does not, unfortunately, mean that the Kingdom has lessened its dependence on overseas supplies. The reality is that official projections about progress towards agricultural self-sufficiency have not been fulfilled in recent years. Even allowing for extra requirements as a result of the large influx of foreign labour for the Kingdom's massive development programme, the discouraging evidence is that imports of cereals, vegetables and fruits more than tripled during the period, while livestock and killed meat imports more than doubled. Total food purchases in 1975 (the most recent year for which accurate figures are available) were the equivalent of £394m—nearly 360 per cent more than four years previously.

The lack of reliable recent statistics on agricultural output makes the precise position difficult to portray. What is more statistically evident is that food subsidies during the 1976-77 fiscal year have been set at nearly SR1bn. This month the list of staple commodities was extended to cover both locally produced and imported sugar—which is likely to have a rather more salutary effect on partially containing rising food prices than the "increased supplies through expansion of infrastructure" as suggested by Government planners.

Policy

This is not to suggest that the Saudi Government is not spending money on agricultural development in pursuit of its clearly stated policy of maximising the Kingdom's potential in this field while minimising dependence on imported food stuffs. Budgeting on the basis of broad policies enunciated in 1974, the Government allocated more than SR3,84bn for agricultural development (not including some regional projects) under its Second Plan. While this sum represents less than 1 per cent of total expenditure as originally projected for the 1975-80 period, the sector will benefit from the very much bigger provision for the exploitation of water resources. This, of course, is a key element in any arid-zone agricultural programme. Further, while the Saudi Government appears to be paring some sections of its obviously over-ambitious five-year plan, it is hardly likely that expenditure on agriculture and water would be among those cut. Their immediate productive and anti-inflationary properties, if nothing else, will presumably be sacrosanct.

Official pronouncements, meanwhile, remain bravely optimistic in the face of the few reported and many rumoured setbacks. Agricultural sector growth during the First Plan period was calculated at 3.8 per cent annually compared with a 4.6 per cent target. The reason then given was "certain non-financial constraints." Consultants are still learning, for instance, that it is possible to tap subterranean aquifers to green the desert, only to establish feeding grounds for a voracious surrounding insect population. But the Government nonetheless regards any sustained steady growth as encouraging. Priority is being given to programmes aimed at increased production and development of the land of the Plan period. The rapid economic marketing facilities, especially for vegetables and fruits. The official belief is that Saudi Arabia is virtually self-sufficient in all vegetables except potatoes and in many varieties of fruit, although frequent domestic shortages tend to belie this. Vocational training schools are being established. Use of improved seed, fertilisers and insecticides is encouraged and suitable farm mechanisation expanded. In support, agricultural credit is being further extended. Farmers elsewhere in the world might struggle and even collapse through want of financial assistance, but those of Saudi Arabia certainly cannot complain. Since its establishment more than a decade ago, the State Financed Agricultural Bank has made more than 50,000 mostly medium-term loans for a total of more than SR300m. The number and total value of these loans showed a very marked rise in the 1974-75 financial year, indicating some success in the Government's efforts to stimulate renewed enthusiasm for agricultural production. Credit advanced in recent years was largely designated for vehicles and machinery, livestock, labour and capital works. Another stimulus is given through an attractive programme of subsidies. On the input side, subsidies of 30-50 per cent are available for purchases of farm machinery, fertilisers, animal feed concentrates and dairy and poultry farms, while large-scale dairy cattle transportation is wholly paid for by the Government. On the output side, subsidies of at least SR0.25 per kg are given for wheat, sorghum and rice, plus SR10 per head of sheep raised and SR50 per camel. One outstanding success has been recorded. Wheat production, for instance, rose by 68 per cent to more than 150,000

tonnes in 1974-75—two-fifths of the 1980 target. This increase is largely accounted for by the higher-yield Maxipak variety, which the Government intends to extend to the entire area under wheat cultivation by the end of the Plan period. The Government is also pleased with the growth and expansion of poultry farming, which are expected to be producing a total 20,000 tonnes of chickens and 140m eggs a year by 1980. But recent growth apparently was not sufficient to offset an egg shortage earlier this year that doubled and even tripled the price to consumers. The State is persevering, despite the expense, with the establishment of livestock and dairy farms—Jerseys and Friesians do well in suitable areas—in its attempts to fulfil self-sufficiency targets.

Initial

The first stage of the Government's grain silos and flour mills project at Dammam, the major port on the Gulf coast, is expected to be completed in July, providing an initial 20,000 tonnes storage capacity; the second and third stages, scheduled for completion in 1979, include construction of a flour mill and a feeds plant, and boosting storage capacity to 80,000 tonnes. Total cost of the project, according to the Minister of Commerce, Dr. Sulaiman al-Salim, is £40m. In the meantime, the Minister of Municipal and Rural Affairs, Prince Majed, has just awarded contracts worth a total of more than £13m for slaughterhouses in Taif, on the western scarp above coastal Jeddah, and at Abha in the south. The Government has already established similar modern facilities in Riyadh, Jeddah, Mecca, Medina, Dammam and al-Khobar. Saudi Arabia is believed to produce about 40 per cent of the mutton which it consumes. This is not surprising when one considers the nomadic origins of a great part of the population. For their part, the administrator water bedouin have proved adaptable there. A training

CONTINUED ON NEXT PAGE

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SAUDI ARABIA XXIX

Major projects are underway in desalination and the exploitation of extensive underground water resources, but Saudi Arabia will continue to face a water shortage in the near future. Large areas are still uninhabited because of lack of water.

Water resources

Only 10 per cent. of Saudi Arabia's 900,000 square miles is suitable for agriculture. It can only be used, by the nomadic stock-breeder. Rainfall over the country is less than one inch per year on average, and one of the most arid in the world. In places there may be no rainfall at all for years on end.

Until recently, rainwater provided for the Kingdom's basic water needs. Cultivation was concentrated in the wadis where surface and sub-surface water was readily available, or in the south-west where the winter and summer rainfall was adequate for terrace cultivation. In the western region, the ruins of pre-Islamic dams in the wadis especially around Taif and Khaybar are witness to the fact that water control proved worthwhile even at a time when construction must have been far more difficult than it is today. Large cisterns to hold rainwater were also constructed in the past, especially along the Darb Zubayda, the pilgrim route from Baghdad to Mecca.

A dam-building programme has again been undertaken in recent years. Largest of these new dams is that across the Wadi Jizan which has a capacity of 71 million cu. m. of water and should allow the cultivation of an extra 6,000 hectares of land. The recently completed Abha dam, also in the south-west of the country, is likewise of substantial proportions and seven more dams have been built at Rabigh, Hafir al Batin, al Ghat, Jalajil, Sasgra, Thadiq, and al Oib. One of the ancient dams near Khaybar was renovated in 1975.

Rainwater still provides the lion's share of Jeddah city's water resources. Of the 25m. gallons a day which the city currently consumes, 20m. come from wells in the near-by Wadi Fatima and Wadi-Khalays. A further 2m. gallons a day is extracted from Wadi Khalays where 11 km. of pipeline are being laid to connect with four underground galleries. The water table in both wadis has been dropping rapidly over the past few years, since heavy extraction to meet the city's needs, because, the rule. Deeper wells and more powerful pumps are now needed to support agriculture in the wadis, cultivation of plants with a high water consumption has been discontinued, and in some places whole farms have been abandoned.

The city is expected to need to rely on the water resources of the wadis for several years to come, and extraction from these sources must increase. Water needs are calculated on a basis of 250 litres per person per day. Taking the 1974 population figures of 800,000 inhabitants, this would put the city's actual needs at 40m. gallons per day; in fact the population is now believed to have risen to nearer 800,000. At present Jeddah receives 5m. gallons per day from its first desalination plant. Phase Two of this plant is expected to come on stream (on schedule) later this year and will provide a further 10m. gallons per day. Phase Three, which will add an extra 20m. gallons per day, will not be completed until 1979-80. Riyadh, capital of the Kingdom and the other major city

for which water resources are pressing, is fortunately situated in a region of vast underground aquifers which flow eastwards from below the western face of the Tuwaig Escarpment. The main water supplies so far have been drawn from very deep wells in and around the town (some of the deepest used water wells in the world), and from the Minjur aquifer which outcrops about 100 km west of the city. The Upper Minjur is from 1200m. to 1500m. below ground and the geological water brought up from it is hotter than can conveniently be used. It has to be cooled from 62 degrees C. to 30 degrees C. before being fed into the network.

Riyadh already consumes nearly 40m. gallons of water per day for its population of some three quarters of a million whose consumption currently runs at the rate of 200 litres per head per day. With the rapid expansion of the city and its increasing beautification with gardens and parks, not to mention industrial developments, the needs are expected to rise to around 145m. gallons per day (530,000cu.m.) by 1981. During the next few years the Ministry of Agriculture and Water will be exploiting other aquifers in the Riyadh district to provide for the rapidly rising needs of the city. This year a further 8m. gallons a day will be brought from Kharj Road and Wadi Guddah; next year water will be available from the large Salbukh field 60km north of Riyadh, which will provide some 22 to 28m. gallons a day. In 1979 a further similar amount will be brought from Buwaybiyat, 60km north east of Riyadh.

Five years from now it is hoped that water will be available from the vast Wasia aquifer 110km. to the east of the city. British consultants Sir Murdoch MacDonald and Partners have carried out a study for the use of this aquifer and were commissioned in October last year to design a system for exploiting it. The total cost of the project will be about SR2bn. and the amount of water supplied will be some 55m. gallons (200,000cu.m.) a day. Forty wells will be sunk to a depth of 500m.

Recharge
The aquifers are so vast that the consultants consider that it will be quite impossible to exhaust them in the foreseeable future. The recharge rate, however, is low and as water is extracted the water table drops. This process is visible in the oasis of Al Kharj, south east of Riyadh, where surface rock strata have collapsed to reveal subterranean water at the base of great pits. This water is extracted for agriculture and the water level can be seen to have dropped 4 or 5m. in the past 10 years or so. A further problem is that the salinity of the water increases

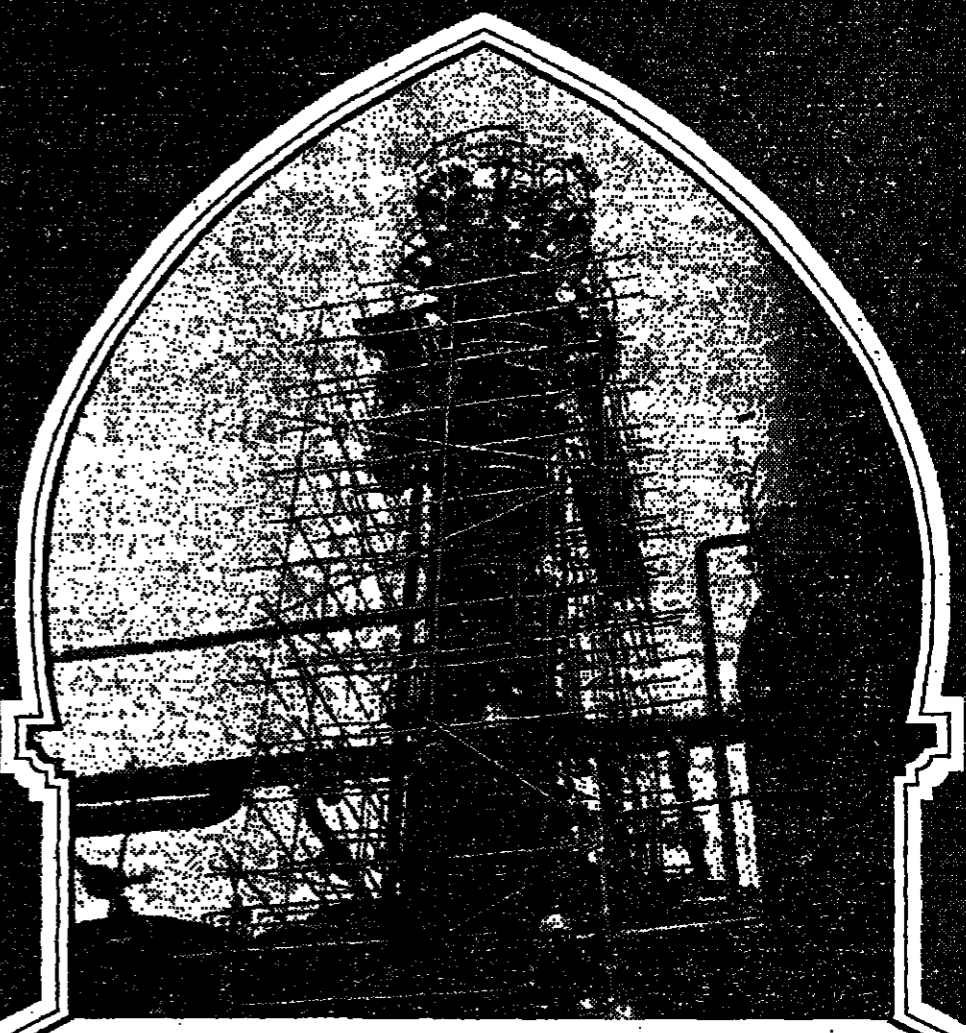
with extraction. The salinity of Wasia, for example, is expected to rise to 1,250 ppm in a little over 20 years. It will therefore be necessary to desalinate this geological water to bring it within the range of 500 to 700 ppm salinity stipulated for Riyadh's future water needs. Riyadh's present water supply is treated in three separate treatment plants and a further two, using reverse osmosis are under construction.

The Ministry of Agriculture and Water's total allocation for the present financial year is SR2,336bn. This is nearly matched by the allocation for the Saline Water Conversion Corporation of SR2,207bn., to provide the Kingdom with its major water prospects for the future through desalination of sea water. A process of seawater desalination had in fact been used in Jeddah since the start of the century when a distillation machine known as the "kindassah" (condenser) was installed in 1907. This machine and its successors were used until 1947 when water was first brought from Wadi Fatima. Thus Saudi Arabia holds the record as the first country in the Middle East to have produced drinking water by desalination.

In 1965 it was decided that Saudi Arabia would need to rely heavily on desalination for her future needs, and development of a wide ranging network of desalination plants was entrusted to Prince Muhammad al Faisal who now holds the title of Governor of the Saline Water Conversion Corporation. By the end of the present Five-Year Plan in 1980 the Corporation will be producing 212 million gallons daily; by the mid-1980s capacity is expected to be in excess of 418 million gallons per day and Saudi Arabia will be the largest producer of desalinated water in the world.

Major plants in operation so far are those at Al Khobar, producing 7.5 million gallons a day, and at Jeddah producing five million; small plants are operative at Umm Lujj, Dubs, Wajh and Al Khaffi. The future large plants at Medina, Wajh, Al Khobar, Jubail, Khaffi, Uqair, Yanbu and Jeddah, due to be completed during the next five or six years, will be dual purpose. They will produce sweet water and electricity from the same power source, as Jeddah I already does. These plants are the most viable economically, although desalination must, under any circumstances, be an expensive process. To date the ambitious desalination programme has gone smoothly and according to programme. Plants under construction are expected to be completed on time. In August last year, however, inter-governmental disagreements led to cancellation of the bids for construction contracts for several future plants. Most important of these was Jeddah IV (50 million gallons a day); others were Haql I, Duba II and Wajh II, all

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culture

agriculture CONTINUED FROM PREVIOUS PAGE

established under the development of a UN expert. For example, has just signed a co-operation agreement under which the kingdom will spend some £3.5m. over the next five years to finance demonstration farms, using its own technicians to train Saudi farmers. The undoubted potential for increasing agricultural production and official ambitions may be fulfilled if the Government pushes ahead with proper exploitation of newly discovered underground water resources, is successful in introducing new farming techniques to maximise crop yields and can also distribute fallow land in parcels sufficient to accommodate commercially viable dry farming techniques. The relatively few billions at the disposal of the Ministry of Agriculture and Water could pay off handsomely. The biggest challenge, however, may be persuading people to stay on the land at all in the face of the easier money to be earned in the booming urban centres. Facts and figures about the rural exodus are difficult to come by. But it is a problem which can only grow as the overall economic boom continues.

Obstacle
Rural depopulation increasingly is a major obstacle to long term agricultural development. It is not simply a matter of rural dwellers drifting to the cities in search of more remunerative and less arduous employment. The origins of this

debilitating trend can be traced to the basic demographic make-up of the Kingdom which, the dwindling nomad community apart, is split between the city (of 150,000 or more people) which can support educational, health and other services and the village (up to about 5,000 people) which cannot. There is nothing much in between capable of supporting the kind of public facilities which Saudis now expect. In Saudi Arabia, the result is that the young people of the villagers are not so much attracted to the cities as socially obliged to move to the larger population centres if they are to acquire the better life, particularly higher education. And once in the cities, they generally do not return to the villages to live.

Improved communications are enhancing the marketability of agricultural products but also providing greater opportunities for villagers to uproot themselves and head for the previously far less accessible cities for good. The solution must lie in providing better educational and health facilities in parallel with agricultural support in those areas of greatest potential. There are several such areas along the western escarpment of the Kingdom. Such a programme would be expensive, Saudi Arabia could at least afford it. But even if adequate investment was made, it would not necessarily reverse a worrying process.
By Our Foreign Staff

Shaikh Ali Mohammed Banawi

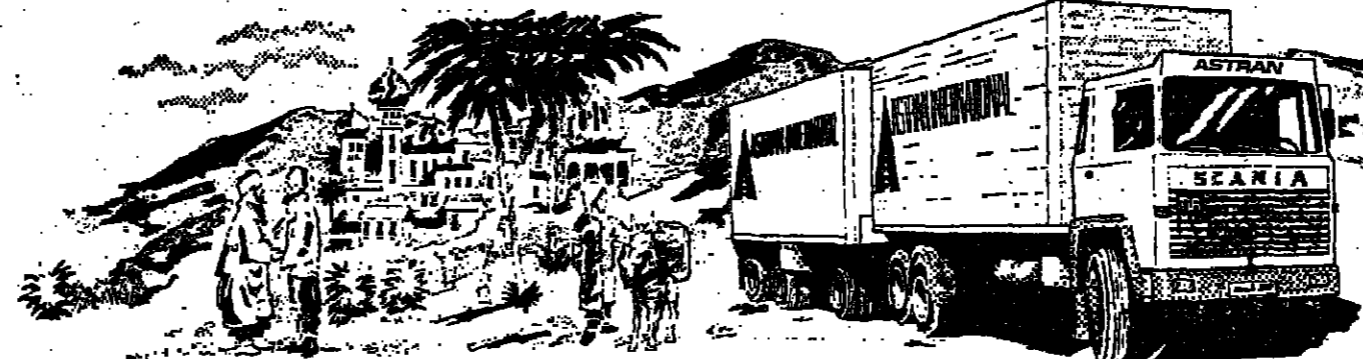
In eighteen years Shaikh Ali Mohammed Banawi has nurtured his business to become one of the leading firms in the printing and packaging fields in Saudi Arabia; with a labour force of about four hundred and using some of the most modern equipment available in the world. To quote Shaikh Banawi in a recent speech at the annual ceremony of Banawi Factories: "We owe our success to the wise guidance of his Majesty King Khaled and H.R.H. The Crown Prince Fahd Bin Abdul Aziz, and such expansion will continue by God's will only if we continue to employ both modern machines and methods." Banawi also hope to meet the ever increasing requirements of the national industry and outside markets both the Kuwait, Yemen Arab Republic and other sister states.



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HIGGS



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Lib-Lab litmus test

STECHFORD barometer optimistically. And there are few of his posters visible to the present political scene in Britain. The north-east Birmingham constituency has been held by the Conservatives since the 1950s. It has been a Conservative stronghold since the 1950s. It has been a Conservative stronghold since the 1950s.

Local jobs
"Even the Liberals prefer a Labour Government under James Callaghan to a Tory Government under Margaret Thatcher," he repeats constantly. Mr. Davis buttresses the argument by pointing out that but for Government aid, thousands of local jobs at Leyland, Alfred Herbert, and other engineering companies tied to the car industry, would have been lost. Employment has now risen in the area for the past three months, clear sign of the recovery that is coming, he claims. But the Leyland tool-makers dispute showed that job security does not compensate for falling living standards. The main issue on the doorsteps is rising prices.

Mr. Mackay's continually stern warnings against the dangers of subversive infiltration were not rewarded with sufficient vigilance, however, to prevent the Tory leader's hand being grasped by one man who asked her: "When are you taking their milk from them again, then?"
Such carelessness is exceptional. Mr. Mackay's appeal is calculated to lose few votes. Apart from his "kill inflation" slogan, he is forceful on law and order generally.
"Make our streets safe at night... stronger penalties... punishments to fit the crime," he demands. Put an end to "social security fiddling". And, in between, he calls for a complete ban on immigration.
Immigration is the second most important issue in the election, Mr. Mackay says—despite the fact that there are only some 3,000 immigrant voters in the electorate of 62,000. In advocating a ban, in the interests of good race relations, he goes a bit beyond official party policy by demanding that the entry of immigrants' dependants should be stopped immediately. But Mrs. Thatcher imposed no restraints on him last week.
"We shall only succeed in maintaining tolerance if people are given the clear prospect of an end to immigration," she said. Mr. Mackay is not the familiar liberal Tory that his Bow Group connections would suggest. "You decide what I am," he challenges the political analysts.
The Liberal candidate, Mr. Graham Gopps, has had rather more trouble in establishing his relationship with the new stance of his party leaders than with his own identity. A chubby, bespectacled insurance agent and former shop steward at Ley-



Mr. Terry Davis (left), the Labour candidate, pictured among the castings at Alfred Herbert, and Mr. Andrew Mackay (right), Conservative, canvassing a shopper.



Mr. Andrew Mackay (right), Conservative, canvassing a shopper.

Letters to the Editor

cargo proposals
K. Shillito
I am a tanker broker of 20 years standing. My sympathy with Con-

single-parent families and, last but not least, tenants evicted by court order for non-payment of rent and rate arrears. On the last point, when it is seen by other tenants that the penalty for non-payment of rent is to be housed at someone else's door (which will probably mean staying in their existing unit) the necessity of paying rent will be lessened. Most of these homeless problems have social service overtones (though many will be the result of social care failure) and hence the need for housing authorities to set up their own social service departments.

To-day's Events

GENERAL
New session of talks on Anglo-U.S. air agreement scheduled to begin in Washington.
Mr. Nicolai Podgorny, Soviet President, continues tour of Southern Africa.
Sir Harold Wilson, M.P., speaks at Royal Institute of Chemistry Centenary Institute of Education, Malet Street, W.C.1.
Mr. Reginald Maundling, M.P., addresses Tory Reform Group luncheon meeting.
British Rail parcels charges now increased by average of 15 per cent.
National Union of Students conference, Blackpool.
Sir Robin Gillett, Lord Mayor of London, attends Woolnoth

COMPANY RESULTS
Barratt Developments (half-year), Paterson Zochonis and Co. (half-year), Reckitt and Colman (full year), Willis Faber (full year).
COMPANY MEETINGS
See Week's Financial Diary on page 32.
EXHIBITIONS
British stamps and postal history, Gibsons Gallery, 399, Strand (until March 31).
Books, drawings and papers of J. R. Tolkien, National Book League, 7, Albemarle Street, W.1. (until April 7).
Royal Portraiture in Photography, National Portrait Gallery, St. Martin's Place, W.C.2 (until October 2).
Role of women in First World War, Imperial War Museum, Lambeth Road, S.E.1 (until October 30).
Paintings by Sir Winston Churchill, Blenheim Palace, Oxfordshire (until October 31).
MUSIC
Yitkin Seow gives piano recital of works by Mozart, Schoenberg, Beethoven, Debussy and Brahms, St. Lawrence Jewry next Guildhall, E.C.2, 1 p.m.
SPORT
Table tennis: World championships, Birmingham.

The problems of homelessness

From the Borough Housing Committee Chairman, Reigate and Banstead.
Sir—As part of the Lib-Lab Alliance I see that Government support will be given to the Bill sponsored by Mr. Stephen Ross aimed at increasing help for the homeless by transferring responsibility to housing departments from "local" social services departments. In most of the country housing is a district authority responsibility, but social services are managed at county level.

Stability and moderation

From Mr. R. Ernest.
Sir—What a relief it is to have the Liberals exercising a restraining influence on the Labour Party! The great flaw of our political set-up here has been the fact that power has alternated between one or other of the two big parties, with no

Industrial democracy

From Mr. H. Mitchell.
Sir—In the midst of controversy over Stage II, Bullock and the "bookers" right to argue their own case, may I draw your attention to some aspects of the current "negotiations" between some unions, the Advisory Conciliation and Arbitration Service and IBM (U.K.). No less than four separate unions are seeking recognition by IBM (at its Greenock location only) and ACAS has "consulted" with both unions and IBM's management (who appear to be fighting back). This has been going on for several months and on February 28 ACAS wrote to employees announcing a survey of their opinion to take place on March 31, the results to be published "not before June 1977".

Hidden danger to exports

From Mr. J. Kinany.
Sir—During a recent extensive tour of the Arab world, I came across some literature, presumably translated from English into Arabic, intended to promote British products. Because of the unprofessional way in which the brochures were translated, they tended to do more harm than good as they frequently gave readers an impression which could not have been intended.

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COMPANY NEWS

Bond Street Fabrics sees first half rise

THE RESULTS of Bond Street Fabrics for the first half of the current year will be better than those for the comparable period last year, says Mr. J. Dawes, the chairman. He says it is impossible to make any estimate of group results for the year as a whole.

A "significant loss" recorded by one part of the group's knitwear division in Scotland, John Currie Son and Co., cut group profit before tax for the year ended September 30, 1976, from £364,482 to £274,826 (as reported on March 10). The dividend was reduced from 2.8p to 1.75p net per 10p share from stated earnings of 4.3p (6.8p).

Strenuous efforts have been made to improve the Currie company's trading performance, says the chairman. Management changes have been made, there have been reductions in overhead costs, and from December, 1976, the company has been receiving the temporary employment subsidy. In addition, changes have been made and are still being made in the selling and marketing policy.

As a result the rate of loss has been reduced and it is hoped that by the end of the current year the company will be trading at least at break-even, members are told.

The double knit division and Cumnook Knitwear, the other section of the knitwear division in Scotland, have both traded profitably this year, says Mr. Dawes.

The textile industry in both double knit fabric and knitted overwear is volatile, Mr. Dawes says. There is a continuing increase in every type of cost and resistance from customers to accept higher prices. Demand fluctuates and any forecasts, even of middle term trends, is difficult, he adds.

Working capital increased during the year by £203,956, compared with an increase of £274,826.

The value of exports amounted to £434,324 (£231,897).

The meeting will be held at Wimpole Street, Leicester, on April 20 at noon.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official dividends are not available whether dividends concerned are interim or final and the sub-dividends shown below are based mainly on last year's timetable.

TO-DAY

Interim: Barrat Developments, Moran Tea, A. and J. Mackay, Palestra Zed, P. & Co.

Final: Black and Edgington, Broun and, Duff, Summers, James Fisher, Frymans London, S.W.3, C. R. Johnson, Orix Group, R. and J. Orix, Beskin and Collins, Willis Faber, Worsfold and Procter, Arthur Wood (Londonport).

FUTURE DATES

| | |
|---------------------------------|---------|
| Interim: Ferry Pickering | Apr. 28 |
| Highland Distillers | Mar. 29 |
| Laford | Mar. 29 |
| London Scottish American Trust | Apr. 4 |
| Peters Stores | Apr. 4 |
| Final: Consolidated Engineering | Mar. 31 |
| Compton J. Sons and Webb | Apr. 5 |
| Grattan Warehouse | Apr. 5 |
| International Commission | Mar. 31 |
| Law Lord | Mar. 29 |
| Legal and General Assurance | Apr. 29 |
| Phoenix Assurance | Apr. 4 |
| Final: Royal Worcester | Mar. 31 |
| Smith (W. I.) | Apr. 28 |
| Spirax Sarco Engineering | Mar. 29 |
| Unicoin Industries | Apr. 28 |
| Winton Estates | Apr. 6 |

formed well in view of the cut-back at home. Overall, turnover in the current year was up on last year but the year's results would largely depend on the second six months.

The company's subsidiary, Tipton Steel Stock Holders (Stoke) had reached agreement in principle for the production of a new design of steel cross bearer for the freight container industry. The product whose design was initiated by Overseas Containers, was a joint venture between Cockerills of Belgium and Tipton. Orders were already in excess of £100,000 but it was thought that the product, when established, would be substantial in tonnage and on present estimation could well be a large money earner by the mid 1980s.

Scottish Agric. not optimistic

THE CHAIRMAN of the ICI subsidiary Scottish Agricultural Industries, Mr. G. S. Roberts, said at the company's recent annual meeting that he could not be optimistic for 1977.

Roberts said that the outlook was not as bright as it had been in previous years. He said that the price of fertilisers was expected to be higher than in 1976, and that the price of grain was expected to be lower. He also said that the price of oil was expected to be higher, and that the price of gas was expected to be lower.

Roberts said that the company's earnings were expected to be lower than in 1976, and that the dividend was expected to be lower. He said that the company's assets were expected to be lower, and that the company's liabilities were expected to be higher.

Roberts said that the company's turnover was expected to be lower than in 1976, and that the company's profit was expected to be lower. He said that the company's cash flow was expected to be lower, and that the company's working capital was expected to be lower.

Squirrel Horn to spend more

MR. J. B. HARDY, chairman of Squirrel Horn, said in his annual statement that the capital expenditure programme was continuing throughout 1976 and the group is beginning to get the effects of more efficient production.

Further heavy expenditure of £102,095 (£47,950) is planned for 1977 and the Board is convinced that this is the best safeguard for the future.

Although expenditure is likely to be at an all-time high, it can be financed out of the group's own resources, and present arrangements with bankers. The directors are satisfied that there is demand in excess of present capacity and a good part of future expenditure is designed to significantly increase output.

A large proportion of the expenditure in the present year will benefit the company until 1978 but, notwithstanding, this year's profits in 1977 which has got off to a satisfactory start.

The main markets for products

Credit Data in profit

BRITISH DEBT SERVICES, the largest credit services organisation in the country, has been renamed Credit Data and Mr. Paul Brooks, the chairman, reports that after three years of losses, the company is now in the black, to a satisfactory start.

He told an EGM held on Friday

Turnover up at Hill & Smith

AT the annual general meeting of Hill & Smith, Mr. T. Hampson, Silk chairman, said the forging division was back to full-time work and while the steel stock-holding division continued to have a difficult time, turnover had increased. The forging division was having a very good year and the contracting division per-

Share Information Service

The following security has been added to the Share Information Services appearing in the Financial Times:—

Abell Mowall (Section: Industrials [Miscel.]])



Mr. Arthur Masos, chairman of Reckitt and Colman which is due to-day to announce preliminary results for 1976.

BIDS AND DEALS

SE investigation into De La Rue price rise

SHARE PRICE movements in De La Rue, ahead of the announcement last Thursday of the company's 19.5m. sale of its controlling stake in Formica, are under preliminary investigation by the Stock Exchange to determine whether a full inquiry is called for.

There had been considerable market speculation that this move was on the cards and the share price had moved up from 320p to 362p within a fortnight. On Friday the shares closed at 360p.

De La Rue, which has continued to deny the story in its previous weeks, is not proposing to hold its own investigation.

OUTLOOK AT MAY & HASSELL

WHILE the results of May and Hassell, the timber group, for the year to March 31, 1977, should surpass those of the previous year, notwithstanding the anticipated losses of Hallam Group of Nottingham for 1976, the outlook for the rest of 1977 must be viewed with some caution in the light of the depressed state of the U.K. construction industry.

Telling shareholders this in a circular reporting recent acquisitions, the chairman, Mr. J. H. B. Alley, says, however, that the directors are confident that they will be able to report a satisfactory outcome for the six months to September 30, 1977. This is on the basis of prudent management

BUILDING SOCIETIES

Nationwide chief sees cheaper loans

MORTGAGE RATES are set to fall in the next few weeks, Sir Herbert Ashworth, chairman of the Nationwide Building Society, forces people to be told that.

Speaking at the Nationwide's annual meeting in London, Sir Herbert said that mortgage rates were set to fall in the next few weeks. He said that the Nationwide Building Society was in a strong position to reduce its mortgage rates.

He added: "One of the reasons for this is that the Nationwide Building Society has a large amount of funds which it can use to reduce its mortgage rates. This is in line with the Government's policy of reducing mortgage rates to help the housing market."

HUDDERS & BRADFC

TOTAL ASSETS of Hudders & Bradford Building Society have risen to £143.56m (£131.4m) at the end of February 1977. This represents an increase of 9.2% on the total assets at the end of February 1976.

The increase is due to a combination of factors, including the sale of the company's stake in Formica, and the receipt of dividends from its investments.

Henry I

BICON cures in cameras, Henry I recovered from a loss of £100,000 to a profit of £54,000 in the year to October 31, 1976. This represents a 100% increase on the profit of £0 in the year to October 31, 1975.

The increase is due to a combination of factors, including the sale of the company's stake in Formica, and the receipt of dividends from its investments.

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| 6-Month | 10.377 |
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| 3-Month Fund | 9.50 |

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| | | | | | | | | |
|--------------|--------|--------|----|--------|----|--------|----|--------|
| Term (years) | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| Interest % | 11 1/4 | 11 1/2 | 12 | 12 1/2 | 13 | 13 1/2 | 14 | 14 1/2 |

Rates for larger amounts on request. Deposits to, and further information from, The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-828 7828 Ex. 244). Cheques payable to "Bank of England, s/c FFI". FFI is the holding company for ICFC and FCI.

March, 1977 These Notes having been sold, this announcement appears as a matter of record only

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Caisse des Dépôts et Consignations
 Crédit Industriel d'Alsace et de Lorraine S.A.
 Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft
 Nippon European Bank S.A.
 Trade Development Bank Overseas Inc.

Compagnie Monégasque de Effectenbank-Warburg Aktiengesellschaft
 Hill Samuel & Co. Limited
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(This announcement appears as a matter of record only)

All of these Securities have been sold. This announcement appears as a matter of record only.

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BY MARY CAM

OVERSEAS MARKETS

EUROBONDS

EUROBOND investors shrugged off a firmer tendency in U.S. Eurodollar interest rates last week and lapped up just about everything which came on offer. However, with the announcement of four new issues totalling no less than \$2,000 million over the weekend it is difficult to see how the capacity of the market can avoid being strained this week, particularly since the safety margin on the two biggest new issues is roughly limited to the size of the selling concession.

market's appetite for floating rate issues has been particularly strong recently. The International Westminster issue offers the usual quarter point margin over inter-bank rates.

Of the two floating rate issues still in the market, Industrial and Mining Development Bank of Iran (IMDBI) offers a slightly higher spread than usual - 1 of a point - and Union Bank of Finland 1.

There was, at the least, a satisfactory demand for all the new issues which ran through last week. Among the most called for were Bayer and EMI.

Deutsche Bank and Morgan Stanley appear to have parcelled out the Bayer issue between them - the placing was apparently narrow and the closing is being accelerated to this morning. The issue was increased in size to \$500 million, giving the company the opportunity to fund most of its short-term foreign currency borrowings with some over for further expansion plans. Trading in the Incheape convertible was heavy throughout the week, dealers reported. Even through the mid-week hiccup in London equity prices, which pushed down the Incheape share price significantly, the quotation for the convertible remained comfortably above par.

Table with columns: Borrower, US DOLLARS, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield. Includes entries for UBS Securities, Goldman Sachs, Baring, CSWW, etc.

Table with columns: Borrower, US DOLLARS, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield. Includes entries for Deutsche Bank, Commerzbank, etc.

BONDTRADE INDEX table with columns: Friday, High, Low, etc. Includes entries for Medium, Long, Convertible.

EUROBOND TURNOVER table with columns: U.S. & Bonds, Of, Last week, Previous week, etc. Includes entries for U.S. & Bonds, Of.

Indices

NEW YORK - DOW JONES table with columns: Mar. 23, Mar. 22, Mar. 21, Mar. 20, Mar. 19, Mar. 18, Mar. 17, Mar. 16, Mar. 15, Mar. 14, Mar. 13, Mar. 12, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1. Includes sub-tables for Home Stocks, Transport, Utilities, Trading, Standards and Poors.

MONTREAL table with columns: Mar. 23, Mar. 22, Mar. 21, Mar. 20, Mar. 19, Mar. 18, Mar. 17, Mar. 16, Mar. 15, Mar. 14, Mar. 13, Mar. 12, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1. Includes sub-tables for Toronto Composite, JOHANNESBURG, Australia, Denmark, France, Germany, Holland, Singapore, Japan, etc.

GERMANY table with columns: Mar. 23, Mar. 22, Mar. 21, Mar. 20, Mar. 19, Mar. 18, Mar. 17, Mar. 16, Mar. 15, Mar. 14, Mar. 13, Mar. 12, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1. Includes sub-tables for JOHANNESBURG MINES, AMSTERDAM, TOKYO, CANADA, COPENHAGEN, BRUSSELS/LUXEMBOURG, STOCKHOLM, SWITZERLAND.

PARIS table with columns: Mar. 23, Mar. 22, Mar. 21, Mar. 20, Mar. 19, Mar. 18, Mar. 17, Mar. 16, Mar. 15, Mar. 14, Mar. 13, Mar. 12, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1. Includes sub-tables for VIENNA, OSLO, BRAZIL, SPAIN.

OVERSEAS SHARE INFORMATION

NEW YORK table with columns: High, Low, Stock, Mar. 23, Mar. 22, Mar. 21, Mar. 20, Mar. 19, Mar. 18, Mar. 17, Mar. 16, Mar. 15, Mar. 14, Mar. 13, Mar. 12, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1. Includes sub-tables for High, Low, Stock, Mar. 23, Mar. 22, Mar. 21, Mar. 20, Mar. 19, Mar. 18, Mar. 17, Mar. 16, Mar. 15, Mar. 14, Mar. 13, Mar. 12, Mar. 11, Mar. 10, Mar. 9, Mar. 8, Mar. 7, Mar. 6, Mar. 5, Mar. 4, Mar. 3, Mar. 2, Mar. 1.

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Handwritten text in Arabic script: شكرا من الالب

AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Table of financial data for various unit trusts, including columns for unit price, change, and fund name.

Table of financial data for offshore and overseas funds, including columns for unit price, change, and fund name.

Table of financial data for various unit trusts, including columns for unit price, change, and fund name.

Table of financial data for various unit trusts, including columns for unit price, change, and fund name.

Table titled 'FINANCIAL TIMES STOCK INDICES' showing various market indices and their values.

Table titled 'HIGHS AND LOWS' showing daily high and low values for various indices.

Table titled 'FT ACTIVITY' showing financial activity and market movements.

Table titled 'KONG' and 'SINGAPORE STOCKS' showing stock prices for these regions.

Table of financial data for various unit trusts, including columns for unit price, change, and fund name.

Table of financial data for various unit trusts, including columns for unit price, change, and fund name.

Table of financial data for various unit trusts, including columns for unit price, change, and fund name.

INSURANCE, PROPERTY, BONDS. Insurance Base Rates. Coral Index Close 417.422. I.G. Index 01-351 3466. Three months copper 917-927.

HOME NEWS

OF-BUDGET NEWS AND VIEWS

Liberals put tax-ease plan

ANTHONY HARRIS

LIBERAL PARTY has burden transferred each year, since it would forgo the income tax paid on a wage increase. The whole proceeds of the social security tax would be used to reduce income tax.

Without union agreement, the proposed transfer would be inflationary. They claim that an income tax structure with a standard rate of 20 per cent, and a maximum of 50 per cent, would abolish the poverty trap, greatly reduce the value of tax concessions on such things as mortgages, and create conditions for a worthwhile wealth tax.

Call to lift top salaries

THE BRAIN DRAIN of top management will get worse unless the Government allows companies to pay more, it is claimed today.

Mr. Garry Long, deputy managing director of the MSL group of London management selection consultants, said overseas demand for executives was rising. His company's analysis of overseas demand for British executives showed that in 1976 average overseas demand was 700 executives a month. In 1976 it rose to over 1,000 a month and the figure showed no sign of dropping.

Policy 'ignoring tax model'

CHAEI BLANDEN

SOME TAX cuts which are expected to feature in the Budget could produce highly unsatisfactory consequences, according to the Treasury's own model, it is stated by stockbrokers.

sector borrowing requirement would eventually rise by more than the tax cut. The fall in investment was somewhat surprising, but apart from this and the unduly large effect on the public sector borrowing requirement, the effects look plausible, if rather gruesome.

Civil servants

The Society of Civil and Public Servants sought £3.7bn relief on income tax and a 25% reduction of public spending cuts which, it said, could be achieved within the IMF targets for public sector borrowing.

Wife's income

Measures to make the separate assessment of husband's and wife's income for tax purposes more easily available were demanded by the Equal Opportunities Commission. A married woman lost control of her income for tax purposes, and this created "difficulties, humiliation and domestic friction."

Aid sport plea

Sport needs a £20m tax concession, covering VAT and corporation tax, the Central Council of Physical Recreation said yesterday. It said that for two years it had been asking the Treasury to ease pressure on sport.

Lomax on move in right direction

ANTHONY HARRIS

economic indicators in the right direction, once can best be maintained year and next there is a reasonable continuity of economic policy, says Dr. Lomax, economic adviser to Westminster Bank, in a statement issued today.

The major weaknesses now are that the recovery in output is relatively sluggish; that the balance of payments is improving perhaps not quite as fast as hoped, and that there are still difficulties ahead in bringing inflation firmly under control.

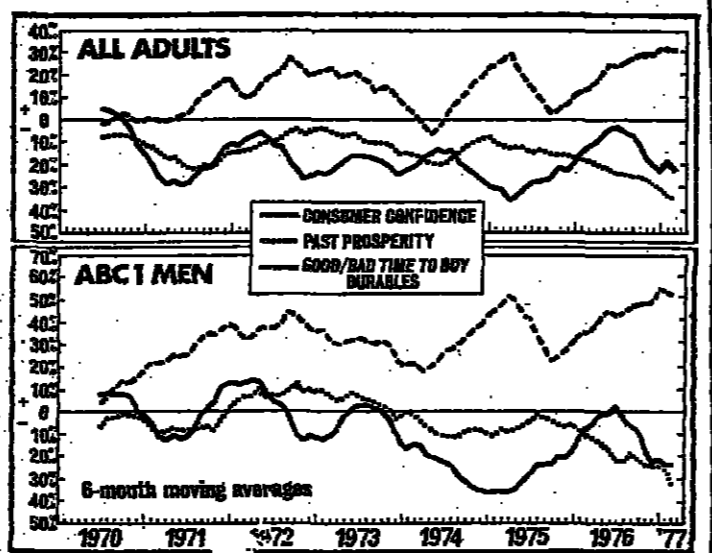
strategy provides a useful base from which to go forward, "although one cannot dismiss the possibility of adverse reactions, since domestic and international confidence is not yet very deeply rooted."

GROCERY INDEX

March prices continue to rise it at slowest rate this year

ART ALEXANDER

Financial Times grocery index rose by only 0.9 per cent in March, the lowest year. The index was 256.27.



Distorting Potatoes form a large part of the volume in this sector, so a small price change could have a slightly distorting effect, but the accuracy of the overall drop is backed by the continuing availability of fruit at reasonable prices.

More pessimism on mounting inflation

BY STUART ALEXANDER

CONSUMER CONFIDENCE dropped in March against a background of the Leyland strike, high inflation, and approval for gas price increases, according to the latest British Market Research Bureau survey for the Financial Times.

The feeling that it is a good time to buy major items for the house, although it has slipped slightly, remains strong. The feeling that prices are bound to rise and that the resulting increase in a desire to buy has risen from 66 per cent in February to 78 per cent in March.

FINANCIAL TIMES SHOPPING BASKET

Table with 2 columns: March and February. Rows include Produce, Tea, Coffee, Soft Drinks, Flour, Cereals, and various food items.

100: Mar. 101.09; April 102.73; May 105.75; June 108.00; 107.24; Aug. 105.49; Sept. 105.26; Oct. 104.35; Nov. 105.48; 108.26.

LABOUR NEWS

Report tackles 'tragedy' of youth unemployment

BY ALAN PIKE, LABOUR STAFF

THE "HUMAN, social and economic tragedy" of youth unemployment contains a serious structural element which an economic optima will not automatically solve, a report by the British Youth Council argues today.

The authors, while accepting that it is "probably Utopian" to believe that the problem can ever be totally solved, put forward recommendations on how the structural imbalance between demand and supply of young workers should be tackled.

planned approach to the introduction of labour-intensive methods where possible; continuation and expansion of job creation, work experience and similar programmes; increased planning and resources in the further education sector; reductions in overtime and working hours and increased use of EEC social and regional funds.

Journalists ask support of members of printers

By Our Labour Staff

THE NATIONAL UNION of Journalists' executive is to seek a new meeting of the TUC printing industries committee to ask for support in the 16-week long dispute with three East Midlands Allied Press papers in Northamptonshire.

Hospital pickets in talks

By Our Labour Staff

HEALTH OFFICIALS met representatives of striking porters and ancillary workers at five Surrey hospitals yesterday and appealed to them to allow essential supplies through picket lines.

Readicut International new chairman

Mr. Paul Crosset is to become chairman of READICUT INTERNATIONAL on April 1 when Mr. C. M. L. Hirst and Mr. J. P. M. Denny also take up their posts as joint managing directors.

Mr. Michael K. Shaw, an executive of CLAYTON DEWANDRE, Beagley, Mr. J. H. Carter, Mr. L. A. Hudson, Mr. P. M. Johnson, Mr. D. A. Kirsch, Mr. A. G. Lee, R. W. Sturge and Co., underwriting agents at Lloyd's has been head brewer at Allos for the past three years, succeeds Mr. Cecil Mutch, who is retiring through ill health.

Mr. E. R. Roakey-Johnson, Mr. M. J. H. Mangham, Mr. E. E. Beagley, Mr. J. H. Carter, Mr. L. A. Hudson, Mr. P. M. Johnson, Mr. D. A. Kirsch, Mr. A. G. Lee, R. W. Sturge and Co., underwriting agents at Lloyd's has been head brewer at Allos for the past three years, succeeds Mr. Cecil Mutch, who is retiring through ill health.

Mr. Keen Simmonds, formerly managing director of Peter Pan Playthings, has been appointed managing director of the Berwick Toy Company. Mr. Peter Craig succeeds him as managing director of Peter Pan.

Mr. David Wharrte, financial director of AGE Research, has been appointed chairman of ASSOCIATED BUSINESS PROGRAMMES. At the same time Mr. Michael Fellowes and Mr. David Elyan are to join the Board. Professor G. S. A. Wheatcroft, Mrs. R. Saxon and Mr. A. Wilson have retired as directors.

A One-Day National Conference THE 1977 FINANCE BILL EXPLAINED Wednesday 11th May

Inn on the Park Hotel, Hamilton Place, London, W.1 Mr. Healey's Budget proposals are about to be revealed but that is not the end of the matter. Frequently a single sentence in the Budget Statement emerges as several complex clauses of the Finance Bill which sometimes have effects which are appreciably different from those one had been led by the Budget to expect.

The speakers will be: Michael Z. Hepker LL.B., LL.M. (London), Barrister, is the author of "A Modern Approach to Tax Law," "Capital Transfer Tax," and "Tax Strategy for Companies," and is a Director of The Marchmont Taxation Group Limited.

Union grows

MEMBERSHIP OF the technical, administrative and supervisory sections of the Amalgamated Union of Engineering Workers increased by 14 per cent to 161,087 during 1976, the union announced yesterday.

Mr. Derek Coyle has been appointed managing director of WEIR ALLOY PRODUCTS, a new company which is part of the Weir Group.

W. E. Pritchard, B.A., F.T.I.L., is the author of "The Essentials of Income Tax," "The Essentials of Corporation Tax," "The Essentials of Capital Gains Tax," and "Back Duty."

Quarterly analysis of bank advances

to U.K. residents by banks in the U.K. at February 16, 1977; as Table 4 in Bank of England Quarterly Bulletin.

Table showing advances to U.K. residents by banks in the U.K. at February 16, 1977. Columns include bank type, date, total advances, and breakdown by industry.

Table showing manufacturing advances to U.K. residents by banks in the U.K. at February 16, 1977. Columns include bank type, date, total advances, and breakdown by manufacturing sector.

Table showing other production advances to U.K. residents by banks in the U.K. at February 16, 1977. Columns include bank type, date, total advances, and breakdown by other production sectors.

including lending under special schemes for domestic shipbuilding. The analysis provided by Northern Ireland banks differs slightly from other banks. Chemicals and allied industries are included indistinguishably in "Other manufacturing"; Metal manufacture, Electrical engineering, Shipbuilding and Vehicles in "Other engineering and metal goods"; and Transport and communications in "Public utilities and national government."

INDUSTRIALS - Continued

Table of Industrial stocks including companies like British Airways, British Petroleum, and various engineering firms. Columns include Stock Name, Price, and Change.

MOTORS, AIRCRAFT TRADES

Table of Motor and Aircraft related stocks and companies, including various car manufacturers and aviation-related firms.

PROPERTY - Continued

Table of Real Estate and Property related stocks and companies, including landowners and property developers.

TRUSTS - Continued

Table of Trust and Investment related stocks and companies, including various trust corporations and investment funds.

TRUSTS - Continued

Table of Trust and Investment related stocks and companies, including various trust corporations and investment funds.

MINES - Continued

Table of Mining related stocks and companies, including various mineral extraction and processing firms.

CENTRAL AFRICAN

Table of Central African stocks and companies, including various regional and international firms.

Garages and Distributors

Table of Garage and Distributor related stocks and companies, including automotive retailers and service providers.

SHIPPING

Table of Shipping related stocks and companies, including various shipping lines and maritime services.

SHOES AND LEATHER

Table of Shoes and Leather related stocks and companies, including footwear manufacturers and leather goods suppliers.

SOUTH AFRICAN

Table of South African stocks and companies, including various regional and international firms.

TEXTILES

Table of Textile related stocks and companies, including various fabric and clothing manufacturers.

OVERSEAS TRADERS

Table of Overseas Traders related stocks and companies, including various international trading firms.

RUBBERS AND SISALS

Table of Rubber and Sisal related stocks and companies, including various agricultural and commodity traders.

PROPERTY

Table of Property related stocks and companies, including various real estate and land-related firms.

TOBACCO

Table of Tobacco related stocks and companies, including various tobacco manufacturers and distributors.

TRUSTS, FINANCE, LAND

Table of Trust, Finance, and Land related stocks and companies, including various financial and investment firms.

TEAS

Table of Tea related stocks and companies, including various tea producers and exporters.

INDIA AND BANGLADESH

Table of India and Bangladesh related stocks and companies, including various regional and international firms.

SRI LANKA

Table of Sri Lanka related stocks and companies, including various regional and international firms.

AFRICA

Table of Africa related stocks and companies, including various regional and international firms.

INSURANCE

Table of Insurance related stocks and companies, including various insurance providers and financial services firms.

FINANCE

Table of Finance related stocks and companies, including various financial institutions and investment firms.

DIAMOND AND PLATINUM

Table of Diamond and Platinum related stocks and companies, including various precious metal and gemstone traders.

FINANCE

Table of Finance related stocks and companies, including various financial institutions and investment firms.

FINANCE

Table of Finance related stocks and companies, including various financial institutions and investment firms.

REGIONAL MARKETS

Table of Regional Markets related stocks and companies, including various regional and international firms.

OPTIONS

Table of Options related stocks and companies, including various derivatives and investment firms.

SANWA BANK Tokyo, Japan. Serving the world with financial expertise.

MINES - Continued. Table of mining stocks.

AUSTRALIAN. Table of Australian stocks.

TINS. Table of tin stocks.

COPPER. Table of copper stocks.

MISCELLANEOUS. Table of various miscellaneous stocks.

NOTES. Text regarding financial notes and interest rates.

TEAS. Table of tea stocks.

INDIA AND BANGLADESH. Table of Indian and Bangladeshi stocks.

SRI LANKA. Table of Sri Lankan stocks.

AFRICA. Table of African stocks.

REGIONAL MARKETS. Table of regional market data.

